

BUDGET SUMMARY**SOLID WASTE FUND**

SOLID WASTE	2013 BUDGETED (CURRENT)	2013 ESTIMATED	2014 FISCAL BUDGET
REVENUE	\$4,381,600	\$4,146,310	\$4,137,164
EXPENDITURES	\$4,503,985	\$4,409,705	\$4,484,479
NET INCOME (LOSS)		(\$263,395)	(\$347,315)
BEGINNING WORKING CAPITAL		\$1,102,540	\$839,145
ENDING WORKING CAPITAL		\$839,145	\$491,830

SOLID WASTE FUND**PROGRAM HIGHLIGHTS**

<u>SERVICE INDICATORS</u>	<u>Actual 2011</u>	<u>Actual 2012</u>	<u>Estimated 2013</u>	<u>Projected 2014</u>
1. Cost per Ton @ Waste-to-Energy Plant	\$66.80	66.80	66.80	66.80
2. Residential Tons per Year	8,227	8,320	8,360	8,400
Tons from Curbside	4,673	4,815	4,835	5,050
Tons from Containerized (dumpsters)	3,554	3,505	3,525	3,350
3. Residential Recycling Tons per Year	4,509	4,685	4,490	4,296
Tons Recycled Curbside per Year	3,659	3,840	3,650	3,456
Tons Recycled Container per Year	850	845	840	840
4. Commercial Tons per Year	19,835	20,100	20,050	23,739
5. Composted Tons per Year*			2,200	2,210
Fall Yard Waste Tonnage*			1,687	1,690
Christmas Tree Tonnage*			6	10
Spring Yard Waste Tonnage*			507	510

* FY 2013 is the first year tracking this service indicator.

2014 GOALS

1. Continue the ongoing search for disposal options for Fiscal Years 2014 - 2019.
2. Continue to monitor curbside tonnage and track any major changes in residential behaviors.
3. Continue to make contact with condo/management companies in regards to the City's single stream container program.
4. Continue to monitor the illegal bulk waste that has been occurring in the Downtown Solid Waste District.
5. Review and close complaints and concerns that come in from the new website's Report a Concern request tracking system.
6. Continue to look at options to save on solid waste collection costs for all lines of work.
7. Track any changes in the containerized service the City provides.
8. Monitor any potential leakage of Concord tonnage to other disposal sites.
9. With the addition of the I-pads, continue to use them as effective tools to track resident concerns and questions while closing them in a timely manner.
10. Stay current on all reports to Council and the State.

2013 GOALS STATUS

1. Continue to explore solid waste disposal options for Fiscal Years 2014 – 2019.
9-Month Status: Working with the Purchasing Division, issued a Request for Proposals for a multi-year contract(s) for the residential single stream recycling and marketing, residential solid waste collection, residential and solid waste disposal, and Downtown Solid Waste District single stream recycling and solid waste disposal services. Continued to monitor the Co-op's negotiations with Wheelabrator Technologies for the disposal of solid waste.
2. Continue single stream recycle education process with condo/apartment complexes.
9-Month Status: Continued to make contact with condo/management companies, in regards to the City's single stream container program, and conducted three single stream recycling informational sessions for condominium residents.

SOLID WASTE FUND

PROGRAM HIGHLIGHTS

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3. Monitor containerized routes on a monthly basis.
9-Month Status: Tracked changes in the containerized service.
4. Monitor Pay-As-You-Throw vendor accounts on a monthly basis.
9-Month Status: Ongoing.
5. Continue to provide prompt customer service on all solid waste and recycling issues.
9-Month Status: Actively participated in the design of the City's new web page feature 'Report a Concern' to improve customer service.
6. Continue to work with customers in the Downtown Solid Waste District (DTSWD) and facilitate the removal of illegal bulk dumping in certain areas.
9-Month Status: Continued to monitor the illegal bulk waste that has been occurring in the DTSWD.

