

BUDGET SUMMARY**SOLID WASTE FUND**

SOLID WASTE	2014 BUDGETED (CURRENT)	2014 ESTIMATED	2015 FISCAL BUDGET
REVENUE	\$4,137,164	\$4,107,670	\$3,947,997
EXPENDITURES	\$4,484,479	\$4,427,680	\$4,052,957
NET INCOME (LOSS)		(\$320,010)	(\$104,960)
BEGINNING WORKING CAPITAL		\$1,030,060	\$710,050
ENDING WORKING CAPITAL		\$710,050	\$605,090

SOLID WASTE FUND**PROGRAM HIGHLIGHTS**

<u>SERVICE INDICATORS</u>	<u>Actual 2012</u>	<u>Actual 2013</u>	<u>Estimated 2014</u>	<u>Projected 2015</u>
1. Cost per Ton @ Waste-to-Energy Plant (first ½ FY15)	\$66.80	\$66.80	\$66.80	\$66.80
2. Cost per Ton @ Casella's Transfer Station (Res. ½ yr)				\$57.00
3. Cost per Ton @ Casella's Transfer Station (Comm. ½ yr)				\$61.00
3. Residential Tons per Year	8,320	8,427	8,541	8,800
Tons from Curbside	4,815	4,599	4,606	4,746
Tons from Containerized (dumpsters)	3,505	3,828	3,935	4,054
4. Residential Recycling Tons per Year	4,685	4,440	4,823	5,238
Tons Recycled Curbside per Year	3,840	3,493	3,488	3,788
Tons Recycled Container per Year	845	947	1,335	1,450
5. Commercial Tons per Year	20,100	18,281	18,250	19,400
6. Composted Tons per Year*		2,200	2,220	2,273
Fall Yard Waste Tonnage*		1,687	1,690	1743
Christmas Tree Tonnage*		6	20	20
Spring Yard Waste Tonnage*		507	510	510

* FY 2013 is the first year tracking this service indicator.

2015 GOALS

1. Continue to monitor curbside tonnage and track any major changes in residential behaviors.
2. Continue to make contact with condo/management companies in regards to the City's single stream container program.
3. Continue to monitor the illegal bulk waste that has been occurring in the Downtown Solid Waste District.
4. Review and close complaints and concerns that come in from the website's Report a Concern request tracking system.
5. Continue to look at options to save on solid waste collection costs for all lines of work.
6. Monitor any potential leakage of Concord tonnage to other disposal sites.

2014 GOALS STATUS

1. Continue the ongoing search for disposal options for Fiscal Years 2014 - 2019.
9-Month Status: Complete. In August, the City officially signed a long term multi-year contract with Casella Waste Management of Massachusetts. The contract includes residential curbside collection for solid waste and recycling, containerized collections for condominiums/apartments, collection of municipal solid waste and single stream recycling in the Downtown Solid Waste District (DTSWD), and for the disposal of solid waste and recycling.
2. Continue to monitor curbside tonnage and track any major changes in residential behaviors.
9-Month Status: Ongoing. Slight increases in curbside tonnage, but no specific trends have developed.
3. Continue to make contact with condo/management companies in regards to the City's single stream container program.
9-Month Status: Ongoing. Staff is continuing to make minor adjustments to condo/management company contracts as necessary.

PROGRAM HIGHLIGHTS**SOLID WASTE FUND**

4. Continue to monitor the illegal bulk waste that has been occurring in the Downtown Solid Waste District.
9-Month Status: Ongoing. The Downtown Solid Waste District continues to have the bulk of illegal dumping at the containers near Dixon Avenue and in the Capitol Commons and the Durgin Block parking garages.
5. Review and close complaints and concerns that come in from the new website's Report a Concern request tracking system.
9-Month Status: Ongoing. Most citizen requests for service are for missed trash and recycling and are completed within 24 hours. Occasionally an illegal dumping event results in more time because staff attempts to determine the source.
6. Track any changes in the containerized service the City provides
9-Month Status: Ongoing. There has been only one change in the containerized contracts to date.
7. Monitor any potential leakage of Concord tonnage to other disposal sites.
9-Month Status: Ongoing. Staff continues to monitor the tonnage delivered to Wheelabrator throughout the fiscal year and it does not appear that waste is being diverted to other communities.
8. With the addition of the iPads, continue to use them as effective tools to track resident concerns and questions while closing them in a timely manner.
9-Month Status: Ongoing. The Solid Waste Manager uses the iPad in the field daily. He closes Citizen Request Tracker entries after verifying that missed pick-ups have been collected, and monitors and evaluates any new entries.
9. Stay current on all reports to Council and the State.
9-Month Status: Ongoing.

