

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: INFORMATION TECHNOLOGY #2-Information Technology Hardware & Software Replacement

I. PROJECT TYPE: Information Technology & Communications

II. LOCATION: City Agencies

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox" value="M"/> Safety	<input type="checkbox" value="L"/> Facility Cond.	<input type="checkbox" value="M"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox" value="N/A"/> Mandates	<input type="checkbox" value="M"/> Service Def.	<input type="checkbox" value="N/A"/> Tax Base Exp.	<input type="checkbox" value="H"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox" value="L"/> O + M Costs	<input type="checkbox" value="N/A"/> Council Goals	<input type="checkbox" value="L"/> Timeliness	Parks
	<input checked="" type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to maintain a secure and stable IT environment through routine investments in the City's information technology (IT) infrastructure. Though not on the cutting edge of technology, the replacement schedule set forth herein ensures that the City will have reasonably current hardware and software to effectively support employee productivity, as well as services to the public.

Initially implemented using the industry standard three year replacement cycle, the program was adjusted to a four year cycle for desktop computers in FY 2007 to better control cost. Servers are replaced on a 5 year cycle. Other equipment such as switches, routers, firewalls, and printers shall be replaced as needed.

SERVICE IMPACT: The City is dependent upon technology in all aspects of its day-to-day and longer term operations. This CIP is critical to assuring City employees that the systems on which they depend will work reliably. As the City continues with the ERP replacement initiative which increases the integration among departmental resources, this dependence is even more critical. Not only will older equipment breakdown and slow the delivery of applications, but application software version improvements require reasonably up-to-date hardware and software to work at all, let alone deliver enhanced/improved features.

IMPACT IF NOT FUNDED: The MIS Master Plan has provided a cost-effective mechanism to stay reasonably current with technology at a modest consistent annual investment. Without this investment, not only will the City fall behind in offering the services demanded by the community, but systems will become technologically obsolete and fail, jeopardizing service delivery and possibly public safety. Correcting such a situation after failure, is much more expensive than maintaining the City's technology investment on an on-going basis.

IV PREVIOUS FISCAL YEAR AUTHORIZED: 1998

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years):

5

Expected Bond Term (in Years) 5

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: INFORMATION TECHNOLOGY #2-Information Technology Hardware & Software Replacement

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Sewer	Capital Transfer	29,500	46,000	43,813	53,750	43,000	49,125	41,063	39,125	38,875	30,750	415,001
Water	Capital Transfer	29,500	46,000	43,813	53,750	43,000	49,125	41,063	39,125	38,875	30,750	415,001
General	Capital Transfer	177,000	276,000	262,875	322,500	258,000	294,750	246,375	234,750	233,250	184,500	2,490,000
	Total	236,000	368,000	350,501	430,000	344,000	393,000	328,501	313,000	311,000	246,000	3,320,002

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General Capital Transfer	177,000	Replace Hardware, computers, laptops, monitors, and servers (\$228,000). Printers (\$5,000). Replace Police Department mobile computers (\$110,000). Security system upgrades/replacement (\$8,000)
	Water Capital Transfer	29,500	Water share of above.
	Sewer Capital Transfer	29,500	Sewer share of above.
		<u>\$236,000</u>	2026 Subtotal
2027	General Capital Transfer	276,000	Replace hardware, computers, laptops, monitors, and servers (\$275,000). Software upgrades (\$30,000). Replace Fire Department mobile computers (\$80,000). Security system upgrades/replacement (\$8,000)
	Sewer Capital Transfer	46,000	Sewer share of above.
	Water Capital Transfer	46,000	Water share of above.
		<u>\$368,000</u>	2027 Subtotal
2028	General Capital Transfer	262,875	Replace hardware, computers, laptops, monitors, and servers (\$57,000). Printers (\$5,000). Software upgrades (\$20,000). Networking upgrades (\$70,000), Security system upgrades/replacement (\$48,000), iPads (25,500)
	Water Capital Transfer	43,813	Water share of above.
	Sewer Capital Transfer	43,813	Sewer share of above.
		<u>\$350,501</u>	2028 Subtotal
2029	General Capital Transfer	322,500	Replace hardware, computers, laptops, monitors, and servers (\$280,000). Printers (\$5,000). Software upgrades (\$120,000). Security system upgrades/replacement (\$8,000). iPads (\$12,000)

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT:	INFORMATION TECHNOLOGY	#2-Information Technology Hardware & Software Replacement	
	Sewer Capital Transfer	53,750	Sewer share of above.
	Water Capital Transfer	53,750	Water share of above.
		\$430,000	2029 Subtotal
2030	General Capital Transfer	258,000	Replace Hardware, computers, laptops, monitors, and servers (\$34,000). Printers (\$5,000). Software upgrades (\$65,000), Networking upgrades (\$65,000), Security system upgrades/replacement (\$48,000), Replace Police Department mobile computers (\$110,000)
	Sewer Capital Transfer	43,000	Sewer share of above.
	Water Capital Transfer	43,000	Water share of above
		\$344,000	2030 Subtotal
2031	General Capital Transfer	294,750	Replace Hardware, computers, laptops, monitors, and servers (\$230,000). Printers (\$10,000). Networking upgrades (\$35,000), Software upgrades (20,000), Replace Fire Department mobile computers (\$80,000), Security system upgrades/replacement (\$8,000)
	Water Capital Transfer	49,125	Water share of above.
	Sewer Capital Transfer	49,125	Sewer share of above.
		\$393,000	2031 Subtotal
2032	General Capital Transfer	246,375	Replace Hardware, computers, laptops, monitors, and servers (\$285,000). Printers (\$5,000). Security system upgrades/replacement (\$8,000), iPads (\$25,000)
	Water Capital Transfer	41,063	Water share of above.
	Sewer Capital Transfer	41,063	Sewer share of above.
		\$328,501	2032 Subtotal
2033	General Capital Transfer	234,750	Replace Hardware, computers, laptops, monitors, and servers (\$55,000). Printers (\$5,000). Software upgrades (\$120,000). Networking upgrades (\$30,000), Security system upgrades/replacement (\$53,000)
	Sewer Capital Transfer	39,125	Sewer share of above.
	Water Capital Transfer	39,125	Water share of above.
		\$313,000	2033 Subtotal

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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<b>PROJECT:</b>	<b>INFORMATION TECHNOLOGY</b>		<b>#2-Information Technology Hardware &amp; Software Replacement</b>
2034	General Capital Transfer	233,250	Replace Hardware, computers, laptops, monitors, and servers (\$18,000). Printers (\$5,000). Networking upgrades (\$115,000), Security system upgrades/replacement (\$58,000), Replace Police Department mobile computers (\$110,000)
	Water Capital Transfer	38,875	Water portion
	Sewer Capital Transfer	38,875	Sewer portion
		\$311,000	2034 Subtotal
2035	General Capital Transfer	184,500	Replace Hardware, computers, laptops, monitors, and servers (\$5,000). Printers (\$5,000). Software upgrades (\$68,000), Networking upgrades (\$75,000), Security system upgrades/replacement (\$8,000), Replace Fire Department mobile computers (\$80,000)
	Water Capital Transfer	30,750	Water portion
	Sewer Capital Transfer	30,750	Sewer portion
		\$246,000	2035 Subtotal
	<b>TOTAL</b>	<b>\$3,320,002</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FIRE #4-Fire Department Vehicle Replacement

I. PROJECT TYPE: Fire Vehicles

II. LOCATION: All Stations

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox"/> M Safety	<input type="checkbox"/> H Facility Cond.	<input type="checkbox"/> M Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> N/A Mandates	<input type="checkbox"/> H Service Def.	<input type="checkbox"/> N/A Tax Base Exp.	<input type="checkbox"/> H City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> H O + M Costs	<input type="checkbox"/> N/A Council Goals	<input type="checkbox"/> M Timeliness	Motor Vehicle Equipment
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: Systematic planned replacement of fire apparatus, rescue and support vehicles to maintain public safety and minimize operational costs for vehicle maintenance and repairs. The Department currently has the following compliment of vehicles:

Engines / Pumpers: 5 total. 3 frontline, 2 reserve. Generally kept for 8 years of front line service and 8 years reserve (for total of 16 years of service).

1 Tanker (2,000 gallons). Generally kept for 20 years of service. Serves rural areas of City without City Water and is used to supplement water supply in special incident types throughout the City.

Ambulances: 6 total. 4 frontline, 2 reserve. Generally kept for 4 years of front line service, with 4 years in reserve (for 8 years total).

Forestry Units: 3 total. Kept for 10 years.

Boats (motorized): 3 total. Kept for 10 to 15 years.

UTV: 1 total. Kept for 10 years.

Ladder Trucks: 2 total. 1 frontline, 1 reserve. 8 years front line service followed by 8 years in reserve (16 years total).

Utility Truck: Pick-up truck assigned to Central Station (Kept for approximately 10 years).

Fire Alarm Division: 1 pickup truck, 1 bucket truck. (Kept for approximately 10 years).

Battalion Chief Vehicles: 2 Total. 5 years front line service followed by 5 years in reserve.

Staff Vehicles (Replace every 10 years):

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FIRE #4-Fire Department Vehicle Replacement

- Chief (1)
- Deputy Chief (2)
- Training Captain (1)
- EMS Captain (1)
- Fire Marshal (1)
- Asst. Fire Marshal (1)
- EMS Lieutenant (1)

SERVICE IMPACT: Routine replacement of vehicles is necessary in order to provide reliable fire and emergency medical services, as well as service for fire alarm, traffic, and pedestrian signal equipment.

IMPACT IF NOT FUNDED: Reduced ability to service fire and emergency medical needs, as well as alarm system, traffic and pedestrian signal equipment in a timely fashion. Increased operating and maintenance costs for older equipment.

IV PREVIOUS FISCAL YEAR AUTHORIZED: 2025 PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	1,180,000	2,805,000	1,350,000	1,445,000	2,865,000	1,680,000	515,000	550,000	0	0	12,390,000
	Total	1,180,000	2,805,000	1,350,000	1,445,000	2,865,000	1,680,000	515,000	550,000	0	0	12,390,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General G.O. Bonds	1,100,000	Replace Engine 7 (2017)
	General G.O. Bonds	80,000	Replace 1 Staff Vehicles Training Officer Pick Up.(2018)
		<u>\$1,180,000</u>	2026 Subtotal
2027	General G.O. Bonds	1,300,000	Replace Engine 4 (2021)
	General G.O. Bonds	1,300,000	Replace Rescue 1 (2006)

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	FIRE #4-Fire Department Vehicle Replacement		
	General G.O. Bonds	125,000	Replace Command Car (2022)
	General G.O. Bonds	80,000	Replace Utility 1 (2017)
		\$2,805,000	2027 Subtotal
2028	General G.O. Bonds	1,210,000	Replace Ambulances 4 and 1 (2022)
	General G.O. Bonds	140,000	Replace 2 Staff Cars DC Operations (2017) and DC of Administration Vehicles (2016)
		\$1,350,000	2028 Subtotal
2029	General G.O. Bonds	1,210,000	Replace Ambulance 7 & Ambulance 5 (2024)
	General G.O. Bonds	150,000	Replace Forestry 4 (2017)
	General G.O. Bonds	85,000	Replace 1 Staff Vehicle Fire Chief (2018)
		\$1,445,000	2029 Subtotal
2030	General G.O. Bonds	2,500,000	Replace Ladder Truck (2023)
	General G.O. Bonds	150,000	Replace Forestry 5 (2019)
	General G.O. Bonds	150,000	Replace Forestry 7 (2020)
	General G.O. Bonds	65,000	Replace UTV (2020)
		\$2,865,000	2030 Subtotal
2031	General G.O. Bonds	1,540,000	Replace Ambulances 4 & 1 (2027)
	General G.O. Bonds	140,000	Replace Command Car (2022)
		\$1,680,000	2031 Subtotal
2032	General G.O. Bonds	275,000	Replace Fire Alarm Utility Truck (2022)
	General G.O. Bonds	240,000	Replace EMS Officer's Vehicle
			Replace Deputy Chief-Operations Vehicle
			Replace Fire Marshal Vehicle (2026)
			Replace Deputy Chief-Administration Vehicle
		\$515,000	2032 Subtotal

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	FIRE #4-Fire Department Vehicle Replacement		
2033	General G.O. Bonds	550,000	Ambulance 1 Replacement - (2028)
		\$550,000	2033 Subtotal
	TOTAL	\$12,390,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #17-Sidewalk, Bikeway and Streetscape Improvements

I. PROJECT TYPE: Sidewalks and Streetscapes

II. LOCATION: City Wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:

<input type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
<input type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> City Master Pl.
<input checked="" type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	<input type="checkbox"/> Sidewalks
<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: Comprehensive city-wide program to construct new or repair and rehabilitate existing sidewalks, pathways, bikeways, trails, and streetscape improvements including the installation of granite curbing, paved and unpaved sidewalks, paths, and trails and related infrastructure and appurtenances as required to comply with current ADA standards and regulations. Work also includes the construction or repair and rehabilitation of sidewalk ramps, construction of dedicated lanes or widened shoulders for bike lane opportunities along with streetscape landscaping in order to improve and enhance multi-modal capacity throughout the City.

This program was developed through the Transportation Policy Advisory Committee and presented and accepted by the City Council in 2021.

SERVICE IMPACT: Reduce annual maintenance costs related to deteriorated infrastructure.

IMPACT IF NOT FUNDED: Continued non-compliance with mandated ADA requirements.

IV PREVIOUS FISCAL YEAR AUTHORIZED: 1996

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20

Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

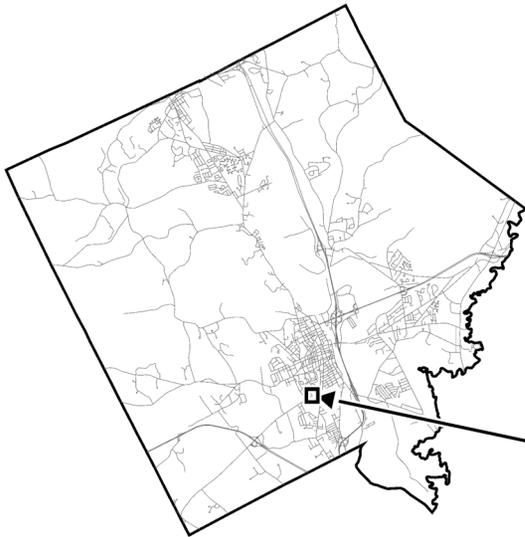
Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	40,000	625,000	0	0	0	0	0	0	0	0	665,000
General	Highway Reserve	15,000	0	0	0	0	0	0	0	0	0	15,000
	Total	55,000	625,000	0	0	0	0	0	0	0	0	680,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #17-Sidewalk, Bikeway and Streetscape Improvements

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General G.O. Bonds	40,000	Construction of sidewalk and crosswalk improvements on Clinton Street near Harvard Street, to be coordinated with CIP #78.
	General Highway Reserve	15,000	Final Design and survey for sidewalk, crosswalk and bus stop improvements on N Main Street (Storrs Street and Bouton Street), to be coordinated with CIP #78.
		\$55,000	2026 Subtotal
2027	General G.O. Bonds	375,000	Construct sidewalk on Pembroke Road (Guay Street to Sheep Davis Road), to be coordinated with CIP #78
	General G.O. Bonds	250,000	Construction of sidewalk, crosswalk, and bus stop improvements on N Main Street (Storrs Street and Bouton Street), to be coordinated with CIP #78.
		\$625,000	2027 Subtotal
	TOTAL	\$680,000	



Disclaimer of Mapping Accuracy  
Engineering Services Division  
City of Concord, New Hampshire

**GEOGRAPHIC INFORMATION SYSTEM**

This map conforms to the United States National Map Accuracy Standards. It was prepared for use by the City of Concord and uses a database digitized at a scale of 1:1200. Enlargements may produce measurable discrepancies. The City makes no representations or guarantees of its accuracy or its suitability for use other than by the City. Users other than the City, do so at their own risk.

*Not to Scale*



**FY 2026  
CIP PROJECT #17**

**SIDEWALK, BIKEWAY AND  
STREETSCAPE IMPROVEMENTS**



**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #18-Storrs Street Extension, North & South

I. PROJECT TYPE: Streets New Construction

II. LOCATION: Northerly and southerly of present Storrs St., along and parallel to the west side of the railroad tracks.

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> Replace	<input type="checkbox"/> Rebuild	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis	<input type="checkbox"/> Safety	<input type="checkbox"/> Mandates	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Productivity	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> Timeliness	<input type="checkbox"/> City Master Pl.	<input type="checkbox"/> Corridor Improvements
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DESCRIPTION: The purpose of this project is to design and construction two extensions of Storrs Street, together with customary municipal infrastructure, in accordance with the 1997 Downtown Master Plan, North End Opportunity Corridor Tax Increment Finance District Development Program and Financing Plan, the 2006 "Opportunity Corridor Master Plan", and 2030 City Master Plan in order to promote and encourage economic redevelopment in the Opportunity Corridor.