ADDITIONAL 2013 ACCOMPLISHMENTS

1. Helped oversee the Old Suncook Road Landfill clearing and interim cover project.
2. Helped get the Concord Police Department and Code Enforcement Division more involved in illegal dumping issues.
3. Scheduled with Best Way a regular check on problem areas in the DTSWD in regards to bulk illegal dumping.
4. Updated all containerized routes and any changes in management personnel.

SOLID WASTE FUND**BUDGET DETAIL****COLLECTION & DISPOSAL**

	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 BUDGETED	2013 ESTIMATED	2014 BUDGET
REVENUE						
GEN FUND COLLECTION/DISPOSAL	\$1,550,000	\$1,410,000	\$1,229,938	\$1,239,930	\$1,239,930	\$1,219,130
DOWNTOWN SOLID WASTE FEE	(\$990)	(\$176)	\$0	\$0	\$0	\$0
COMMERCIAL DISPOSAL FEES	(\$3,867)	\$0	\$0	\$0	\$0	\$0
MISCELLANEOUS REVENUE	\$19,826	\$2,002	\$498	\$400	\$920	\$400
Total	\$1,564,969	\$1,411,825	\$1,230,436	\$1,240,330	\$1,240,850	\$1,219,530

CLOSED LANDFILL OPERATION

	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 BUDGETED	2013 ESTIMATED	2014 BUDGET
APPROPRIATIONS						
COMPENSATION	\$2,334	\$0	\$0	\$0	\$0	\$0
EQUIPMENT	\$454	\$0	\$500	\$500	\$0	\$0
OUTSIDE SERVICES	\$27,116	\$27,325	\$45,244	\$46,120	\$55,505	\$53,905
UTILITIES	\$7,231	\$4,803	\$4,910	\$5,660	\$7,100	\$6,700
INSURANCES	\$98	\$64	\$130	\$130	\$130	\$140
INTEREST & COSTS ON DEBT	\$0	\$0	\$0	\$5,700	\$5,700	\$11,410
PRINCIPAL ON DEBT	\$0	\$0	\$0	\$20,645	\$14,950	\$30,300
OVERHEAD\FRINGE BENEFITS	\$1,663	\$0	\$0	\$0	\$0	\$0
Total	\$38,896	\$32,192	\$50,783	\$78,755	\$83,385	\$102,455

BUDGET DETAIL**SOLID WASTE FUND**

RECYCLING						
	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 BUDGETED	2013 ESTIMATED	2014 BUDGET
REVENUE						
MV REG WASTE SURCHARGE	\$89,982	\$89,420	\$90,453	\$91,500	\$91,500	\$88,000
Total	\$89,982	\$89,420	\$90,453	\$91,500	\$91,500	\$88,000
	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 BUDGETED	2013 ESTIMATED	2014 BUDGET
APPROPRIATIONS						
COMPENSATION	\$73,430	\$104,911	\$122,652	\$114,900	\$118,130	\$115,480
COLLECTION CONTRACTS	\$972,297	\$933,081	\$948,534	\$973,380	\$964,690	\$994,600
HOUSEHOLD HAZWASTE COLL	\$0	\$24,235	\$24,132	\$24,500	\$28,890	\$28,890
OPERATION CONTRACTS	\$15,975	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
OUTSIDE SERVICES	\$411	\$573	\$470	\$780	\$600	\$600
COLLECTION CONTRACTS	\$47,250	\$0	\$0	\$0	\$0	\$0
INSURANCES	\$1,997	\$2,936	\$3,085	\$3,550	\$3,830	\$2,710
EXPENSES RECOVERED	\$0	\$0	\$3,110	\$1,800	\$3,600	\$3,600
OVERHEAD\FRINGE BENEFITS	\$43,968	\$70,034	\$72,928	\$77,140	\$80,360	\$84,050
Total	\$1,155,328	\$1,150,770	\$1,189,910	\$1,211,050	\$1,215,100	\$1,244,930