ADDITIONAL 2014 ACCOMPLISHMENTS

1. Provided residents of single family dwellings with a new Trash and Recycling brochure that provided information on the preparation of solid waste, yard waste, and trashing. The brochure also had a detachable calendar with key trash and recycling holidays.
2. Produced a YouTube video on the proper way to prepare spring leaves and grass clippings for collection.

SOLID WASTE FUND**BUDGET DETAIL****COLLECTION & DISPOSAL**

	2011 ACTUAL	2012 ACTUAL	2013 ACTUAL	2014 BUDGETED	2014 ESTIMATED	2015 BUDGET
REVENUE						
GEN FUND COLLECTION/DISPOSAL	\$1,410,000	\$1,229,938	\$1,239,930	\$1,219,130	\$1,219,130	\$990,130
DOWNTOWN SOLID WASTE FEE	(\$176)	\$0	\$0	\$0	\$0	\$0
MISCELLANEOUS REVENUE	\$2,002	\$498	\$1,505	\$400	\$1,900	\$1,800
Total	\$1,411,825	\$1,230,436	\$1,241,435	\$1,219,530	\$1,221,030	\$991,930

CLOSED LANDFILL OPERATION

	2011 ACTUAL	2012 ACTUAL	2013 ACTUAL	2014 BUDGETED	2014 ESTIMATED	2015 BUDGET
APPROPRIATIONS						
EQUIPMENT	\$0	\$500	\$500	\$0	\$0	\$0
OUTSIDE SERVICES	\$27,325	\$45,244	\$52,204	\$53,905	\$58,320	\$65,370
UTILITIES	\$4,803	\$4,910	\$7,205	\$6,700	\$7,529	\$8,739
INSURANCES	\$64	\$130	\$130	\$140	\$140	\$140
INTEREST & COSTS ON DEBT	\$0	\$0	\$5,695	\$11,410	\$11,410	\$8,460
PRINCIPAL ON DEBT	\$0	\$0	\$14,950	\$30,300	\$30,300	\$22,000
Total	\$32,192	\$50,783	\$80,684	\$102,455	\$107,699	\$104,709

BUDGET DETAIL**SOLID WASTE FUND**

RECYCLING						
	2011 ACTUAL	2012 ACTUAL	2013 ACTUAL	2014 BUDGETED	2014 ESTIMATED	2015 BUDGET
REVENUE						
MV REG WASTE SURCHARGE	\$89,420	\$90,453	\$92,763	\$88,000	\$89,000	\$89,000
Total	\$89,420	\$90,453	\$92,763	\$88,000	\$89,000	\$89,000
	2011 ACTUAL	2012 ACTUAL	2013 ACTUAL	2014 BUDGETED	2014 ESTIMATED	2015 BUDGET
APPROPRIATIONS						
COMPENSATION	\$104,911	\$122,652	\$120,967	\$133,793	\$116,540	\$134,421
COLLECTION CONTRACTS	\$933,081	\$948,534	\$966,294	\$994,600	\$994,600	\$712,500
HOUSEHOLD HAZWASTE COLL	\$24,235	\$24,132	\$28,882	\$28,890	\$20,320	\$28,900
OPERATION CONTRACTS	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
OUTSIDE SERVICES	\$573	\$470	\$0	\$600	\$600	\$0
INSURANCES	\$2,936	\$3,085	\$3,242	\$3,094	\$3,136	\$3,590
EXPENSES RECOVERED	\$0	\$3,110	\$3,100	\$3,600	\$3,600	\$3,600
OVERHEAD\FRINGE BENEFITS	\$70,034	\$72,928	\$82,921	\$65,353	\$32,170	\$67,614
Total	\$1,150,770	\$1,189,910	\$1,220,405	\$1,244,930	\$1,185,966	\$965,625