The first phase of the project shall extend Storrs Street north to Constitution Avenue.  
 In coordination with Phase 1, the existing Storrs Street Corridor shall be studied for coordination and cohesion of the entirety of the corridor.  
 The second phase of the project shall extend Storrs Street south to Langdon Avenue.

SERVICE IMPACT: Moderate increases in highway operation and maintenance costs.

IMPACT IF NOT FUNDED: Delays economic development/redevelopment in the south end development corridor, prohibits achievement of long-standing goal of connecting Horseshoe Pond Office Park and former South End Rail Yard to Downtown.

IV PREVIOUS FISCAL YEAR AUTHORIZED: Oct. 1998 PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years) 20

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #18-Storrs Street Extension, North & South

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	0	0	0	0	0	0	0	500,000	5,000,000	5,500,000
Other	Tax Increment Financing	0	0	0	1,390,000	11,850,000	0	0	0	0	0	13,240,000
	Total	0	0	0	1,390,000	11,850,000	0	0	0	500,000	5,000,000	18,740,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2029	Other Tax Increment Financing	940,000	Discontinuance and acquisition of Northern Main Railroad from Loudon Road to Horseshoe Pond Lane to facilitate Storrs Street North from Pan Am Systems; rehabilitation of Pan Am Systems' existing siding located in South-End Rail Yard. Financed by the NEOCTIF District.
	Other Tax Increment Financing	450,000	Preliminary Design for Storrs Street North Extension to include the design of North Main Street and Storrs Street intersection (previously programmed in FY21 CIP 34). Financed by the NEOCTIF District.
		<u>\$1,390,000</u>	2029 Subtotal
2030	Other Tax Increment Financing	11,850,000	Final design, permitting, and construction of Storrs Street North Extension including North Main Street and Storrs Street Intersection.. Financed by the NEOCTIF District.
		<u>\$11,850,000</u>	2030 Subtotal
2034	General G.O. Bonds	500,000	Design - Storrs Street Extension South from Storrs Street at the intersection of Theatre Street southerly beneath the Water Street bridge to Langdon Avenue.
		<u>\$500,000</u>	2034 Subtotal
2035	General G.O. Bonds	5,000,000	Construction - Storrs Street Extension South from Theatre Street beneath the Water Street bridge to Langdon Avenue.
		<u>\$5,000,000</u>	2035 Subtotal
	TOTAL	<u>\$18,740,000</u>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #31-Broadway / West Street Intersection Improvements (McKee Square)

I. PROJECT TYPE: Intersections

II. LOCATION: Broadway / West Street Intersection (McKee Square)

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<u>M</u>	Safety	<u>L</u>	Facility Cond.	<u>N/A</u>	Productivity	
	<input type="checkbox"/> Replace	<u>L</u>	Mandates	<u>L</u>	Service Def.	<u>N/A</u>	Tax Base Exp.	<u>M</u> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<u>L</u>	O + M Costs	<u>L</u>	Council Goals	<u>L</u>	Timeliness	Intersection Improvement
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis							

DESCRIPTION: As a result of traffic improvements recommended by Vanasse, Hangen, Brustlin, Inc. (VHB) in their 1990 Traffic Operations Improvement Plan, this project is intended to minimize congestion and improve safety by adding lane capacity at the intersection, providing orderly turning and through traffic movement capability along with pedestrian access and crosswalk improvements at the McKee Square intersection.

The intersection was subsequently studied as part of the Conant/Rundlett Safe Routes to School Travel Plan by the Central New Hampshire Regional Planning Commission. That effort recommended additional pedestrian improvements should be considered for this intersection.

The McKee Square intersection will be examined in a broader context to include not only the immediate McKee Square area but also the West Street/Broadway intersection, the South Street/Downing Street intersection, as well as the South Street/West Street intersection to determine what measures should be taken to improve traffic flow and safety.

In January 2023, the City submitted a grant application through the New Hampshire Department of Transportation Congestion Mitigation and Air Quality Program for this project with funding 80% Federal and 20% City.

SERVICE IMPACT: Slight increase in operating and maintenance costs associated with signal. Improved levels of service through intersection.

IMPACT IF NOT FUNDED: Increased traffic congestion and delays.

IV PREVIOUS FISCAL YEAR AUTHORIZED: 2000

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years):

20

Expected Bond Term (in Years) 20

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #31-Broadway / West Street Intersection Improvements (McKee Square)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	840,000	0	0	0	0	0	0	0	0	840,000
General	Impact Fees Traf Dist 3	15,000	0	0	0	0	0	0	0	0	0	15,000
General	Impact Fees Traf Dist 4	10,000	0	0	0	0	0	0	0	0	0	10,000
Other	State	375,000*	3,360,000	0	0	0	0	0	0	0	0	3,735,000
	Total	400,000	4,200,000	0	0	0	0	0	0	0	0	4,600,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	Other State	280,000	Preliminary and Final Engineering, NEPA Permitting Process and ROW, State Share 80%.City share appropriated in FY24 Budget.
	Other State	95,000	Required Right of way acquisition. State share 80%..
	General Impact Fees Traf Dist 3	15,000	Required Right of way acquisition. City share 20%.
	General Impact Fees Traf Dist 4	10,000	Required Right of way acquisition. City share 20%.
		<u>\$400,000</u>	2026 Subtotal
2027	Other State	3,360,000	Phase 3: Construction of preferred intersection improvements. Preliminary estimate. (State 80% share).
	General G.O. Bonds	840,000	Phase 3: Construction of preferred intersection improvements. Preliminary estimate. (City 20% share).
		<u>\$4,200,000</u>	2027 Subtotal
	TOTAL	<u>\$4,600,000</u>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #36-Manchester Street / Route 3 South

I. PROJECT TYPE: Street Corridor Improvements

II. LOCATION: Manchester Street from Exit 13 Terminus to Pembroke Town Line

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> M	Safety	<input type="checkbox"/> L	Facility Cond.	<input type="checkbox"/> N/A	Productivity	
	<input type="checkbox"/> Replace	<input type="checkbox"/> H	Mandates	<input type="checkbox"/> H	Service Def.	<input type="checkbox"/> N/A	Tax Base Exp.	<input type="checkbox"/> H City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox"/> M	O + M Costs	<input type="checkbox"/> H	Council Goals	<input type="checkbox"/> L	Timeliness	Corridor Improvements
	<input checked="" type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis							

DESCRIPTION: The purpose of this project is to widen Manchester Street from 2 to 3 lanes between Garvins Falls Road to Airport Road.

In 2005, City Council approved a plan to improve Manchester Street. The plan called for widening the road from two to three lanes between Garvins Falls Road to Banks Chevrolet. Implementation of the plan would require acquisition of additional right of way (from an existing 66 feet to 82 feet) to accommodate the relocation of private utilities and the new signalized intersection at Airport Road and Integra Drive (to include five lane approach at the intersection).

In 2012 the Airport Road / Manchester Street intersection was fully reconstructed. The remaining corridor improvement project includes a three lane travel section with new sidewalk on both sides of Manchester Street, vertical granite curbing and a drainage infiltration system.

Future traffic modeling projects volumes over 50,000 vehicles per day on this corridor. These improvements will improve traffic flow, minimize congestion and increase safety, as well as support limited development within the Garvins Falls Urban Reserve Area Plan.

In the long-term, a five lane wide roadway will be required to support expanded development of the Garvins Falls area, as well as background traffic growth. See Project #43 (Garvins Falls) for additional improvements to the corridor at Old Suncook Road and Manchester Street.

In 2023, this project has been included in the NHDOT Ten Year Plan and project costs and schedule have been adjusted for an 80/20% state/city funding match.

SERVICE IMPACT: Improved traffic flow and reduced delays, as well as safety improvements for vehicles and pedestrians. Increased operational and maintenance costs for new signalized intersections and snow plowing operations. Decreased long term operational and maintenance costs for road repairs.

IMPACT IF NOT FUNDED: Increased congestion, lower level of service and more travel delays. Also, without project, long term development of Garvins Falls Urban Reserve Area and redevelopment potential of the Manchester Street Corridor will be limited.

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #36-Manchester Street / Route 3 South

IV PREVIOUS FISCAL YEAR AUTHORIZED: PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Sewer	G.O. Bonds	0	0	500,000	0	0	0	0	0	0	0	500,000
Other	Federal	520,000*	0	9,200,000	0	0	0	0	0	0	0	9,720,000
General	Impact Fees Traf Dist 4	170,000*	0	0	0	0	0	0	0	0	0	170,000
General	G.O. Bonds	0	0	3,200,000	0	0	0	0	0	0	0	3,200,000
Water	G.O. Bonds	0	0	160,000	0	0	0	0	0	0	0	160,000
Total		690,000	0	13,060,000	0	0	0	0	0	0	0	13,750,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	Other Federal	470,000	Final Design and ROW (federal portion).
	General Impact Fees Traf Dist 4	120,000	Final Design and ROW (city portion).
	General Impact Fees Traf Dist 4	50,000	Engineering Study update, initiate NEPA process and complete preliminary design (city portion).
	Other Federal	50,000	Engineering Study update, initiate NEPA process and complete preliminary design (federal portion).
		\$690,000	2026 Subtotal
2028	Sewer G.O. Bonds	500,000	Replace approximately 1,100 feet of 15 inch sewer main with a new 18 inch main to provide for future capacity of the municipal system. Recommended in the 2004 Garvin's Falls Reserve Area Sewer Feasibility Report. Replace deteriorated sewer services.
	Water G.O. Bonds	160,000	Replace deteriorated service mains, install new service mains, hydrants and valves.
	Other Federal	9,200,000	Reconstruct and widen Manchester Street to three lanes from Garvin's Falls Road to Airport Road. Improvements include installation of a new storm water conveyance system. (80% federal share).
	General G.O. Bonds	2,300,000	Reconstruct and widen Manchester Street to three lanes from Garvin's Falls Road to Airport Road. Improvements include installation of a new storm water conveyance system. (20% City share).
General G.O. Bonds	900,000	Construction of the signalized intersection of Manchester Street and Old Suncook Road (\$300,000).	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT: CD-ENGINEERING SERVICES #36-Manchester Street / Route 3 South

Discontinue Garvins Falls Road (\$50,000). Review and potential construction of intersection improvements at Crestwood Manufactured Home Park (\$550,000). Previously approved by City Council in 2005.

\$13,060,000      2028 Subtotal

TOTAL      \$13,750,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #51-White Park

I. PROJECT TYPE: Parks and Open Space

II. LOCATION: 1 White Street

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> M	Safety	<input type="checkbox"/> M	Facility Cond.	<input type="checkbox"/> N/A	Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> N/A	Mandates	<input type="checkbox"/> H	Service Def.	<input type="checkbox"/> N/A	Tax Base Exp.	<input type="checkbox"/> M City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox"/> N/A	O + M Costs	<input type="checkbox"/> N/A	Council Goals	<input type="checkbox"/> M	Timeliness	Parks
	<input checked="" type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis							

DESCRIPTION: The purpose of this project is to make routine capital investments to repair or replace infrastructure at White Park.

White Park was conveyed to the city by Armenia White in 1884, in memory of her husband Nathaniel. Mr. White.

SERVICE IMPACT: Appropriately maintains, repairs, and replaces park infrastructure thereby preserving the usability, appearance, and community satisfaction with this important recreational asset. Also reduces potential liabilities associated with deteriorated infrastructure.

IMPACT IF NOT FUNDED: Facilities will deteriorate thereby increasing community dissatisfaction, disuse, and avoidance of this recreational asset. Also, deferred maintenance will result in higher repair costs in the future. Lack of routine maintenance may result in closure of some park amenities to reduce liability.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20

Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	390,000	950,000	250,000	0	200,000	250,000	120,000	0	0	20,000	2,180,000
General	Capital Close-out	63,055	0	0	0	0	0	0	0	0	0	63,055
	Total	453,055	950,000	250,000	0	200,000	250,000	120,000	0	0	20,000	2,243,055

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #51-White Park

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General Capital Close-out	63,055	Phase 2 of building improvements to include adding equipment lift and needed life safety upgrades
	General G.O. Bonds	390,000	Phase 2 of building improvements to include adding equipment lift and needed life safety upgrades
		\$453,055	2026 Subtotal
2027	General G.O. Bonds	750,000	Remove sediment and lotus plant growing in the pond.
	General G.O. Bonds	200,000	Rehabilitate the impervious surface of the hockey rink and new hockey boards.
		\$950,000	2027 Subtotal
2028	General G.O. Bonds	50,000	Replace irrigation system pump.
	General G.O. Bonds	200,000	Phase 1 of perimeter ornamental fence repair / replacement that is damaged along White Street
		\$250,000	2028 Subtotal
2030	General G.O. Bonds	200,000	Phase 2 of perimeter ornamental fence repair / replacement. Along Washington and Center Streets
		\$200,000	2030 Subtotal
2031	General G.O. Bonds	250,000	Phase 3 of 3 of ornamental fence repair / replacement. Along Beacon Street
		\$250,000	2031 Subtotal
2032	General G.O. Bonds	120,000	Repair and repoint stone wall in the outfield of baseball field along White Street and small rock wall around maintenance building.
		\$120,000	2032 Subtotal
2035	General G.O. Bonds	20,000	Crack seal and re-surface basketball court.
		\$20,000	2035 Subtotal
	TOTAL	\$2,243,055	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #52-Keach Park

I. PROJECT TYPE: Parks and Open Space

II. LOCATION: Newton Avenue

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	<input type="checkbox"/> Parks
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to establish a capital improvement program for Keach Park.

In 1928 a tract of land in the Plains district was acquired by the city for playground purposes and in 1933 the land became a park and set aside for the development of a community Park and Public Playground.

SERVICE IMPACT: Appropriately maintains, repairs, and replaces park infrastructure thereby preserving the usability, appearance, and community satisfaction with this important recreational asset. Also reduces potential liabilities associated with deteriorated infrastructure.

IMPACT IF NOT FUNDED: Facilities will deteriorate thereby increasing community dissatisfaction, disuse, and avoidance of this recreational asset. Also, deferred maintenance will result in higher repair costs in the future. Lack of routine maintenance may result in closure of some park amenities to reduce liability.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 15 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	130,000	350,000	0	70,000	30,000	20,000	0	700,000	80,000	1,380,000
	Total	0	130,000	350,000	0	70,000	30,000	20,000	0	700,000	80,000	1,380,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #52-Keach Park

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	General G.O. Bonds	90,000	Pave the existing 1/2 mile long walking path around the perimeter of the park.
	General G.O. Bonds	40,000	Replace controls and pump for irrigation system.
		\$130,000	2027 Subtotal
2028	General G.O. Bonds	350,000	Replace playground equipment; includes poured in place safety surfacing.
		\$350,000	2028 Subtotal
2030	General G.O. Bonds	70,000	Replace two backstops (Little League and Softball Fields).
		\$70,000	2030 Subtotal
2031	General G.O. Bonds	30,000	Crack seal and paint basketball court and soccer mini pitch.
		\$30,000	2031 Subtotal
2032	General G.O. Bonds	20,000	Install a water line and grade area for new outdoor skating rink.
		\$20,000	2032 Subtotal
2034	General G.O. Bonds	700,000	Acquisition of property for park expansion.
		\$700,000	2034 Subtotal
2035	General G.O. Bonds	80,000	Purchase and install adult exercise equipment along walking trail in park.
		\$80,000	2035 Subtotal
	<b>TOTAL</b>	<b>\$1,380,000</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #54-Russell Martin Park

I. PROJECT TYPE: Parks and Open Space

II. LOCATION: Iron Works Road

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
	<input type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	<input type="checkbox"/> Parks
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to establish a capital improvement program for Russell Martin Park. Some improvements described herein stem from a design meeting of landscape professionals held in late 1996. In FY1998 access drives and parking were configured for interim use.

A multi phased approach is recommended. Phase I and II will develop playing fields (including under drainage). Phase III will complete parking lot pavement, driveways, timber guard rails, and landscaping.

SERVICE IMPACT: The proposed improvements will result in significant enhancements to an underutilized recreational asset, thereby expanding the City's capacity for field based sporting events.