SOLID WASTE FUND**BUDGET DETAIL**

	PAYT/REFUSE					
	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 BUDGETED	2013 ESTIMATED	2014 BUDGET
REVENUE						
PAYT BAGS/CONTAINERS	\$1,428,211	\$1,169,801	\$1,234,817	\$1,338,960	\$1,203,300	\$1,203,300
MISCELLANEOUS REFUSE SERVICES	\$13,721	\$14,926	\$18,082	\$14,910	\$19,910	\$19,910
NON RESIDENTIAL CART PROGRAM	\$22,293	\$21,542	\$20,321	\$19,810	\$19,300	\$19,300
MISCELLANEOUS REVENUE	\$3	\$104	\$0	\$0	\$100	\$0
SCHOOL COLLECTION FEE	\$60,580	\$60,580	\$60,580	\$60,580	\$60,580	\$60,580
Total	\$1,524,808	\$1,266,953	\$1,333,801	\$1,434,260	\$1,303,190	\$1,303,090
	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 BUDGETED	2013 ESTIMATED	2014 BUDGET
APPROPRIATIONS						
COMPENSATION	\$55,008	\$32,754	\$31,988	\$39,090	\$35,420	\$34,770
COLLECTION CONTRACTS	\$866,423	\$869,990	\$902,683	\$947,360	\$940,250	\$980,440
OUTSIDE SERVICES	\$3,341	\$8,359	\$8,601	\$6,400	\$11,700	\$11,600
TIPPING FEES	\$538,143	\$486,313	\$536,686	\$567,380	\$549,770	\$549,764
INSURANCES	\$936	\$665	\$593	\$920	\$830	\$450
FRINGE BENEFITS	\$38,886	\$24,580	\$22,866	\$30,780	\$27,380	\$28,510
Total	\$1,502,735	\$1,422,662	\$1,503,416	\$1,591,930	\$1,565,350	\$1,605,534

BUDGET DETAIL**SOLID WASTE FUND****COMMERCIAL & OTHER**

	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 BUDGETED	2013 ESTIMATED	2014 BUDGET
REVENUE						
DOWNTOWN SOLID WASTE FEE	\$162,478	\$168,758	\$168,350	\$209,530	\$203,540	\$199,600
COMMERCIAL DISPOSAL FEES	\$1,420,266	\$1,367,465	\$1,346,268	\$1,391,380	\$1,292,730	\$1,312,444
HAULER'S PERMIT FEE	\$500	\$600	\$800	\$800	\$700	\$700
Total	\$1,583,244	\$1,536,823	\$1,515,418	\$1,601,710	\$1,496,970	\$1,512,744

	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 BUDGETED	2013 ESTIMATED	2014 BUDGET
APPROPRIATIONS						
MAIN STREET COLLECTION	\$13,726	\$16,039	\$16,690	\$13,070	\$13,510	\$9,200
DOWNTOWN SOLID WASTE	\$200,000	\$221,170	\$241,400	\$246,500	\$246,500	\$256,500
HOUSEHOLD HAZWASTE COLL	\$24,666	\$0	\$0	\$0	\$0	\$0
TIPPING FEES	\$1,143,513	\$1,440,442	\$1,307,259	\$1,342,680	\$1,265,860	\$1,265,860
Total	\$1,381,906	\$1,677,651	\$1,565,349	\$1,602,250	\$1,525,870	\$1,531,560

CAPITAL OUTLAY AND TRANSFER

	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 BUDGETED	2013 ESTIMATED	2014 BUDGET
REVENUE						
TRANSFER FROM TRUST FUND	\$11,969	\$15,888	\$10,200	\$13,800	\$13,800	\$13,800
Total	\$11,969	\$15,888	\$10,200	\$13,800	\$13,800	\$13,800

	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 BUDGETED	2013 ESTIMATED	2014 BUDGET
APPROPRIATIONS						
TRANS TO CAP. PROJECTS FUND	\$33,500	\$28,390	\$35,000	\$20,000	\$20,000	\$0
Total	\$33,500	\$28,390	\$35,000	\$20,000	\$20,000	\$0

SOLID WASTE FUND

FUNDING IMPACT

This budget contains no significant funding changes.