SOLID WASTE FUND**BUDGET DETAIL**

	PAYT/REFUSE					
	2011 ACTUAL	2012 ACTUAL	2013 ACTUAL	2014 BUDGETED	2014 ESTIMATED	2015 BUDGET
REVENUE						
PAYT BAGS/CONTAINERS	\$1,169,801	\$1,234,817	\$1,246,447	\$1,203,300	\$1,201,720	\$1,247,270
MISCELLANEOUS REFUSE SERVICES	\$14,926	\$18,082	\$16,838	\$19,910	\$13,410	\$13,410
NON RESIDENTIAL CART PROGRAM	\$21,542	\$20,321	\$19,230	\$19,300	\$17,100	\$16,850
MISCELLANEOUS REVENUE	\$104	\$0	\$117	\$0	\$100	\$0
SCHOOL COLLECTION FEE	\$60,580	\$60,580	\$60,580	\$60,580	\$48,440	\$52,020
Total	\$1,266,953	\$1,333,801	\$1,343,212	\$1,303,090	\$1,280,770	\$1,329,550
	2011 ACTUAL	2012 ACTUAL	2013 ACTUAL	2014 BUDGETED	2014 ESTIMATED	2015 BUDGET
APPROPRIATIONS						
COMPENSATION	\$32,754	\$31,988	\$37,457	\$40,860	\$31,210	\$47,678
COLLECTION CONTRACTS	\$869,990	\$902,683	\$934,485	\$980,440	\$980,000	\$830,000
OUTSIDE SERVICES	\$8,359	\$8,601	\$8,466	\$11,600	\$9,355	\$8,500
TIPPING FEES	\$486,313	\$536,686	\$555,811	\$549,764	\$575,000	\$545,700
INSURANCES	\$665	\$593	\$670	\$588	\$480	\$507
FRINGE BENEFITS	\$24,580	\$22,866	\$27,329	\$22,282	\$20,440	\$23,933
Total	\$1,422,662	\$1,503,416	\$1,564,218	\$1,605,534	\$1,616,485	\$1,456,318

BUDGET DETAIL**SOLID WASTE FUND****COMMERCIAL & OTHER**

	2011 ACTUAL	2012 ACTUAL	2013 ACTUAL	2014 BUDGETED	2014 ESTIMATED	2015 BUDGET
REVENUE						
DOWNTOWN SOLID WASTE FEE	\$168,758	\$168,350	\$203,503	\$199,600	\$211,370	\$216,840
COMMERCIAL DISPOSAL FEES	\$1,367,465	\$1,346,268	\$1,264,963	\$1,312,444	\$1,291,000	\$1,306,712
HAULER'S PERMIT FEE	\$600	\$800	\$600	\$700	\$700	\$700
Total	\$1,536,823	\$1,515,418	\$1,469,066	\$1,512,744	\$1,503,070	\$1,524,252

	2011 ACTUAL	2012 ACTUAL	2013 ACTUAL	2014 BUDGETED	2014 ESTIMATED	2015 BUDGET
APPROPRIATIONS						
MAIN STREET COLLECTION	\$16,039	\$16,690	\$15,691	\$9,200	\$12,430	\$8,065
DOWNTOWN SOLID WASTE	\$221,170	\$241,400	\$247,350	\$256,500	\$257,500	\$278,000
TIPPING FEES	\$1,440,442	\$1,307,259	\$1,231,448	\$1,265,860	\$1,247,600	\$1,240,240
Total	\$1,677,651	\$1,565,349	\$1,494,488	\$1,531,560	\$1,517,530	\$1,526,305

CAPITAL OUTLAY AND TRANSFER

	2011 ACTUAL	2012 ACTUAL	2013 ACTUAL	2014 BUDGETED	2014 ESTIMATED	2015 BUDGET
REVENUE						
TRANSFER FROM TRUST FUND	\$15,888	\$10,200	\$13,800	\$13,800	\$13,800	\$13,265
Total	\$15,888	\$10,200	\$13,800	\$13,800	\$13,800	\$13,265

	2011 ACTUAL	2012 ACTUAL	2013 ACTUAL	2014 BUDGETED	2014 ESTIMATED	2015 BUDGET
APPROPRIATIONS						
TRANS TO CAP. PROJECTS FUND	\$28,390	\$35,000	(\$13,907)	\$0	\$0	\$0
Total	\$28,390	\$35,000	(\$13,907)	\$0	\$0	\$0

SOLID WASTE FUND

FUNDING IMPACT

This budget reflects an 18.8% reduction from FY 2014 in the General Fund transfer.