IMPACT IF NOT FUNDED: Capacity for field based youth sports at Russell Martin Park will remain limited.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	0	0	0	0	0	2,250,000	0	0	0	2,250,000
	Total	0	0	0	0	0	0	2,250,000	0	0	0	2,250,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:            REC-GROUNDS    #54-Russell Martin Park

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2032	General G.O. Bonds	2,250,000	Design and Construction - East & west side playing field including drainage and irrigation.
		<u>\$2,250,000</u>	2032 Subtotal
	TOTAL	<u>\$2,250,000</u>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #55-Rolfe Park

I. PROJECT TYPE: Parks and Open Space

II. LOCATION: Community Drive Penacook

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="text" value="L"/> Safety	<input type="text" value="M"/> Facility Cond.	<input type="text" value="N/A"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="text" value="N/A"/> Mandates	<input type="text" value="M"/> Service Def.	<input type="text" value="N/A"/> Tax Base Exp.	<input type="text" value="H"/> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="text" value="L"/> O + M Costs	<input type="text" value="N/A"/> Council Goals	<input type="text" value="M"/> Timeliness	Parks
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to establish a capital improvement program for Rolfe Park. Projects are intended to repair and refurbish existing infrastructure, as well as construct new amenities to serve the community.

Abial Walker Rolfe donated land to City in 1920 to be used for a Park, Playground and Athletic Field.

SERVICE IMPACT: Appropriately maintains, repairs, and replaces park infrastructure thereby preserving the usability, appearance, and community satisfaction with this important recreational asset. Also reduces potential liabilities associated with deteriorated infrastructure.

IMPACT IF NOT FUNDED: Facilities will deteriorate thereby increasing community dissatisfaction, disuse, and avoidance of this recreational asset. Also, deferred maintenance will result in higher repair costs in the future. Lack of routine maintenance may result in closure of some park amenities to reduce liability.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 15 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	0	350,000	175,000	80,000	40,000	0	0	0	0	645,000
	Total	0	0	350,000	175,000	80,000	40,000	0	0	0	0	645,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT:            REC-GROUNDS    #55-Rolfe Park

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2028	General G.O. Bonds	350,000	Replace playground equipment; installed in early 2000s.
		\$350,000	2028 Subtotal
2029	General G.O. Bonds	175,000	Design and construct a pump station, piping, and irrigation heads for baseball, and the soccer fields in outfield of baseball field.
		\$175,000	2029 Subtotal
2030	General G.O. Bonds	80,000	Replace softball and baseball field backstops.
		\$80,000	2030 Subtotal
2031	General G.O. Bonds	40,000	Crack seal, colorize and stripe two tennis, basketball courts and include 6 pickleball courts.
		\$40,000	2031 Subtotal
	<b>TOTAL</b>	<b>\$645,000</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #56-Rollins Park

I. PROJECT TYPE: Parks and Open Space

II. LOCATION: Bow Street and Broadway

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox" value="M"/> Safety	<input type="checkbox" value="L"/> Facility Cond.	<input type="checkbox" value="N/A"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox" value="N/A"/> Mandates	<input type="checkbox" value="H"/> Service Def.	<input type="checkbox" value="N/A"/> Tax Base Exp.	<input type="checkbox" value="H"/> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox" value="L"/> O + M Costs	<input type="checkbox" value="N/A"/> Council Goals	<input type="checkbox" value="M"/> Timeliness	<input type="checkbox"/> Parks
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to establish a capital improvement program for Rollins Park. Projects are intended to repair and refurbish existing infrastructure, as well as construct new amenities to serve the community.

In 1920 land was accepted and named Rollins Park. Was a gift of the late Governor Frank West Rollins, in memory of a distinguished townsman and senator, the Honorable Edward. H. Rollins.

SERVICE IMPACT: Improved usability, appearance, and community satisfaction, as well as potentially decreased liability for the premier recreational facility of the South End.

IMPACT IF NOT FUNDED: Facilities will deteriorate thereby increasing community dissatisfaction, disuse, and avoidance of this recreational asset. Also, deferred maintenance will result in higher repair costs in the future. Lack of routine maintenance may result in closure of some park amenities to reduce liability.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 15 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	110,000	175,000	350,000	0	70,000	0	305,000	30,000	0	0	1,040,000
	Total	110,000	175,000	350,000	0	70,000	0	305,000	30,000	0	0	1,040,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #56-Rollins Park

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General G.O. Bonds	110,000	Grade and repave the paved road inside the park (1,500 ft +/-).
		\$110,000	2026 Subtotal
2027	General G.O. Bonds	175,000	Install automatic irrigation at softball and baseball fields, which are also used for Field Hockey during the fall months.
		\$175,000	2027 Subtotal
2028	General G.O. Bonds	350,000	Replace playground equipment installed in early 2000's; includes poured in place surfacing.
		\$350,000	2028 Subtotal
2030	General G.O. Bonds	70,000	Replace baseball and softball field backstops.
		\$70,000	2030 Subtotal
2032	General G.O. Bonds	175,000	Restore the former pond / water feature. Includes decorative aeration fountain and protective fencing.
	General G.O. Bonds	130,000	Pave existing stone dust walking trails within park to increase ADA accessibility
		\$305,000	2032 Subtotal
2033	General G.O. Bonds	30,000	Crack seal, colorize and stripe the basketball and tennis court.
		\$30,000	2033 Subtotal
	<b>TOTAL</b>	<b>\$1,040,000</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #59-Terrill Park

I. PROJECT TYPE: Parks and Open Space

II. LOCATION: Old Turnpike Road at Manchester Street

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  Replace  Rebuild  Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

Safety  Facility Cond.  Productivity  Mandates  Service Def.  Tax Base Exp.  City Master Pl.  O + M Costs  Council Goals  Timeliness  Parks

DESCRIPTION: In 2009, staff coordinated a review of the previous master plan and presented options to the Recreation and Parks Advisory Committee (RPAC). The park plan recognized the need for expanded athletic field capacity at this location. As such, the 2009 plan called for the design and construction of a premiere synthetic turf multi-purpose athletic field and associated infrastructure including grandstands, locker rooms, concessions, a storage building, lighting, as well as parking lots.

In FY 2017 the consulting firm VHB was engaged to undertake preliminary design of proposed improvements, as well as update cost estimates for the project. Development permits and approvals have been secured for the project. Final design documents and all permits are valid until mid 2027.

SERVICE IMPACT: This project will expand the City's capacity for field based recreational activities. It will also greatly improve an underutilized recreational asset.

IMPACT IF NOT FUNDED: Community dissatisfaction, disuse, and avoidance of this recreational asset, and increased future costs associated with delayed improvements. This significant recreational asset will remain underdeveloped.

IV PREVIOUS FISCAL YEAR AUTHORIZED: 2010 PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 25 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	0	3,000,000	0	0	0	1,500,000	0	0	0	4,500,000
General	Donations	0	0	3,000,000	0	0	0	0	0	0	60,000	3,060,000
	Total	0	0	6,000,000	0	0	0	1,500,000	0	0	60,000	7,560,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #59-Terrill Park

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2028	General Donations	3,000,000	Phase 2: Construct multi-purpose grass playing field, fencing, parking lot and maintenance/storage building per 2018 concept plan prepared by VHB and approved by City Council. Includes conduit for future field lights. Excludes riverbank stabilization carried in CIP 656.
	General G.O. Bonds	3,000,000	Phase 2: Construct multi-purpose grass playing field, fencing, parking lot and maintenance/storage building per 2018 concept plan prepared by VHB and approved by City Council. Includes conduit for future field lights. Excludes riverbank stabilization carried in CIP 656.
		\$6,000,000	2028 Subtotal
2032	General G.O. Bonds	500,000	Phase 3: Install lights at field per Park Master Plan.
	General G.O. Bonds	1,000,000	Phase 4: Construct combination bathroom/concession building and playground in accordance with 2018 concept plan prepared by VHB and approved by City Council.
		\$1,500,000	2032 Subtotal
2035	General Donations	60,000	Phase 5 Add fitness equipment along paved trail per 2018 concept plan prepared by VHB and approved by City Council.
		\$60,000	2035 Subtotal
	TOTAL	\$7,560,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #60-Kiwanis (Waterfront) Park

I. PROJECT TYPE: Parks and Open Space

II. LOCATION: Loudon Road (Adjacent to Everett Arena)

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  Replace  Rebuild  Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

Safety  Mandates  O + M Costs  Facility Cond.  Service Def.  Council Goals  Productivity  Tax Base Exp.  Timeliness

City Master Pl.  Parks

DESCRIPTION: On January 19, 2023, the City completed a Visioning Charrette for the Merrimack River Open Space and Recreation Corridor. The purpose of this project is to implement the goals, objectives, and recommendations resulting from the Charrette process.

SERVICE IMPACT: Long range plan for expansion and full utilization of this City owned property.

IMPACT IF NOT FUNDED: This significant recreational asset will remain underdeveloped, Existing parking lot and skateboard park conditions will continue to decline.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20

Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Other	HUD Grant	500,000*	0	0	0	0	0	0	0	0	0	500,000
General	G.O. Bonds	0	0	0	0	7,000,000	0	0	0	0	0	7,000,000
General	Donations	500,000*	0	0	0	0	0	0	0	0	0	500,000
	Total	1,000,000	0	0	0	7,000,000	0	0	0	0	0	8,000,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #60-Kiwanis (Waterfront) Park

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	Other HUD Grant	500,000	Construction of skateboard park identified in 2023 Merrimack River Recreation and Open Space Corridor Visioning Charrette and public meetings in 2024 with the skate board park community. CDBG Public Facilities Grant share. *
	General Donations	500,000	Construction of skateboard park identified in 2023 Merrimack River Recreation and Open Space Corridor Visioning Charrette and public meetings in 2024 with the skate board park community. Private donations share. *
		\$1,000,000	2026 Subtotal
2030	General G.O. Bonds	7,000,000	Construct parking lot improvements and landscaping per the new Master Plan. Pavement shall consist of traditional asphalt pavement, as well as green parking surfaces. Parking lot improvements for the park shall include parking lot improvements for the Everett Arena (CIP #64).
		\$7,000,000	2030 Subtotal
	<b>TOTAL</b>	<b>\$8,000,000</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-PUBLIC PROPERTIES #63-City Wide Recreation Facility Improvements

I. PROJECT TYPE: Public Buildings

II. LOCATION: Various City Locations

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox"/> M Safety	<input type="checkbox"/> M Facility Cond.	<input type="checkbox"/> N/A Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> N/A Mandates	<input type="checkbox"/> M Service Def.	<input type="checkbox"/> N/A Tax Base Exp.	<input type="checkbox"/> H City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox"/> L O + M Costs	<input type="checkbox"/> N/A Council Goals	<input type="checkbox"/> M Timeliness	<input type="checkbox"/> Public Facilities
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to provide for renovation and repair of Recreation Facilities throughout the city, including seven neighborhood pools, as well as the West Street Ward House, Green Street Community Center, and the City Auditorium. Improvements for the City-wide Community Center at Canterbury Road are addressed in CIP 443.

SERVICE IMPACT: Increased usability and reduced maintenance.

IMPACT IF NOT FUNDED: Deterioration of buildings will accelerate.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 15

Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	35,000	1,280,000	220,000	75,000	595,000	0	0	0	0	0	2,205,000
General	Capital Close-out	0	21,132	0	0	0	0	0	0	0	0	21,132
	Total	35,000	1,301,132	220,000	75,000	595,000	0	0	0	0	0	2,226,132

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-PUBLIC PROPERTIES #63-City Wide Recreation Facility Improvements

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General G.O. Bonds	35,000	Green Street Community Center (GSCC) Locker Room HVAC replacement
		\$35,000	2026 Subtotal
2027	General G.O. Bonds	680,000	Garrison Park: Replace pool
	General G.O. Bonds	350,000	Rollins Park: Replaster pool
	General G.O. Bonds	250,000	Various recreation outbuildings repairs.
	General Capital Close-out	21,132	Garrison Park: Replace pool
		\$1,301,132	2027 Subtotal
2028	General G.O. Bonds	220,000	Rolfe Park: Replaster pool
		\$220,000	2028 Subtotal
2029	General G.O. Bonds	75,000	Keach Park: Replaster pool.
		\$75,000	2029 Subtotal
2030	General G.O. Bonds	350,000	West Street Ward House roof replacement.
	General G.O. Bonds	100,000	West Street Ward House: Replace wood floors.
	General G.O. Bonds	75,000	Kimball Park: Replaster pool.
	General G.O. Bonds	35,000	West Street Ward House: window replacement.
	General G.O. Bonds	25,000	West Street Ward House: Replace acoustic ceiling tiles and insulation.
	General G.O. Bonds	10,000	West Street Ward House: LED lighting improvements.
		\$595,000	2030 Subtotal
	TOTAL	\$2,226,132	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-PUBLIC PROPERTIES #64-Arena Improvements

I. PROJECT TYPE: Arena

II. LOCATION: Everett Arena

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  L Safety  M Facility Cond.  L Productivity  
 Replace  N/A Mandates  L Service Def.  N/A Tax Base Exp.  N/A City Master Pl.  
 Rebuild  L O + M Costs  M Council Goals  M Timeliness Public Facilities  
 Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: The purpose of this project is to make regular capital investments in the Everett Arena. Projects shall include, but not be limited to, repair / reconstruction of parking lots, electrical improvements, chiller unit replacement, as well as periodic replacement of roofing and exterior siding.

SERVICE IMPACT: Regular capital improvements will help maintain the facility, improve safety, decrease escalations in operating and maintenance expenses, and help keep the facility competitive in the market place.

IMPACT IF NOT FUNDED: The Arena is competing in a very competitive market that has seen dramatic growth in recent years. If the City does not make investments in the property, the arena's market share could be negatively affected, thereby reducing revenues and threatening its ability to remain financially self sufficient.

IV PREVIOUS FISCAL YEAR AUTHORIZED: June 1997 PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Capital Close-out	106,830	0	0	0	0	0	0	0	0	0	106,830
General	G.O. Bonds	0	1,990,000	0	0	200,000	0	150,000	0	75,000	0	2,415,000
Arena	G.O. Bonds	0	0	0	0	70,000	0	0	0	0	0	70,000
	Total	106,830	1,990,000	0	0	270,000	0	150,000	0	75,000	0	2,591,830

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-PUBLIC PROPERTIES #64-Arena Improvements

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General Capital Close-out	106,830	Design of outside ice-making plant mechanical room
		\$106,830	2026 Subtotal
2027	General G.O. Bonds	1,990,000	New outside Mechanical Room, includes compressors and total EPA compliance.
		\$1,990,000	2027 Subtotal
2030	General G.O. Bonds	200,000	Replace main bleachers.
	Arena G.O. Bonds	70,000	Purchase tables and chairs to rent for with Arena events.
		\$270,000	2030 Subtotal
2032	General G.O. Bonds	150,000	Replace Munters Dehumidification System.
		\$150,000	2032 Subtotal
2034	General G.O. Bonds	75,000	Membrane roof replacement.
		\$75,000	2034 Subtotal
	<b>TOTAL</b>	<b>\$2,591,830</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-PUBLIC PROPERTIES #65-City Hall Renovations

I. PROJECT TYPE: Public Buildings

II. LOCATION: City Hall - Green Street

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis			

DESCRIPTION: The purpose of this project is to make routine investments to preserve, restore, and maintain City Hall and the Annex. Structural components, exterior integrity, service systems and the appearance of City Hall have deteriorated due to age and myriad of interim fixes. Deterioration is an ongoing issue, which must be continuously addressed in order to prevent more expensive repairs in the future, eliminate potential hazards and liabilities, as well as to maintain employee morale. This project addresses Council Goal #7.

SERVICE IMPACT: Routine capital investment in City Hall and associated buildings will improve energy efficiency, reduce long-term operating costs, as well as strengthen employee morale and civic pride.

IMPACT IF NOT FUNDED: Deterioration, energy inefficiency and high maintenance costs.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 15 Expected Bond Term (in Years) 10

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	1,440,000	825,000	11,765,000	40,000	0	0	1,390,000	0	0	15,460,000
	Total	0	1,440,000	825,000	11,765,000	40,000	0	0	1,390,000	0	0	15,460,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT:           GS-PUBLIC PROPERTIES   #65-City Hall Renovations

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	General G.O. Bonds	1,090,000	Design for the renovation of the existing Green Street Police Station into a new use following relocation of Police Department to 4 Bouton Street.
	General G.O. Bonds	300,000	City Hall: Replace elevator (in-kind replacement).
	General G.O. Bonds	50,000	City Administration / Legal Department: Renovate office suite. Includes sheetrock repairs, paint, ceiling tiles, carpet, select furnishings.
		\$1,440,000	2027 Subtotal
2028	General G.O. Bonds	450,000	City Hall: Renovate 6 restrooms.
	General G.O. Bonds	300,000	City Auditorium: Replace ceiling and paint theatre.
	General G.O. Bonds	75,000	Replace the Annex Roof
		\$825,000	2028 Subtotal
2029	General G.O. Bonds	10,895,000	Renovate Police Station (35 Green Street) for new municipal use.
	General G.O. Bonds	200,000	Community Development Engineering and Planning Divisions. Renovate office suites. Includes sheetrock repairs, paint, ceiling tiles, carpet, select furnishings.
	General G.O. Bonds	200,000	City Hall: Renovate employee breakroom and kitchen.
	General G.O. Bonds	165,000	City Hall: In-kind replacement of handicap accessible entry ramp.
	General G.O. Bonds	100,000	City Council Chambers renovation. Electrical upgrades, ceiling tile replacement, new LED lighting, paint interior and replace carpet.
	General G.O. Bonds	100,000	Finance / Community Development Administration Office Renovation. Renovate office suite. Includes sheetrock repairs, paint, ceiling tiles, carpet, select furnishings.
	General G.O. Bonds	75,000	Human Resources and Public Information Officer. Renovate office suites. Includes sheetrock repairs, paint, ceiling tiles, carpet, select furnishings.
	General G.O. Bonds	30,000	Second Floor Conference Room Renovation. Includes sheetrock repairs, paint, ceiling tiles, carpet, select furnishings. Includes large 2nd Floor Conference Room and former Economic Development Director office suite.
	\$11,765,000	2029 Subtotal	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	GS-PUBLIC PROPERTIES	#65-City Hall Renovations	
2030	General G.O. Bonds	40,000	Renovate City Hall Lobby and 1st Floor Conference Room. Includes sheetrock repairs, paint, ceiling tiles, carpet, select furnishings.
		\$40,000	2030 Subtotal
2033	General G.O. Bonds	595,000	Replace concrete sidewalks and plazas at City Hall Campus, as well as additional landscape improvements.
	General G.O. Bonds	500,000	Landscape improvements at Municipal Complex - Phase II.
	General G.O. Bonds	240,000	Replace exterior lighting at City Hall.
	General G.O. Bonds	55,000	Updated exterior way finding signage at City Hall.
		\$1,390,000	2033 Subtotal
	TOTAL	\$15,460,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: LIBRARY #68-Library

I. PROJECT TYPE: Public Buildings

II. LOCATION: 45 Green Street

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	<input type="checkbox"/> Public Facilities
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: In 1995, Tappe and Associates completed a comprehensive facility needs assessment of the library building at 45 Green Street. The survey recommended a variety of improvements to the roof of the library, windows, exterior surfaces and mechanical systems designed to protect the integrity of the structure. In addition, handicap accessibility related issues were identified and corrections proposed.

In October 2007 an updated library needs assessment was completed by J. Stewart Roberts Associates, Inc. This report, which was accepted by the City Council in December 2007, recommended that the City pursue construction of a new 40,000 SF public library in downtown Concord with associated parking areas. In September 2008 the City Council directed the formation of the 21st Century Library Task Force to conduct a fundraising feasibility study, develop estimates of operating costs for a new facility, as well as formal site selection study. The Task Force presented its findings to the City Council in January 2011. The Task Force's report reaffirmed the findings of the 2007 needs assessment and recommended that the City pursue acquisition of property in downtown for construction of a new facility.

During its review of the CIP in February 2018, the City Council directed the City Administration to revise this project to specifically contemplate renovation and potential expansion of the existing Green Street Library at the Municipal Campus.

In October 2020, an updated plan to renovate and expand the Green Street Library was presented to the City Council. The plan, prepared by Oudens Ello Architects of Boston, Massachusetts, called for demolition of the 1968 addition and construction of a new wing located on the west side of the building along Prince Street. The plan would result in the loss of existing parking lots at the library, as well as 10 Prince Street.

SERVICE IMPACT: Improved library services for the community. The project would allow for a greater portion of the Library's collection to be displayed (much is currently in storage). The project would also feature more seating, meeting and programming space, an expanded supply of technology for public use, as well as provide for a more efficient use of building space and better access to parking for patrons.

IMPACT IF NOT FUNDED: Inability of library to expand its service or collection to meet the growing needs of the community.

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: LIBRARY #68-Library

IV PREVIOUS FISCAL YEAR AUTHORIZED: PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Capital Close-out	80,631	0	0	0	0	0	0	0	0	0	80,631
General	Donations	0	0	290,000	0	2,900,000	0	0	0	0	0	3,190,000
General	G.O. Bonds	320,000	0	2,610,000	0	26,100,000	0	0	0	0	0	29,030,000
	Total	400,631	0	2,900,000	0	29,000,000	0	0	0	0	0	32,300,631

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General G.O. Bonds	320,000	Property acquisition for expansion of Concord Public Library (Prince Street).
	General Capital Close-out	80,631	Property acquisition for expansion of Concord Public Library (Prince Street).
		<u>\$400,631</u>	2026 Subtotal
2028	General G.O. Bonds	2,610,000	Design renovation and expansion of Green Street Library per Oudens Ello Architecture 2020 concept plan. City share (90%).
	General Donations	290,000	Design renovation and expansion of Concord Public Library (Green Street) per Oudens Ello Architecture 2020 concept plan. Total anticipated cost of design is \$2,900,000 based upon \$29,000,000 projected construction cost. Donation share (10%)
		<u>\$2,900,000</u>	2028 Subtotal
2030	General G.O. Bonds	26,100,000	Construct renovation and expansion of Green Street Library per Oudens Ello Architecture 2020 concept plan. Total anticipated construction cost of \$26,100,000 projected construction cost. City share 90%.
	General Donations	2,900,000	Construct renovation and expansion of Green Street Library per Oudens Ello Architecture 2020 concept plan. Total anticipated construction cost of \$29,000,000 projected construction cost. Donation share.
		<u>\$29,000,000</u>	2030 Subtotal
	TOTAL	<u>\$32,300,631</u>	

CITY OF CONCORD, NEW HAMPSHIRE

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT: LIBRARY #68-Library

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #71-Runway Protection Zones: Property Acquisition

I. PROJECT TYPE: Airport

II. LOCATION: Concord Municipal Airport

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  Replace  Rebuild  Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

Safety  Facility Cond.  Productivity

Mandates  Service Def.  Tax Base Exp.  City Master Pl.

O + M Costs  Council Goals  Timeliness  Airport

DESCRIPTION: The 2006 Airport Master Plan outlined a capital improvement program to acquire property available in the runway protection zone for Runway 17/35 located near Grant and Greeley Streets. Property acquisition began in 2005. In 2008, the City purchased seven of the eight properties targeted for acquisition using FAA grants. At the time, the owner of the eighth property did not wish to sell. The City will revisit this possible acquisition with the property owner in the future.

SERVICE IMPACT: Provides for compliance with Federal Aviation Administration mandated control of safety areas.

IMPACT IF NOT FUNDED: Possible loss of future Federal funding for Airport capital projects due to noncompliance with Federal Aviation Administration safety mandates.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20

Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Other	Federal	0	0	0	0	0	0	470,250	0	0	0	470,250
Other	State	0	0	0	0	0	0	26,125	0	0	0	26,125
Airport	Capital Transfer	0	0	0	0	0	0	26,125	0	0	0	26,125
	Total	0	0	0	0	0	0	522,500	0	0	0	522,500

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #71-Runway Protection Zones: Property Acquisition

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2032	Other Federal	470,250	Acquire available property in Runway 17 protection zone. Federal Share.
	Airport Capital Transfer	26,125	City share of acquisition project.
	Other State	26,125	State share of acquisition project.
		\$522,500	2032 Subtotal
TOTAL		\$522,500	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #72-Runway Pavement Improvements

I. PROJECT TYPE: Airport

II. LOCATION: Concord Municipal Airport

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  Safety  Facility Cond.  Productivity  
 Replace  Mandates  Service Def.  Tax Base Exp.  City Master Pl.  
 Rebuild  O + M Costs  Council Goals  Timeliness  Airport  
 Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: Reclaim runways 17/35. Abandon Runway 3/21 was reconstructed in 2023 with the development of the United Therapeutics Hangar.

SERVICE IMPACT: Routine preventative maintenance shall extend the useful life of the asset, as well as reduce long-term maintenance and repair costs.

IMPACT IF NOT FUNDED: Decreased life of pavement resulting in functional obsolete facility and potential loss of market share to other local general aviation airports.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 10

Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Airport	Capital Transfer	9,750	27,778	0	0	1,100	0	0	0	0	0	38,628
Airport	G.O. Bonds	0	0	65,000	345,556	0	0	0	0	0	0	410,556
Other	State	9,750*	27,778	65,000	345,556	1,100	0	0	0	0	0	449,184
Other	Federal	175,000*	500,000	1,040,000	6,220,000	19,800	0	0	0	0	0	7,954,800
	Total	194,500	555,556	1,170,000	6,911,112	22,000	0	0	0	0	0	8,853,168

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #72-Runway Pavement Improvements

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	Other Federal	148,000	Design and construction of signage and lighting for new Taxiway to service United Therapeutics and existing/future Hangar development. Federal Share.
	Other Federal	27,000	Crack seal portions of apron adjacent to Runway 17/35. (Programmed maintenance) Federal Share.
	Airport Capital Transfer	8,250	Design and construction of signage and lighting for new Taxiway to service United Therapeutics and existing/future Hangar development.. City Share.
	Other State	8,250	Design and construction of signage and lighting for new Taxiway to service United Therapeutics and existing/future Hangar development.. State Share.
	Other State	1,500	Crack seal portions of apron adjacent to Runway 17/35. (Programmed maintenance). State Share.
	Airport Capital Transfer	1,500	Crack seal portions of apron adjacent to Runway 17/35. (Programmed maintenance). City Share.
		\$194,500	2026 Subtotal
2027	Other Federal	500,000	Design runway 17/35 reclamation project, including upgraded signage and lighting on the airfield to comply with current FAA regulations. Complete drainage repairs in the vicinity of the ramp area as recommended in the 2006 Airport Master Plan Storm Water Pollution Prevention Plan (SWPPP). The runway will be shifted 300 feet to the south to comply with Runway Safety Determination Study.
	Airport Capital Transfer	27,778	Design the reclaim runway 17/35. City share.
	Other State	27,778	Design the reclaim runway 17/35. State share.
		\$555,556	2027 Subtotal
2028	Other Federal	1,040,000	Shift runway 300 feet to the south to comply with Runway Determination Safety Study. Federal Share.
	Airport G.O. Bonds	65,000	Shift runway 300 feet to the south to comply with Runway Determination Safety Study. City Share.
	Other State	65,000	Shift runway 300 feet to the south to comply with Runway Determination Safety Study. State share.
		\$1,170,000	2028 Subtotal
2029	Other Federal	6,220,000	Reclaim runway 17/35 and upgrade signage and lighting on the airfield to comply with current FAA regulations. Complete drainage repairs in the vicinity of the ramp area as recommended in the Airport Master Plan SWPPP.
	Airport G.O. Bonds	345,556	Reclaim runway 17/35. City share.

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	CD-ENGINEERING SERVICES	#72-Runway Pavement Improvements	
	Other State	345,556	Reclaim runway 17/35. State share.
		\$6,911,112	2029 Subtotal
2030	Other Federal	19,800	Complete a feasibility study concerning the potential fiscal impacts and economic development ramifications of potentially extending Runway 17/35 an additional 600-1,000' in order to accommodate larger aircraft.
	Other State	1,100	State share.
	Airport Capital Transfer	1,100	City share.
		\$22,000	2030 Subtotal
TOTAL		\$8,853,168	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-PUBLIC PROPERTIES #75-General Airport Repairs

I. PROJECT TYPE: Airport

II. LOCATION: Concord Municipal Airport

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  Safety  Facility Cond.  Productivity  
 Replace  Mandates  Service Def.  Tax Base Exp.  City Master Pl.  
 Rebuild  O + M Costs  Council Goals  Timeliness  Airport  
 Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: Project entails general maintenance of city-owned infrastructure at the airport, which are not reimbursable by the Federal Aviation Administration or State of New Hampshire. Typical projects include hanger repairs, improvements to the terminal building, as well as refurbishment of parking areas.

SERVICE IMPACT: Routine maintenance of infrastructure is required to avoid potential liability with deteriorated facilities, as well as to create an environment to spur growth and economic development at the airport.

IMPACT IF NOT FUNDED: Deteriorated buildings will result in higher operating and maintenance cost, as well as potential liabilities for the City.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years):

10

Expected Bond Term (in Years) 10

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Airport	Capital Transfer	0	10,000	0	10,000	0	10,000	0	10,000	0	0	40,000
Airport	G.O. Bonds	0	0	150,000	0	0	0	0	0	0	0	150,000
	Total	0	10,000	150,000	10,000	0	10,000	0	10,000	0	0	190,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT:           GS-PUBLIC PROPERTIES   #75-General Airport Repairs

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	Airport Capital Transfer	10,000	Tree removal. Ongoing maintenance item to meet FAA requirements.
		\$10,000	2027 Subtotal
2028	Airport G.O. Bonds	150,000	Replace Hangar 4 roof.
		\$150,000	2028 Subtotal
2029	Airport Capital Transfer	10,000	Tree removal. Ongoing maintenance item to meet FAA requirements.
		\$10,000	2029 Subtotal
2031	Airport Capital Transfer	10,000	Tree removal. Ongoing maintenance item to meet FAA requirements.
		\$10,000	2031 Subtotal
2033	Airport Capital Transfer	10,000	Tree removal. Ongoing maintenance item to meet FAA requirements.
		\$10,000	2033 Subtotal
	TOTAL	\$190,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #77-Airport Snow Removal Equipment (SRE) & Equipment Storage Facility

I. PROJECT TYPE: Airport

II. LOCATION: Concord Municipal Airport

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox"/> M Safety	<input type="checkbox"/> N/A Facility Cond.	<input type="checkbox"/> M Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> M Mandates	<input type="checkbox"/> M Service Def.	<input type="checkbox"/> N/A Tax Base Exp.	<input type="checkbox"/> H City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> L O + M Costs	<input type="checkbox"/> N/A Council Goals	<input type="checkbox"/> M Timeliness	<input type="checkbox"/> Airport
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to purchase new winter operations equipment for the Airport, as well as make improvements to the building used to store said equipment.

SERVICE IMPACT: Routine equipment replacement ensures that snow removal at airport shall continue to comply with Federal Aviation Administration (FAA) grant agreements. Investments in equipment also help to maintain, and enhance, efficiency of snow removal operations.

IMPACT IF NOT FUNDED: Potential loss of future FAA grant funding for infrastructure improvements. Inability to remove snow from airport to meet grant assurances. Inability to keep the Airport operational during winter storms.

IV PREVIOUS FISCAL YEAR AUTHORIZED: July 1999 PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 10 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Airport	Capital Transfer	0	38,500	0	0	0	0	0	0	0	0	38,500
Other	Federal	0	693,000	0	0	0	0	0	0	0	0	693,000
Other	State	0	38,500	0	0	0	0	0	0	0	0	38,500
	Total	0	770,000	0	0	0	0	0	0	0	0	770,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #77-Airport Snow Removal Equipment (SRE) & Equipment Storage Facility

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	Other Federal	693,000	Purchase new snow blower, tow-behind sweeper, sander with liquid system, and ice spreader for dump truck with plow snow removal equipment. Federal share.
	Other State	38,500	State share.
	Airport Capital Transfer	38,500	City share.
		\$770,000	2027 Subtotal
TOTAL		\$770,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-HIGHWAY / UTILITIES #78-Annual Highway Improvement Program

I. PROJECT TYPE: Street Rehabilitation

II. LOCATION: City Wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox" value="M"/> Safety	<input type="checkbox" value="M"/> Facility Cond.	<input type="checkbox" value="L"/> Productivity	
	<input type="checkbox"/> Replace	<input type="checkbox" value="N/A"/> Mandates	<input type="checkbox" value="H"/> Service Def.	<input type="checkbox" value="L"/> Tax Base Exp.	<input type="checkbox" value="H"/> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox" value="N/A"/> O + M Costs	<input type="checkbox" value="M"/> Council Goals	<input type="checkbox" value="M"/> Timeliness	Road Resurfacing
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to fund routine repair and reconstruction of City streets, including minor alterations to improve safety and flow of traffic.

There are generally two techniques used to improve streets; cold planing and reclaiming. Cold planing and overlaying involves removal of the top 1-2" of existing pavement with a milling machine, followed by the installation of new pavement. Reclaiming involves in-place crushing and recycling of all underlying asphalt and gravel road base, which is then graded and compacted to form the foundation for new pavement.

All streets scheduled for cold plane / overlay or reclamation receive drainage improvements, as might be required to correct existing deficiencies in order to prolong longevity of the roadway.

Crack sealing is also included within this project in order to prolong the longevity of past paving projects.

SERVICE IMPACT: Improved roadway surfaces and drainage infrastructure. Reduced maintenance. Improved drivability / rideability for motorists.

IMPACT IF NOT FUNDED: Deferred maintenance results in increased deterioration of roadway infrastructure, thus necessitating more involved and expensive repairs in the future.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 25

Expected Bond Term (in Years) 20

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-HIGHWAY / UTILITIES #78-Annual Highway Improvement Program

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Highway Reserve	2,800,000	2,800,000	2,800,000	3,250,000	3,400,000	3,400,000	3,550,000	3,550,000	3,550,000	3,550,000	32,650,000
	Total	2,800,000	2,800,000	2,800,000	3,250,000	3,400,000	3,400,000	3,550,000	3,550,000	3,550,000	3,550,000	32,650,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General Highway Reserve	2,275,000	Reclaim, cold plane/overlay, & maintenance overlay selected streets. RECLAIM: Avon St; Full Length  Broad Ave; Full Length Cote St; Full Length Fellow St; Full Length Haig St; Full Length Hope Ave; Full Length Kellom St; Full Length Meadow St; Full Length Midland St; Full Length Mooreland Ave; Full Length Nivelle St; Full Length  Wood Ave; Full Length COLD PLANE/OVERLAY Capitol St; Green St to State St Clinton St; Avon to Mandevilla Ln Green St; School St to Capitol St plus 100' each way North State St; School St to Capitol St plus 100' each way School St; Green St to State St
	General Highway Reserve	300,000	Select sidewalks on the cold plane/overlay and shim overlay:
	General Highway Reserve	100,000	Drainage repairs.
	General Highway Reserve	100,000	Pavement preservation.

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT:		GS-HIGHWAY / UTILITIES	#78-Annual Highway Improvement Program
	General Highway Reserve	25,000	Emergency overlays.
		\$2,800,000	2026 Subtotal
2027	General Highway Reserve	2,228,000	Reclaim, cold plane/overlay, & maintenance overlay selected streets. COLD PLANE/OVERLAY: Blackwater Road Bouton St; Full Length D'Amante Dr; Full Length Eastside Dr; Loudon Rd to E. Sugar Ball Rd Horse Hill Road North Main St; Storrs St to Bouton St Storrs St; Parking garage to N. Main St RECLAIM Brandy Ln; Full Length Prescott St; Full Length Thomas St; Full Length
	General Highway Reserve	347,000	Sidewalks on the cold plane/overlay and shim overlay:
	General Highway Reserve	100,000	Pavement preservation.
	General Highway Reserve	100,000	Drainage repairs.
	General Highway Reserve	25,000	Emergency overlays.
		\$2,800,000	2027 Subtotal
2028	General Highway Reserve	2,475,000	Reclaim, cold plane/overlay, & maintenance overlay selected streets.
	General Highway Reserve	200,000	Pavement preservation.
	General Highway Reserve	100,000	Drainage repairs.
	General Highway Reserve	25,000	Emergency overlays.
		\$2,800,000	2028 Subtotal
2029	General Highway Reserve	2,925,000	Reclaim, cold plane/overlay, & maintenance overlay selected streets.
	General Highway Reserve	200,000	Pavement preservation.
	General Highway Reserve	100,000	Drainage repairs.

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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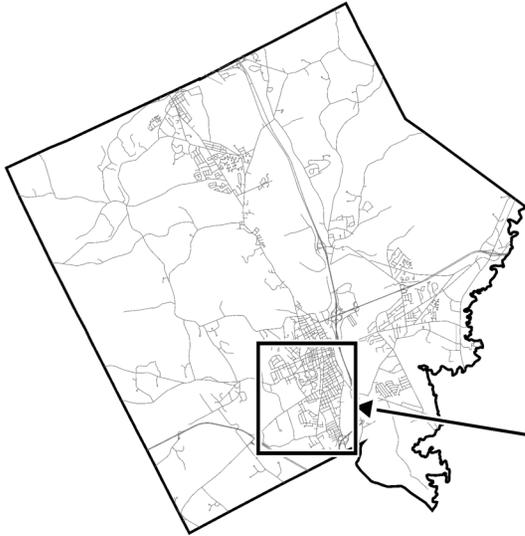
PROJECT:	GS-HIGHWAY / UTILITIES	#78-Annual Highway Improvement Program	
	General Highway Reserve	25,000	Emergency overlays.
		\$3,250,000	2029 Subtotal
2030	General Highway Reserve	3,075,000	Reclaim, cold plane/overlay, & maintenance overlay selected streets.
	General Highway Reserve	200,000	Pavement preservation.
	General Highway Reserve	100,000	Drainage repairs.
	General Highway Reserve	25,000	Emergency overlays.
		\$3,400,000	2030 Subtotal
2031	General Highway Reserve	3,075,000	Reclaim, cold plane/overlay, & maintenance overlay selected streets.
	General Highway Reserve	200,000	Pavement preservation.
	General Highway Reserve	100,000	Drainage repairs.
	General Highway Reserve	25,000	Emergency overlays.
		\$3,400,000	2031 Subtotal
2032	General Highway Reserve	3,225,000	Reclaim, cold plane/overlay, & maintenance overlay selected streets.
	General Highway Reserve	200,000	Pavement Preservation.
	General Highway Reserve	100,000	Drainage repairs.
	General Highway Reserve	25,000	Emergency overlays.
		\$3,550,000	2032 Subtotal
2033	General Highway Reserve	3,225,000	Reclaim, cold plane/overlay, & maintenance overlay selected streets.
	General Highway Reserve	200,000	Pavement Preservation.
	General Highway Reserve	100,000	Drainage repairs.
	General Highway Reserve	25,000	Emergency overlays
		\$3,550,000	2033 Subtotal
2034	General Highway Reserve	3,225,000	Reclaim, cold plane/overlay, & maintenance overlay selected streets.

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**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	GS-HIGHWAY / UTILITIES	#78-Annual Highway Improvement Program	
	General Highway Reserve	200,000	Pavement Preservation.
	General Highway Reserve	100,000	Drainage repairs.
	General Highway Reserve	25,000	Emergency overlays
		\$3,550,000	2034 Subtotal
2035	General Highway Reserve	3,225,000	Reclaim, cold plane/overlay, & maintenance overlay selected streets.
	General Highway Reserve	200,000	Pavement Preservation.
	General Highway Reserve	100,000	Drainage repairs.
	General Highway Reserve	25,000	Emergency overlays.
		\$3,550,000	2035 Subtotal
	TOTAL	\$32,650,000	



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 City of Concord, New Hampshire

**GEOGRAPHIC INFORMATION SYSTEM**

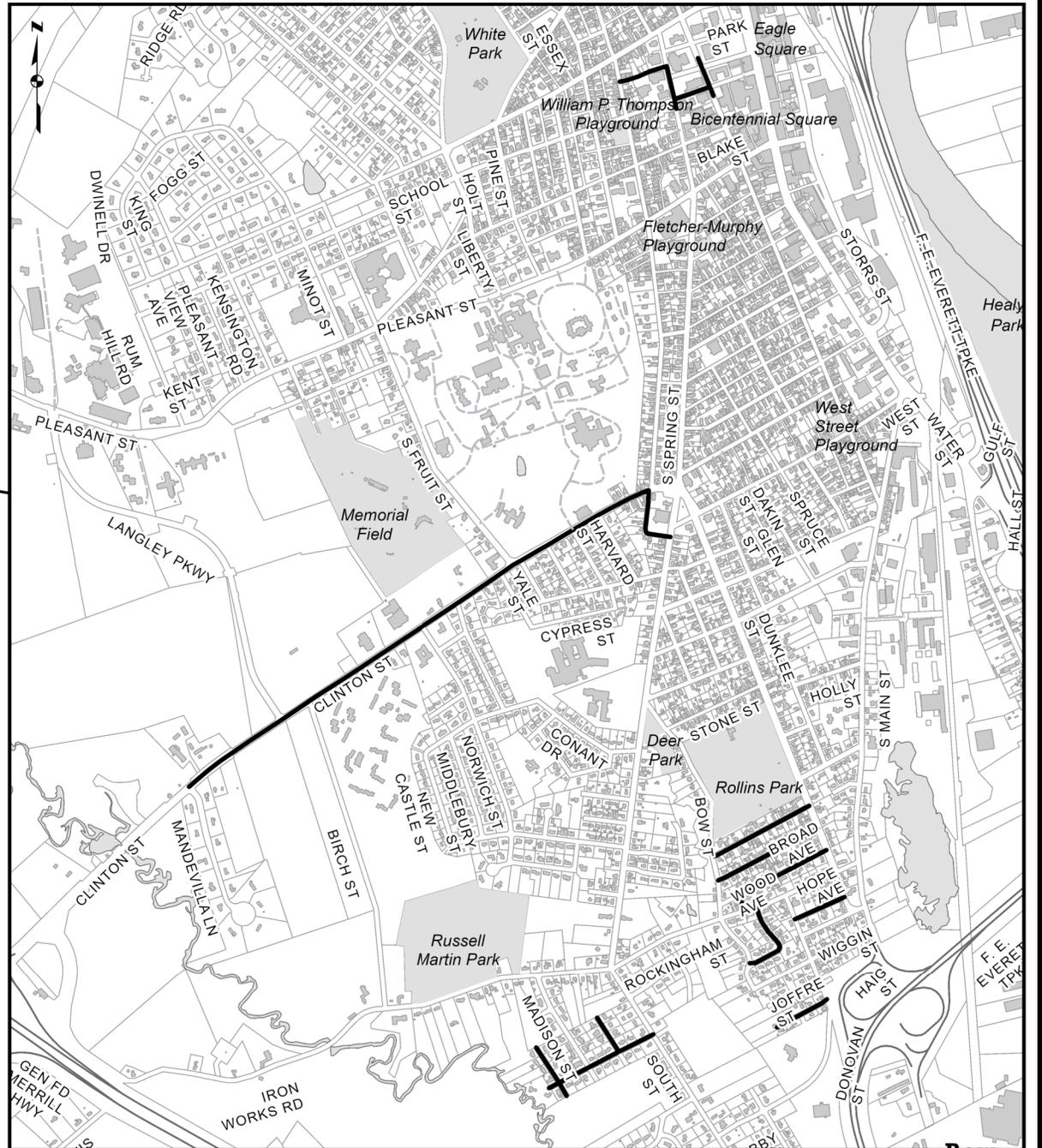
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**FY 2026  
 CIP PROJECT #78**

**ANNUAL HIGHWAY  
 IMPROVEMENT PROGRAM**



**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #83-Storm Water Improvements

I. PROJECT TYPE: Storm Sewer

II. LOCATION: City wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<u>N/A</u> Safety	<u>N/A</u> Facility Cond.	<u>N/A</u> Productivity	
	<input checked="" type="checkbox"/> Replace	<u>M</u> Mandates	<u>H</u> Service Def.	<u>N/A</u> Tax Base Exp.	<u>M</u> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<u>H</u> O + M Costs	<u>N/A</u> Council Goals	<u>M</u> Timeliness	Other
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: A City-wide master plan of existing storm drainage facilities was completed and approved by City Council in 2007. The study included a comprehensive field assessment of existing conditions, location surveys and mapping of the entire drainage system/drainage areas in the GIS system. Results of the study are being used to prioritize maintenance activities and provide a plan for storm drainage replacement and/or expansion of the system.

The purpose of this project is to design and construct replacement and significant improvements to the City's storm water drainage system, including the potential to create a dedicated funding source through the development of a storm water enterprise fund.

SERVICE IMPACT: Provides for long-term prioritization of storm sewer repairs and replacement and evaluation of system adequacy to meet regulatory requirements.

IMPACT IF NOT FUNDED: Potential for system failures and regulatory violations.

IV PREVIOUS FISCAL YEAR AUTHORIZED: June 1997 PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 30 Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	500,000	0	250,000	750,000	0	0	0	0	0	0	1,500,000
	Total	500,000	0	250,000	750,000	0	0	0	0	0	0	1,500,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #83-Storm Water Improvements

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General G.O. Bonds	500,000	Abbottville Sewer Access Road - Additional construction funds to complete full access road and storm drainage channel restoration in accordance with current NHDES regulations. Construction administration services for consultant. Prior construction funds approved in FY24 budget.
		\$500,000	2026 Subtotal
2028	General G.O. Bonds	250,000	Design, permitting and bidding of the replacement structure for the deteriorated 24 inch x 42 inch granite culvert located near 53 South Curtisville Road.
		\$250,000	2028 Subtotal
2029	General G.O. Bonds	750,000	Construction replacement of the deteriorated 24 inch x 42 inch granite culvert located near 53 South Curtisville Road.
		\$750,000	2029 Subtotal
	<b>TOTAL</b>	<b>\$1,500,000</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #84-Water Main Cleaning & Lining

I. PROJECT TYPE: Water Distribution System

II. LOCATION: City Wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	<input type="checkbox"/> Water
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to provide for routine cleaning and lining of potable water mains throughout the City.

SERVICE IMPACT: Routine cleaning and lining helps to maintain water quality, as well as water pressure. Project will also help eliminate leaks.

IMPACT IF NOT FUNDED: Decreased quality of water for users. Higher costs to repair or replace water mains in the future. Potential loss of water due to leaks in systems.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 50

Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Water	G.O. Bonds	0	0	0	0	0	260,000	500,000	475,000	585,000	0	1,820,000
	Total	0	0	0	0	0	260,000	500,000	475,000	585,000	0	1,820,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2031	Water G.O. Bonds	260,000	Design and line approximately 1,250 LF of 8" water mains on Orion Street and Valley Road.
		<u>\$260,000</u>	2031 Subtotal

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	CD-ENGINEERING SERVICES	#84-Water Main Cleaning & Lining	
2032	Water G.O. Bonds	500,000	Design and line 1250 LF of 6" and 8" water main on Fernald St, Ormond St, Winthrop St, Fifield St, and Welch St.
		\$500,000	2032 Subtotal
2033	Water G.O. Bonds	475,000	Design and line 2350 LF of 6" water main in Ridge Rd.
		\$475,000	2033 Subtotal
2034	Water G.O. Bonds	585,000	Design and line 2830 LF of 6' and 8" water main in Curtice, Edgemont, Engle, Ferry, Foster, Prospect, Blanchard, N. Essex and Rowel.
		\$585,000	2034 Subtotal
	TOTAL	\$1,820,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #85-Water Main Replacement

I. PROJECT TYPE: Water Distribution System

II. LOCATION: City Wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	<input type="checkbox"/> Water
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: This project provides for the routine replacement of undersized or severely deteriorated water mains with new pipe.

SERVICE IMPACT: Routine replacement corrects inadequacies and improves hydraulic configuration of distribution system. Corrects water quality deficiencies when cleaning and lining would be ineffective or of limited value.

IMPACT IF NOT FUNDED: Decreased quality of water for users. Higher costs to repair or replace water mains in the future. Potential loss of water due to leaks in systems.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 90

Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

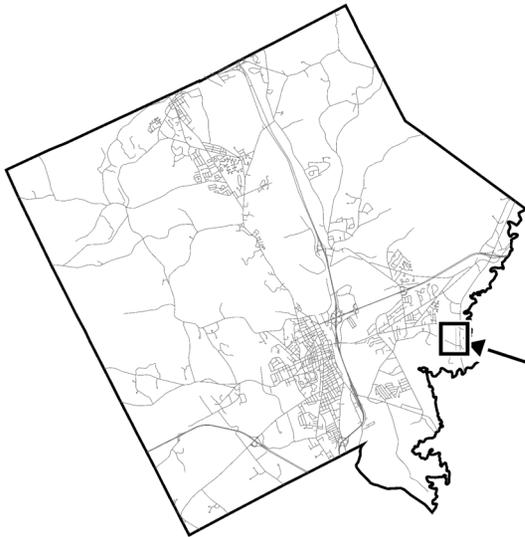
Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Water	G.O. Bonds	1,451,000	0	0	0	0	2,000,000	0	0	5,000,000	0	8,451,000
Water	Capital Close-out	49,142	0	0	0	0	0	0	0	0	0	49,142
	Total	1,500,142	0	0	0	0	2,000,000	0	0	5,000,000	0	8,500,142

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #85-Water Main Replacement

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	Water G.O. Bonds	1,451,000	Industrial Park Dr and a portion of Pembroke Road (from Industrial Park Drive to 400 feet westerly) - Design and construct 3100 LF of 12 and 8 inch water main replacement to replace old infrastructure and meet current water flow demands.
	Water Capital Close-out	49,142	Industrial Park Dr and a portion of Pembroke Road (from Industrial Park Drive to 400 feet westerly) - Design and construct 3100 LF of 12 and 8 inch water main replacement to replace old infrastructure and meet current water flow demands.
		\$1,500,142	2026 Subtotal
2031	Water G.O. Bonds	2,000,000	Replace 8 inch main on Portsmouth Street (East Side Drive to water tank), as well as undersized/deteriorated mains on Oak Street, B Street and Fuller Street.
		\$2,000,000	2031 Subtotal
2034	Water G.O. Bonds	5,000,000	Replace approximately 10,000 LF of 4 inch, 6 inch, and 8 inch mains city wide.
		\$5,000,000	2034 Subtotal
	<b>TOTAL</b>	<b>\$8,500,142</b>	



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**FY 2026  
CIP PROJECT #85**

**WATER MAIN  
REPLACEMENT**



**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #86-Water Main Construction

I. PROJECT TYPE: Water Distribution System

II. LOCATION: See Attached List

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  Replace  Rebuild  Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

Safety  Mandates  O + M Costs  Facility Cond.  Service Def.  Council Goals  Productivity  Tax Base Exp.  Timeliness  City Master Pl.  Water

DESCRIPTION: This project provides for the construction of new water mains to strengthen the transmission and distribution systems.

SERVICE IMPACT: Improves water quality, increases efficiency of system, and expands the distribution network throughout the City.

IMPACT IF NOT FUNDED: Existing service deficiencies will remain unchanged.

IV. PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 90

Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Water	G.O. Bonds	0	0	1,600,000	0	0	0	0	0	0	0	1,600,000
	Total	0	0	1,600,000	0	0	0	0	0	0	0	1,600,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2028	Water G.O. Bonds	1,600,000	Construct 2,700LF of 12 inch main from Black Hill Road and Manchester Street to Garvins Falls Road. Project to be coordinated with CIP #36.
		\$1,600,000	2028 Subtotal

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	CD-ENGINEERING SERVICES	#86-Water Main Construction
	TOTAL	\$1,600,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-WATER #88-Water Plant Improvements

I. PROJECT TYPE: Water Treatment

II. LOCATION: Hutchins Street

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  L Safety  M Facility Cond.  N/A Productivity  
 Replace  N/A Mandates  M Service Def.  N/A Tax Base Exp.  M City Master Pl.  
 Rebuild  M O + M Costs  N/A Council Goals  M Timeliness Water  
 Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: The project will allow for various equipment improvements as recommended by Phase II of the Water Master Plan completed in 2007.

SERVICE IMPACT: Preserve or improve the reliability and efficiency of Water Treatment Plant and associated equipment.

IMPACT IF NOT FUNDED: It is becoming increasing difficult to find replacement parts for obsolete equipment. Consequently, equipment failures could result in significant or prolonged service interruptions. Limited pumping capacity will cause continuation of inefficient operating configurations that may not meet forecasted demand.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20

Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Water	Capital Transfer	0	0	0	0	0	0	0	25,000	0	0	25,000
Water	G.O. Bonds	180,000	400,000	400,000	0	950,000	1,025,000	120,000	150,000	300,000	400,000	3,925,000
	Total	180,000	400,000	400,000	0	950,000	1,025,000	120,000	175,000	300,000	400,000	3,950,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT:           GS-WATER   #88-Water Plant Improvements

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	Water G.O. Bonds	100,000	Rebuild four treatment trains (concrete improvements).
	Water G.O. Bonds	80,000	Turbidity meter replacements - nine units.
		\$180,000	2026 Subtotal
2027	Water G.O. Bonds	400,000	Filter and underdrain improvements.
		\$400,000	2027 Subtotal
2028	Water G.O. Bonds	400,000	Filter and underdrain improvements.
		\$400,000	2028 Subtotal
2030	Water G.O. Bonds	800,000	Plant filter re-build.
	Water G.O. Bonds	150,000	Plant boiler replacement.
		\$950,000	2030 Subtotal
2031	Water G.O. Bonds	500,000	Rebuilding of treatment trains (concrete improvements).
	Water G.O. Bonds	200,000	Rebuild plant filter.
	Water G.O. Bonds	175,000	Plant roof rehabilitation.
	Water G.O. Bonds	150,000	Warehouse building improvements (roof, walls, and storage areas).
		\$1,025,000	2031 Subtotal
2032	Water G.O. Bonds	120,000	Flooring replacement.
		\$120,000	2032 Subtotal
2033	Water G.O. Bonds	150,000	Check valve replacement raw water pumps - three units.
	Water Capital Transfer	25,000	Raw water meter replacement.
		\$175,000	2033 Subtotal

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	GS-WATER	#88-Water Plant Improvements		
2034	Water G.O. Bonds		200,000	Backwash pumps repair / replacement
	Water G.O. Bonds		100,000	Process water pump skid replacement
			\$300,000	2034 Subtotal
2035	Water G.O. Bonds		400,000	Replace four influent filter valves and four air scour valves.
			\$400,000	2035 Subtotal
	TOTAL		\$3,950,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-SEWER #89-Hall Street Waste Water Treatment Plant Odor Control

I. PROJECT TYPE: Sewer Treatment

II. LOCATION: 125 Hall Street

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> H	Safety	<input type="checkbox"/> N/A	Facility Cond.	<input type="checkbox"/> N/A	Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> L	Mandates	<input type="checkbox"/> H	Service Def.	<input type="checkbox"/> N/A	Tax Base Exp.	<input type="checkbox"/> H City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> L	O + M Costs	<input type="checkbox"/> L	Council Goals	<input type="checkbox"/> L	Timeliness	Sewer
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis							

DESCRIPTION: In FY2005 the engineering firm Fay, Spofford and Thorndike conducted an evaluation of odor related issues at the Hall Street Waste Water Treatment Plant. Per the findings of this evaluation, a multiphase implementation plan was established to construct improvements at the plant to reduce the impact of odors on the surrounding neighborhood. This project provides funding for design and construction of various odor control systems for both the solids and liquids treatment processes conducted at the facility.

SERVICE IMPACT: Improved abatement of plant related odors in surrounding neighborhoods. Operating costs will increase due to additional power, chemical and maintenance requirements.

IMPACT IF NOT FUNDED: Forgo reduction in odor emissions.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20

Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Sewer	G.O. Bonds	0	0	0	0	0	0	0	530,000	0	0	530,000
	Total	0	0	0	0	0	0	0	530,000	0	0	530,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:           GS-SEWER   #89-Hall Street Waste Water Treatment Plant Odor Control

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2033	Sewer G.O. Bonds	530,000	Refurbishment of Siemens Scrubber.
		\$530,000	2033 Subtotal
	<b>TOTAL</b>	<b>\$530,000</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #91-Sewer Main Rehabilitation and Construction

I. PROJECT TYPE: Sewer Collection

II. LOCATION: City wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  Safety  Facility Cond.  Productivity  
 Replace  Mandates  Service Def.  Tax Base Exp.  City Master Pl.  
 Rebuild  O + M Costs  Council Goals  Timeliness Sewer  
 Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: The purpose of this project is to line or replace sewer mains, which are in poor condition. This project also includes maintenance of the sewer interceptors access roads.

SERVICE IMPACT: Reduced maintenance and improved service.

IMPACT IF NOT FUNDED: Continued deterioration of sewer system will result in escalated maintenance costs, potential health and safety liabilities, as well as more expensive permanent repairs in the future.

IV PREVIOUS FISCAL YEAR AUTHORIZED: 2024

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 50

Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Sewer	Capital Transfer	40,000	40,000	40,000	40,000	40,000	40,000	160,000	70,000	70,000	70,000	610,000
Sewer	G.O. Bonds	0	0	0	1,300,000	1,300,000	1,500,000	3,000,000	1,000,000	1,350,000	1,900,000	11,350,000
	Total	40,000	40,000	40,000	1,340,000	1,340,000	1,540,000	3,160,000	1,070,000	1,420,000	1,970,000	11,960,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #91-Sewer Main Rehabilitation and Construction

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	Sewer Capital Transfer	40,000	Interceptor Access Road Maintenance.
		\$40,000	2026 Subtotal
2027	Sewer Capital Transfer	40,000	Interceptor Access Road Maintenance.
		\$40,000	2027 Subtotal
2028	Sewer Capital Transfer	40,000	Interceptor Access Road Maintenance.
		\$40,000	2028 Subtotal
2029	Sewer G.O. Bonds	1,300,000	Sewer Main Lining / Replacement per Wright-Pierce Collection System Priority Study.
	Sewer Capital Transfer	40,000	Interceptor Access Road Maintenance.
		\$1,340,000	2029 Subtotal
2030	Sewer G.O. Bonds	1,300,000	Sewer Main Lining / Replacement per Wright-Pierce Collection System Priority Study.
	Sewer Capital Transfer	40,000	Interceptor Access Road Maintenance.
		\$1,340,000	2030 Subtotal
2031	Sewer G.O. Bonds	1,500,000	Sewer Main Lining / Replacement per Wright-Pierce Collection System Priority Study.
	Sewer Capital Transfer	40,000	Interceptor Access Road Maintenance.
		\$1,540,000	2031 Subtotal
2032	Sewer G.O. Bonds	3,000,000	Sewer Main Lining / Replacement per Wright-Pierce Collection System Priority Study.
	Sewer Capital Transfer	90,000	Replace 225 feet of 8 inch main on B Street.
	Sewer Capital Transfer	70,000	Interceptor Access Road Maintenance.
		\$3,160,000	2032 Subtotal

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	CD-ENGINEERING SERVICES	#91-Sewer Main Rehabilitation and Construction	
2033	Sewer G.O. Bonds	1,000,000	Sewer Main Lining / Replacement per Wright-Pierce Collection System Priority Study.
	Sewer Capital Transfer	70,000	Interceptor Access Road Maintenance.
		\$1,070,000	2033 Subtotal
2034	Sewer G.O. Bonds	1,350,000	Sewer Main Lining / Replacement per Wright-Pierce Collection System Priority Study.
	Sewer Capital Transfer	70,000	Interceptor Access Road Maintenance.
		\$1,420,000	2034 Subtotal
2035	Sewer G.O. Bonds	1,900,000	Sewer Main Lining / Replacement per Wright-Pierce Collection System Priority Study.
	Sewer Capital Transfer	70,000	Interceptor Access Road Maintenance.
		\$1,970,000	2035 Subtotal
	<b>TOTAL</b>	<b>\$11,960,000</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-SEWER #104-Hall Street Waste Water Treatment Plant Improvements

I. PROJECT TYPE: Sewer Treatment

II. LOCATION: 125 Hall Street

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> M	Safety	<input type="checkbox"/> H	Facility Cond.	<input type="checkbox"/> N/A	Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> L	Mandates	<input type="checkbox"/> M	Service Def.	<input type="checkbox"/> N/A	Tax Base Exp.	<input type="checkbox"/> M City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox"/> L	O + M Costs	<input type="checkbox"/> N/A	Council Goals	<input type="checkbox"/> H	Timeliness	Sewer
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis							

DESCRIPTION: The purpose of this project is to implement a variety of improvements as recommended in the 2014 evaluation of the City's Wastewater Treatment Facilities. Projects included within this CIP address code and safety issues, as well as immediate and long-term capital needs.

SERVICE IMPACT: Provides planned upgrade and renovation of existing infrastructure to provide short-term and long-term reliability, meet code and regulation modifications established since the plant was built, and improve overall efficiency.

IMPACT IF NOT FUNDED: Potential for increased operating and maintenance costs over time; potential for costly emergency repairs or replacements as outdated components fail; potential compliance issues with applicable codes and regulations.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 15 Expected Bond Term (in Years) 15

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Sewer	Capital Close-out	96,330	0	0	0	0	0	0	0	0	0	96,330
Sewer	G.O. Bonds	5,654,000	2,005,000	27,025,000	25,000	25,000	150,000	0	1,100,000	0	18,300,000	54,284,000
Sewer	Investment Fee Reserve	150,000	0	0	0	0	0	0	0	0	0	150,000
	Total	5,900,330	2,005,000	27,025,000	25,000	25,000	150,000	0	1,100,000	0	18,300,000	54,530,330

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-SEWER #104-Hall Street Waste Water Treatment Plant Improvements

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	Sewer G.O. Bonds	3,000,000	Dewatering equipment refurbishments construction and construction administration
	Sewer G.O. Bonds	1,500,000	Process Upgrades Preliminary Design
	Sewer G.O. Bonds	904,000	Headworks windows, Electrical Room HVAC and Control Building Sealing
	Sewer G.O. Bonds	250,000	Replacement of fire alarm panel and devices
	Sewer Investment Fee Reserve	150,000	Motor Control Center Testing
	Sewer Capital Close-out	96,330	Headworks windows, Electrical Room HVAC and Control Building Sealing
		\$5,900,330	2026 Subtotal
2027	Sewer G.O. Bonds	1,500,000	Process Upgrades Final Design
	Sewer G.O. Bonds	320,000	SCADA system upgrades
	Sewer G.O. Bonds	160,000	Replace roof on Admin Gravity Belt Thickener (AGBT) room with EDPM membrane roof system.
	Sewer G.O. Bonds	25,000	Structural concrete coatings, including process equipment and related piping corrosion protection coatings.
		\$2,005,000	2027 Subtotal
2028	Sewer G.O. Bonds	27,000,000	Process Upgrades Construction and Construction Administration
	Sewer G.O. Bonds	25,000	Structural concrete coatings, including process equipment and related piping corrosion protection coatings.
		\$27,025,000	2028 Subtotal
2029	Sewer G.O. Bonds	25,000	Structural concrete coatings, including process equipment and related piping corrosion protection coatings.
		\$25,000	2029 Subtotal
2030	Sewer G.O. Bonds	25,000	Structural coatings for chlorine building ceiling beams.
		\$25,000	2030 Subtotal
2031	Sewer G.O. Bonds	150,000	Motor Control Center Testing
		\$150,000	2031 Subtotal

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	GS-SEWER	#104-Hall Street Waste Water Treatment Plant Improvements
2033	Sewer G.O. Bonds	700,000 Administration building roof replacement.
	Sewer G.O. Bonds	400,000 Primary sludge pump replacement.
		\$1,100,000      2033 Subtotal
2035	Sewer G.O. Bonds	5,200,000 Grit removal equipment replacement.
	Sewer G.O. Bonds	5,200,000 Equipment Replacement - Motor Control Center
	Sewer G.O. Bonds	3,700,000 Influent bar rack and wash press replacement.
	Sewer G.O. Bonds	2,400,000 Plant water piping replacement.
	Sewer G.O. Bonds	1,500,000 Repave facility roadways.
	Sewer G.O. Bonds	300,000 Solar Field Expansion
		\$18,300,000      2035 Subtotal
	TOTAL	\$54,530,330

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #107-Golf Course Club House and Maintenance Buildings

I. PROJECT TYPE: Golf

II. LOCATION: Beaver Meadow Golf Course

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	<input type="checkbox"/> Parks
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to maintain buildings at the Beaver Meadow Golf Course. Building facilities include the Clubhouse (Pro Shop, Restaurant, and related amenities), the Maintenance Facility, as well as the Cart Storage Building and Irrigation Pump House. Funding is contingent upon sufficient net operating revenues within the Golf Enterprise Fund to support capital investments, or financial support from the City's General Fund.

SERVICE IMPACT: Routine investment in the golf course will preserve and improve the quality of the course thereby maintaining customer satisfaction and market share.

IMPACT IF NOT FUNDED: Without routine investments, the facility will deteriorate resulting in loss of market share, as well as more expensive repairs and renovations in the future.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20

Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Golf G.O. Bonds		60,000	250,000	45,000	35,000	35,000	50,000	50,000	50,000	55,000	0	630,000
General Donations		250,000	0	0	0	0	0	0	0	0	0	250,000
General G.O. Bonds		5,600,000	0	0	0	0	0	0	0	0	0	5,600,000
	Total	5,910,000	250,000	45,000	35,000	35,000	50,000	50,000	50,000	55,000	0	6,480,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #107-Golf Course Club House and Maintenance Buildings

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General G.O. Bonds	5,600,000	Construct New Clubhouse. (Bonded portion)
	General Donations	250,000	Construct New Clubhouse. (Donation portion)
	Golf G.O. Bonds	60,000	Update Cart Barn to include new storage areas
		\$5,910,000	2026 Subtotal
2027	Golf G.O. Bonds	250,000	Maintenance Barn Updates to include new Chemical Storage
		\$250,000	2027 Subtotal
2028	Golf G.O. Bonds	45,000	Construct Permanent on Course Bathrooms
		\$45,000	2028 Subtotal
2029	Golf G.O. Bonds	35,000	Range Shed Building Updates
		\$35,000	2029 Subtotal
2030	Golf G.O. Bonds	35,000	Pump House Updates
		\$35,000	2030 Subtotal
2031	Golf G.O. Bonds	50,000	Construct Permanent on Course Bathrooms
		\$50,000	2031 Subtotal
2032	Golf G.O. Bonds	50,000	Replace Event Tent Flooring
		\$50,000	2032 Subtotal
2033	Golf G.O. Bonds	50,000	Tent Shell replacement
		\$50,000	2033 Subtotal

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	REC-GROUNDS	#107-Golf Course Club House and Maintenance Buildings	
2034	Golf G.O. Bonds	55,000	Construct Permanent on Course Bathrooms
		\$55,000	2034 Subtotal
	TOTAL	\$6,480,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-WATER #114-Penacook Lake Dam and Spillway Rehabilitation

I. PROJECT TYPE: Water Treatment

II. LOCATION: 53 Hutchins Street

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:

<input type="checkbox"/> New	<input type="checkbox"/> M	Safety	<input type="checkbox"/> M	Facility Cond.	<input type="checkbox"/> N/A	Productivity	
<input type="checkbox"/> Replace	<input type="checkbox"/> L	Mandates	<input type="checkbox"/> M	Service Def.	<input type="checkbox"/> N/A	Tax Base Exp.	<input type="checkbox"/> N/A City Master Pl.
<input checked="" type="checkbox"/> Rebuild	<input type="checkbox"/> N/A	O + M Costs	<input type="checkbox"/> N/A	Council Goals	<input type="checkbox"/> M	Timeliness	Water
<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis							

DESCRIPTION: The purpose of this project is to make routine repairs and improvements to the Penacook Lake dam, associated spillway, and related infrastructure. The dam provides retention for Penacook Lake, the City's primary source of potable water for the municipal water system.

SERVICE IMPACT: Routine repairs will preserve the dam and related facilities, thereby maintaining and protecting the City's primary water supply, as well as downstream properties.

IMPACT IF NOT FUNDED: Unmitigated deterioration of the dam and related infrastructure could negatively impact the City's ability to use Penacook Lake to supply the potable water system. Structural failure of the dam could negatively impact downstream properties.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years):

50

Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Other	Federal	0	0	2,500,000	0	0	0	0	0	0	0	2,500,000
Water	G.O. Bonds	0	0	0	0	0	0	0	75,000	0	0	75,000
	Total	0	0	2,500,000	0	0	0	0	75,000	0	0	2,575,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:           GS-WATER   #114-Penacook Lake Dam and Spillway Rehabilitation

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2028	Other Federal	2,500,000	Rebuild Penacook Lake spillway.
		\$2,500,000	2028 Subtotal
2033	Water G.O. Bonds	75,000	Rehabilitation/repairs of dam and spillway.
		\$75,000	2033 Subtotal
	<b>TOTAL</b>	<b>\$2,575,000</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-HIGHWAY / UTILITIES #121-Vehicle & Equipment Replacement Program

I. PROJECT TYPE: GSD Vehicles

II. LOCATION: City-wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox" value="M"/> Safety	<input type="checkbox" value="N/A"/> Facility Cond.	<input type="checkbox" value="L"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox" value="L"/> Mandates	<input type="checkbox" value="M"/> Service Def.	<input type="checkbox" value="N/A"/> Tax Base Exp.	<input type="checkbox" value="H"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox" value="N/A"/> O + M Costs	<input type="checkbox" value="L"/> Council Goals	<input type="checkbox" value="M"/> Timeliness	Motor Vehicle Equipment
	<input checked="" type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: This project establishes a long-range replacement plan for City Highway/Utilities, Water Treatment Plant, Waste Water Treatment Plants, as well as Parks and Recreation Department vehicles and heavy equipment. Vehicle and equipment replacement for the Police and Fire Departments are addressed through other capital improvement program projects, or the annual operating budget. Routine replacement of vehicles and equipment will minimize potential service interruptions due to break downs / failures and provides for cost savings through economies of scale which are made possible from multiple vehicle procurement where applicable. Restructuring of the fleet to a more efficient blend of vehicles will coincide with vehicle replacement.

SERVICE IMPACT: Establishes long range replacement plan that improves service with more reliable vehicles, lower costs due to multi-vehicle procurements and maintenance support. Supports appropriate reassignment of some serviceable vehicles to less critical tasks instead of replacement.

IMPACT IF NOT FUNDED: Failure to routinely replace vehicles and equipment at the end of their useful life will result in higher maintenance and repair costs, increased down time associated with equipment failures, as well as less efficient operations.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 10 Expected Bond Term (in Years) 10

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Sewer	G.O. Bonds	180,000	190,000	130,000	280,000	347,000	257,000	415,000	525,000	25,000	417,000	2,766,000
Water	G.O. Bonds	82,000	0	254,000	304,000	82,000	442,000	275,000	120,000	323,000	218,000	2,100,000
General	G.O. Bonds	1,507,000	1,924,000	1,806,000	1,792,000	1,874,000	1,394,000	1,864,000	2,033,000	2,646,000	2,130,000	18,970,000
	Total	1,769,000	2,114,000	2,190,000	2,376,000	2,303,000	2,093,000	2,554,000	2,678,000	2,994,000	2,765,000	23,836,000

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT:               GS-HIGHWAY / UTILITIES   #121-Vehicle & Equipment Replacement Program

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General G.O. Bonds	532,000	Replace two (2) dump trucks (2013) (Units #1235 and #1236)
	General G.O. Bonds	250,000	Replace Case 721 Loader (unit #1301)
	General G.O. Bonds	225,000	Replace one sidewalk tractor (Unit #1367)
	Sewer G.O. Bonds	180,000	Replace Ford F-350 Crew Cab Unit #724
	General G.O. Bonds	180,000	Replace one service truck F-450 (Unit #009)
	General G.O. Bonds	175,000	Replace two Ford F-250 crew cab rack body trucks (Units #1107 & #1108)
	General G.O. Bonds	92,000	Replace Loader Plow/Double wing (unit #1301)
	Water G.O. Bonds	82,000	Replace one 4x4 Ford pickup truck (Unit #827)
	General G.O. Bonds	45,000	Replace Case Skid steer with Bobcat Unit #1362
	General G.O. Bonds	8,000	Replace one 9 -ton trailer with 5-ton (Unit #672)
		\$1,769,000	2026 Subtotal
2027	General G.O. Bonds	385,000	Replace Grader John Deere (Unit #1310)
	General G.O. Bonds	285,000	Replace 10-wheel dump trucks unit #1237
	General G.O. Bonds	238,000	Replace Sidewalk Tractor Unit #1368
	General G.O. Bonds	220,000	Replace snow blower unit #004
	Sewer G.O. Bonds	190,000	Replace Ford F-550 Platform body 4x2 (Unit # 136)
	General G.O. Bonds	135,000	Replace Ford F550/Utility Body Unit #905
	General G.O. Bonds	131,000	Replace 4x2 Super Cab Pickup ENG. (UNIT #463 and #462)
	General G.O. Bonds	122,000	Replace Ford F350 (Unit #907)
	General G.O. Bonds	88,000	Replace Ford F-450 Unit #659
	General G.O. Bonds	88,000	Replace Ford F-350 Utility 4x4 (Unit #1111)
	General G.O. Bonds	82,000	Asphalt Hauler Unit #60
	General G.O. Bonds	82,000	Replace 4x2 Pickup Unit #908
	General G.O. Bonds	48,000	Replace 2 SS Sanders Unit #1235SS & #1236SS

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT:	GS-HIGHWAY / UTILITIES	#121-Vehicle & Equipment Replacement Program		
	General G.O. Bonds	20,000		Replace Utility Trailer Unit #1402
		\$2,114,000		2027 Subtotal
2028	General G.O. Bonds	345,000		Replace Case Loader Unit #1302
	General G.O. Bonds	285,000		Replace Street Sweeper Unit #1391
	General G.O. Bonds	245,000		Replace Backhoe (Unit #1344)
	General G.O. Bonds	130,000		Replace Two (2) F-250 4x4 PU Unit #657 & 658
	General G.O. Bonds	128,000		Tool Cat #1369
	Water G.O. Bonds	105,000		Replace Ford F-550 4WD Dump/Plow Unit #829
	General G.O. Bonds	104,000		Replace 4x4 pickup/dump #691
	General G.O. Bonds	92,000		Replace OBD Leaf Blower Trailer (Unit #1377)
	General G.O. Bonds	90,000		Replace John Deere Tractor #665
	General G.O. Bonds	78,000		Replace F-350 Crew Cab 4x4 Unit #603
	General G.O. Bonds	78,000		Replace F-350 PU 4x4 Unit #604
	Water G.O. Bonds	75,000		Replace Vac-Tron Trailer Unit #828
	Water G.O. Bonds	74,000		F250 4X4 PU #880
	Sewer G.O. Bonds	72,000		Replace 4x4 pick-up truck F250 (2018) units #757
	General G.O. Bonds	68,000		Trackless Leaf Loader #1460
	General G.O. Bonds	65,000		Replace Super Cab Pickup (Unit #464)
	General G.O. Bonds	60,000		Replace one Ford F150 4x2 Pickup (Unit #461)
	Sewer G.O. Bonds	58,000		Replace SUV Edge Unit #756
	General G.O. Bonds	20,000		Replace trailer #1401
	General G.O. Bonds	18,000		Mid-Atlantic Trailer Unit #1403
		\$2,190,000		2028 Subtotal
2029	General G.O. Bonds	580,000		Replace four Ford F-550 4x4 Pickup Units #1114, 1115, 1116 & 1117
	General G.O. Bonds	265,000		Replace 6-Wheel Dump Truck #1238
	Sewer G.O. Bonds	255,000		Replace 6 Wheel Dump Unit #705

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT:	GS-HIGHWAY / UTILITIES	#121-Vehicle & Equipment Replacement Program	
	General G.O. Bonds	245,000	Replace Backhoe (Unit #1345)
	General G.O. Bonds	210,000	Replace Backhoe Loader #617
	Water G.O. Bonds	204,000	Replace three Ford F-150 4x2 PU Unit #805, 806 & 807
	General G.O. Bonds	110,000	Replace F-450 4x4 Pickup Unit #659
	General G.O. Bonds	105,000	Replace John Deere Tractor #673
	General G.O. Bonds	104,000	Replace skid-steer Unit #1363
	General G.O. Bonds	72,000	G2500 Cargo Van #908
	Water G.O. Bonds	72,000	Replace Ford F-150 4x2 PU Unit #873
	General G.O. Bonds	62,000	Replace Tow Behind Sweeper Unit #1390
	Water G.O. Bonds	28,000	Replace Genesis Boat Trailer Unit #879
	Sewer G.O. Bonds	25,000	Replace Box Trailer Unit # 722
	General G.O. Bonds	24,000	Replace one Stainless steel spreader (Unit #1226SS)
	General G.O. Bonds	15,000	Replace one 3.4 CY sander (Unit 1103SS)
		\$2,376,000	2029 Subtotal
2030	General G.O. Bonds	325,000	6 Wheel 4x4 Bucket Truck Unit #675
	General G.O. Bonds	265,000	6 Wheel Dump Trucks #1239
	General G.O. Bonds	265,000	Replace 6 Wheel Dump Truck Unit #1240
	Sewer G.O. Bonds	245,000	Replace Case Backhoe Unit #726
	General G.O. Bonds	245,000	Replace Backhoe Unit #1346
	General G.O. Bonds	220,000	Replace Two (2) skid-steer Unit #1371 and 1364
	General G.O. Bonds	161,000	Replace two F-250 4x4 PU Unit #660 and 661
	General G.O. Bonds	145,000	Replace Golf Tractor Unit #677
	General G.O. Bonds	115,000	Replace Ford F-450 4x4 Dump Unit #605
	Sewer G.O. Bonds	102,000	Replace F-550 4x2 Pickup Unit #136
	General G.O. Bonds	95,000	Replace Ford F-350 Unit #909
	Water G.O. Bonds	64,000	Replace Extra Cab pickup unit #824
	General G.O. Bonds	38,000	Replace Welder Unit #398

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT:		GS-HIGHWAY / UTILITIES	#121-Vehicle & Equipment Replacement Program
	Water G.O. Bonds	18,000	Replace Utility Trailer Unit #878
		\$2,303,000	2030 Subtotal
2031	General G.O. Bonds	530,000	6 Wheel Dump Trucks #1241 and #1242
	General G.O. Bonds	230,000	Replace RPM Snow Blower Unit #2
	General G.O. Bonds	220,000	Replace Sicard Snow Blower unit #1375
	Sewer G.O. Bonds	135,000	Replace Wheel Loader Unit #758
	General G.O. Bonds	120,000	4x2 Super Cab Pickup #461A and 462A
	General G.O. Bonds	108,000	F-350 Utility 4WD #1111A
	Sewer G.O. Bonds	86,000	Replace Ford 4x2 F-550 PU Unit #136
	General G.O. Bonds	70,000	Replace Super cab 1/2Ton PU Unit #908A
	Water G.O. Bonds	60,000	Replace Ford F-150 Extra Cab (2wd) Unit #826
	General G.O. Bonds	60,000	4x2 Super Cab Pickup #1445
	General G.O. Bonds	56,000	Replace 4x2 Super Cab Pickup #1110A
	Water G.O. Bonds	42,000	Replace Ford F-150 4x4 #809
	Water G.O. Bonds	39,000	Replace Ford Edge AWD #810
	Water G.O. Bonds	36,000	Replace Tow behind Compressor Unit #830
	Sewer G.O. Bonds	36,000	Replace Tow behind Compressor Unit #725
	Water G.O. Bonds	265,000	Replace 6 Wheel In-body/Dump 102CA #1243
		\$2,093,000	2031 Subtotal
2032	General G.O. Bonds	490,000	Replace Two Sidewalk Tractors Unit #1379 & #1380
	General G.O. Bonds	285,000	Replace 6 Wheel Dump Truck #1244
	General G.O. Bonds	285,000	Replace International HV507 (Unit # 1245)
	General G.O. Bonds	245,000	Replace Sidewalk Tractor Unit #1379A
	General G.O. Bonds	240,000	Replace 2 skid-steer loaders Units #1381 & #1382
	Sewer G.O. Bonds	210,000	Replace Case Loader Backhoe #726
	Sewer G.O. Bonds	205,000	Replace Cut-Away Van (Camera) #715

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT:	GS-HIGHWAY / UTILITIES	#121-Vehicle & Equipment Replacement Program	
	Water G.O. Bonds	165,000	Replace Mini Excavator #831
	General G.O. Bonds	92,000	Replace John Deere Mower #673
	Water G.O. Bonds	74,000	Replace 4x4 Pickup Ext Cab (#811)
	General G.O. Bonds	65,000	Replace 4 Ton Asphalt Hauler #66
	General G.O. Bonds	48,000	Replace 20 Ton Trailer #1308
	General G.O. Bonds	45,000	Replace Cam Deck over 20 Ton Tri #1304
	Water G.O. Bonds	36,000	Replace 10 Ton Trailer #832
	General G.O. Bonds	25,000	Replace Tandem Trailer #1472
	General G.O. Bonds	24,000	Replace SS 11cy sander
	General G.O. Bonds	20,000	Replace Tandem Trailer #1464
		\$2,554,000	2032 Subtotal
2033	General G.O. Bonds	355,000	Replace Case Loader Unit #1303
	Sewer G.O. Bonds	330,000	Replace 10 Wheeler Sludge Hauler Unit #112
	General G.O. Bonds	295,000	Replace International 25k Dump #1246
	General G.O. Bonds	290,000	Replace 6 Wheel Dump Truck Unit #1247
	General G.O. Bonds	290,000	Replace 6 Wheel Dump Truck #1248
	Sewer G.O. Bonds	195,000	Replace 6 Wheel Dump Truck Unit #761
	General G.O. Bonds	130,000	Replace Ford F-350 Dump 4wd Unit #1112
	Water G.O. Bonds	120,000	Replace Crew Cab Utility Body Unit #825
	General G.O. Bonds	120,000	Replace Leaf Loader Unit #190
	General G.O. Bonds	94,000	Replace Chipper Unit #668
	General G.O. Bonds	92,000	Replace F-450 Dump 4wd Unit #901
	General G.O. Bonds	82,000	Replace 4x4 Super Cab Pickup Unit #1119
	General G.O. Bonds	70,000	Replace 2 Sign Boards Solar Unit # 447 and #449
	General G.O. Bonds	64,000	Replace Sign Board #444 and #445
	General G.O. Bonds	44,000	Replace 2 SS 6CY sanders Unit # 1231SS and #1232SS
	General G.O. Bonds	36,000	Replace Tow Behind Comp Unit #422

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT:	GS-HIGHWAY / UTILITIES	#121-Vehicle & Equipment Replacement Program	
	General G.O. Bonds	26,000	Replace SS 11Cy sander Unit #1235SS
	General G.O. Bonds	25,000	Replace Low Floor Tilt Top Trailer Unit #185
	General G.O. Bonds	20,000	Replace 5 Ton Trailer Unit #64
		\$2,678,000	2033 Subtotal
2034	General G.O. Bonds	648,000	Replace 4 Ford F-550 Pickups Unit # 1114, #1115, #1116 and #1117
	General G.O. Bonds	365,000	Replace Case Loader (Unit #1301)
	General G.O. Bonds	290,000	Replace 6 Wheel Dump Truck (Unit #1249)
	General G.O. Bonds	290,000	Replace Ford F-550 Dump 4x4 Unit #1250
	Water G.O. Bonds	288,000	Replace 7 Ford F150 (Unit # 805, 806, 807, & 873)
	General G.O. Bonds	215,000	Replace New Sicard Unit #1375
	General G.O. Bonds	210,000	Replace Backhoe Loader Unit #617
	General G.O. Bonds	125,000	Replace Pickup F-450 4x4 Unit #659
	General G.O. Bonds	115,000	Replace John Deer Mower Unit #673
	General G.O. Bonds	115,000	Replace Skid steer Unit #1363
	General G.O. Bonds	80,000	Replace 4x2 super cab Pickup Unit #908
	General G.O. Bonds	76,000	Replace Tow Behind Sweeper Unit #1390
	General G.O. Bonds	75,000	Slide-in Hot Box Unit #1404
	General G.O. Bonds	42,000	Replace Air Compressor Unit #630
	Water G.O. Bonds	35,000	Replace Genesis Boat Trailer (Unit #879)
	Sewer G.O. Bonds	25,000	Replace Box Trailer Unit #722
		\$2,994,000	2034 Subtotal
2035	General G.O. Bonds	365,000	Replace Case Loader (Unit #1306)
	General G.O. Bonds	325,000	Replace 10 Wheeler Dump Truck Unit #1252
	General G.O. Bonds	295,000	Replace 6 Wheel Dump Truck
	Sewer G.O. Bonds	295,000	Replace 6 Wheel Dump Truck (Unit #705)
	General G.O. Bonds	260,000	Replace Sidewalk Tractor (Unit #1365)

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	GS-HIGHWAY / UTILITIES	#121-Vehicle & Equipment Replacement Program	
	General G.O. Bonds	145,000	Replace Loader Boom Mower (Unit #M1366)
	General G.O. Bonds	145,000	Replace Park Lawn mower (Unit #676)
	General G.O. Bonds	118,000	Replace F-350 Utility 4wd (Unit #1112)
	Water G.O. Bonds	108,000	Replace Ford F-350 P/U (Unit #877)
	General G.O. Bonds	95,000	Replace Mini-Loader (Unit #1383)
	General G.O. Bonds	88,000	Replace 4x2 Super cab pickup (Unit #906)
	Sewer G.O. Bonds	87,000	Replace Ford F-250 P/U 4x4 (Unit #713)
	General G.O. Bonds	85,000	Replace Road Widener (Unit #1228RW)
	General G.O. Bonds	80,000	Replace Grapple Trailer (Unit #666)
	Water G.O. Bonds	75,000	Replace F-150 Extra Cab P/U (Unit #826)
	General G.O. Bonds	74,000	Replace 4X2 F-150 Super cab pick-up truck Unit #460
	General G.O. Bonds	55,000	Mobile Truck Lift 72K
	Sewer G.O. Bonds	35,000	Mobile Truck Lift 72K
	Water G.O. Bonds	35,000	Mobile Truck Lift 72K
		\$2,765,000	2035 Subtotal
	<b>TOTAL</b>	<b>\$23,836,000</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-WATER #124-Water System SCADA Improvements

I. PROJECT TYPE: Water Treatment

II. LOCATION: 53 Hutchins St. and pump stations

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
	<input type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to provide for routine replacement and upgrading of the Supervisory, Control and Data Acquisition (SCADA) software system. First implemented in 2005, SCADA assists with monitoring and operating equipment at the Water Treatment Plant, as well as water tanks and remote pump stations.

SERVICE IMPACT: SCADA preserves and improves operational efficiencies by monitoring and controlling all facilities from a central station. The system allows for collection of historical data, which can be analyzed to improve and adjust operations based upon changing conditions.

IMPACT IF NOT FUNDED: Continuation of current system with only partial and uncoordinated implementation. Reliance on manual operations and manual input of all information will continue. The existing data collection system is proprietary and will not convert to an industry standard SCADA system.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 10 Expected Bond Term (in Years) 10

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Water	Capital Transfer	30,000	30,000	30,000	30,000	30,000	30,000	30,000	35,000	35,000	35,000	315,000
	Total	30,000	30,000	30,000	30,000	30,000	30,000	30,000	35,000	35,000	35,000	315,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT:           GS-WATER   #124-Water System SCADA Improvements

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	Water Capital Transfer	30,000	SCADA equipment and software updates.
		\$30,000	2026 Subtotal
2027	Water Capital Transfer	30,000	SCADA equipment and software updates.
		\$30,000	2027 Subtotal
2028	Water Capital Transfer	30,000	SCADA equipment and software updates.
		\$30,000	2028 Subtotal
2029	Water Capital Transfer	30,000	SCADA equipment and upgrades.
		\$30,000	2029 Subtotal
2030	Water Capital Transfer	30,000	SCADA equipment and software updates.
		\$30,000	2030 Subtotal
2031	Water Capital Transfer	30,000	SCADA equipment and software updates.
		\$30,000	2031 Subtotal
2032	Water Capital Transfer	30,000	SCADA equipment and software updates.
		\$30,000	2032 Subtotal
2033	Water Capital Transfer	35,000	SCADA equipment and software updates.
		\$35,000	2033 Subtotal
2034	Water Capital Transfer	35,000	SCADA equipment and software updates.
		\$35,000	2034 Subtotal

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	GS-WATER	#124-Water System SCADA Improvements	
2035	Water Capital Transfer	35,000	SCADA equipment and software updates.
		\$35,000	2035 Subtotal
	TOTAL	\$315,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FIRE #230-Opticom Replacement

I. PROJECT TYPE: Public Safety

II. LOCATION: City Wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED	<input type="checkbox"/> New	<input type="text" value="H"/>	Safety	<input type="text" value="N/A"/>	Facility Cond.	<input type="text" value="N/A"/>	Productivity	
SERVED:	<input checked="" type="checkbox"/> Replace	<input type="text" value="L"/>	Mandates	<input type="text" value="H"/>	Service Def.	<input type="text" value="N/A"/>	Tax Base Exp.	<input type="text" value="N/A"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="text" value="N/A"/>	O + M Costs	<input type="text" value="N/A"/>	Council Goals	<input type="text" value="H"/>	Timeliness	
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis							

DESCRIPTION: This project provides funding for systematic replacement of "Opticom" units throughout the City. Opticom units allow emergency vehicles to control traffic signals when responding to emergencies. Presently, Opticom units are located at 56 intersections, all 4 fire station driveways, as well as 5 signalized pedestrian crosswalks on Loudon Road.

SERVICE IMPACT: Routine replacement of units allows for safe and efficient responses to emergency calls by City Fire Department and Police Department.

IMPACT IF NOT FUNDED: Failure to routinely maintain Opticom units may result in equipment failure, as well as accidents at intersections involving emergency response vehicles.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 10

Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Highway Reserve	0	20,000	0	0	20,000	0	0	20,000	0	0	60,000
	Total	0	20,000	0	0	20,000	0	0	20,000	0	0	60,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FIRE #230-Opticom Replacement

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	General Highway Reserve	20,000	Opticom replacement. (City Wide)
		\$20,000	2027 Subtotal
2030	General Highway Reserve	20,000	Opticom replacement. (City Wide)
		\$20,000	2030 Subtotal
2033	General Highway Reserve	20,000	Opticom Replacement (City Wide)
		\$20,000	2033 Subtotal
	TOTAL	\$60,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #235-Golf Course Grounds Improvements

I. PROJECT TYPE: Golf

II. LOCATION: Beaver Meadow Golf Course

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  L Safety  L Facility Cond.  L Productivity  
 Replace  N/A Mandates  N/A Service Def.  N/A Tax Base Exp.  N/A City Master Pl.  
 Rebuild  N/A O + M Costs  N/A Council Goals  L Timeliness  
 Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: The purpose of this project it is make routine investments to preserve and improve the grounds at the golf course. Improvements typically consist of greens rehabilitation, tee renovations, resurfacing of golf cart paths, irrigation improvements, and improvements to fairways.

SERVICE IMPACT: Routine investments maintain the quality of the course and player satisfaction, thereby preserving market share and financial viability of the course.

IMPACT IF NOT FUNDED: Course conditions and player satisfaction will deteriorate, resulting in loss of market share and potential threat to the long-term viability of the facility.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years):

15

Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	400,000	0	0	0	0	0	0	0	0	0	400,000
Golf	G.O. Bonds	0	260,000	50,000	35,000	50,000	50,000	35,000	50,000	150,000	100,000	780,000
	Total	400,000	260,000	50,000	35,000	50,000	50,000	35,000	50,000	150,000	100,000	1,180,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #235-Golf Course Grounds Improvements

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General G.O. Bonds	400,000	Irrigation Final Phase Holes 3,4,5,6,7
		\$400,000	2026 Subtotal
2027	Golf G.O. Bonds	150,000	Rebuild the 16th Green Complex
	Golf G.O. Bonds	110,000	Bunker Renovation
		\$260,000	2027 Subtotal
2028	Golf G.O. Bonds	50,000	Driving Range Upgrade
		\$50,000	2028 Subtotal
2029	Golf G.O. Bonds	35,000	Bunker Improvements
		\$35,000	2029 Subtotal
2030	Golf G.O. Bonds	50,000	Cart path improvements including drainage
		\$50,000	2030 Subtotal
2031	Golf G.O. Bonds	50,000	Cart path improvement including drainage
		\$50,000	2031 Subtotal
2032	Golf G.O. Bonds	35,000	Bunkers
		\$35,000	2032 Subtotal
2033	Golf G.O. Bonds	50,000	Drainage improvements 15 & 16
		\$50,000	2033 Subtotal
2034	Golf G.O. Bonds	150,000	Rebuild and Move 9th Green

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	REC-GROUNDS	#235-Golf Course Grounds Improvements	
		\$150,000	2034 Subtotal
2035	Golf G.O. Bonds	100,000	Expand Practice Green and Practice Area
		\$100,000	2035 Subtotal
	TOTAL	\$1,180,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-WATER #244-Water Meter Replacement Program

I. PROJECT TYPE: Water Distribution System

II. LOCATION: City-wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<u>N/A</u> Safety	<u>N/A</u> Facility Cond.	<input type="checkbox"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<u>N/A</u> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<u>N/A</u> City Master Pl.
	<input type="checkbox"/> Rebuild	<u>N/A</u> O + M Costs	<u>N/A</u> Council Goals	<input type="checkbox"/> Timeliness	
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: This project provides for the routine replacement of meters, automatic meter reading devices, gate valves, as well as associated components and equipment.

SERVICE IMPACT: Meters and reading devices provide the only means of accurately measuring customer consumption. The accuracy of meters and reading devices is critical to ensure fair and accurate billing for water and sewer customers.

IMPACT IF NOT FUNDED: Potential increase for inaccurate billing, as well as loss of revenue for water and sewer funds.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 15

Expected Bond Term (in Years) 15

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Water	Capital Transfer	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	1,250,000
Water	G.O. Bonds	250,000	275,000	275,000	275,000	275,000	275,000	275,000	275,000	275,000	275,000	2,725,000
	Total	375,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	3,975,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT:           GS-WATER   #244-Water Meter Replacement Program

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	Water G.O. Bonds	200,000	Phased replacement and installation of open right gate valves. 75 valves.
	Water Capital Transfer	125,000	Phased installation of meters and reading devices. 600 units.
	Water G.O. Bonds	50,000	Phased installation of meters and reading devices. 600 units.
		\$375,000	2026 Subtotal
2027	Water G.O. Bonds	200,000	Phased replacement and installation of open right gate valves. 75 valves.
	Water Capital Transfer	125,000	Phased installation of meters and reading devices. 600 units.
	Water G.O. Bonds	75,000	Phased installation of meters and reading devices. 600 units.
		\$400,000	2027 Subtotal
2028	Water G.O. Bonds	200,000	Phased replacement and installation of open right gate valves. 75 valves.
	Water Capital Transfer	125,000	Phased installation of meters and reading devices. 600 units.
	Water G.O. Bonds	75,000	Phased installation of meters and reading devices. 600 units.
		\$400,000	2028 Subtotal
2029	Water G.O. Bonds	200,000	Phased replacement and installation of open right gate valves. 75 valves.
	Water Capital Transfer	125,000	Phased installation of meters and reading devices. 600 units.
	Water G.O. Bonds	75,000	Phased installation of meters and reading devices. 600 units.
		\$400,000	2029 Subtotal
2030	Water G.O. Bonds	200,000	Phased replacement and installation of open right gate valves. 75 valves.
	Water Capital Transfer	125,000	Phased installation of meters and reading devices. 600 units.
	Water G.O. Bonds	75,000	Phased installation of meters and reading devices. 600 units.
		\$400,000	2030 Subtotal
2031	Water G.O. Bonds	200,000	Phased replacement and installation of open right gate valves. 75 valves.

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	GS-WATER	#244-Water Meter Replacement Program	
	Water Capital Transfer	125,000	Phased installation of meters and reading devices. 600 units.
	Water G.O. Bonds	75,000	Phased installation of meters and reading devices. 600 units.
		\$400,000	2031 Subtotal
2032	Water G.O. Bonds	200,000	Phased replacement and installation of open right gate valves. 75 valves.
	Water Capital Transfer	125,000	Phased installation of meters and reading devices. 600 units.
	Water G.O. Bonds	75,000	Phased installation of meters and reading devices. 600 units.
		\$400,000	2032 Subtotal
2033	Water G.O. Bonds	200,000	Phased replacement and installation of open right gate valves. 75 valves.
	Water Capital Transfer	125,000	Phased installation of meters and reading devices. 600 units.
	Water G.O. Bonds	75,000	Phased installation of meters and reading devices. 600 units.
		\$400,000	2033 Subtotal
2034	Water G.O. Bonds	200,000	Phased replacement and installation of open right gate valves. 75 valves.
	Water Capital Transfer	125,000	Phased installation of meters and reading devices. 600 units.
	Water G.O. Bonds	75,000	Phased installation of meters and reading devices. 600 units.
		\$400,000	2034 Subtotal
2035	Water G.O. Bonds	200,000	Phased replacement and installation of open right gate valves. 75 valves.
	Water Capital Transfer	125,000	Phased installation of meters and reading devices. 600 units.
	Water G.O. Bonds	75,000	Phased installation of meters and reading devices. 600 units.
		\$400,000	2035 Subtotal
	TOTAL	\$3,975,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FIRE #252-Fire Station Improvements

I. PROJECT TYPE: Public Buildings

II. LOCATION: All Stations

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> H	Safety	<input type="checkbox"/> H	Facility Cond.	<input type="checkbox"/> H	Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> H	Mandates	<input type="checkbox"/> H	Service Def.	<input type="checkbox"/> N/A	Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox"/> H	O + M Costs	<input type="checkbox"/> N/A	Council Goals	<input type="checkbox"/> H	Timeliness	<input type="checkbox"/> Public Facilities
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis							

DESCRIPTION: The purpose of this project is to provide funding for a variety of repairs and improvements to the four existing fire stations on an annual basis. The four stations, plus the Department's headquarters, total approximately 49,000 square feet, combined. A summary of each station is below:

The Broadway Station is located at 15 Broadway. The 5,716SF facility was constructed in 1984 and is set on 0.72 Acres.

The Manor Station is located at 46 Village Street. The 11,376SF facility was constructed in 1974 and is set on 1.28 Acres.

The Heights Station is located at 74 Loudon Rd. The 5,016SF facility was constructed in 1966 and is set on 1.02 Acres.

The Central Station is located at 150 N. State Street. The facility was constructed in 1977 and features 11,260SF.

The Concord Fire Department Headquarters is located at 24 Horseshoe Pond Lane and was opened circa 2000. The 15,290SF facility is set on 1.52 Acres.

SERVICE IMPACT: Routine repairs and improvements help to prolong the useful life of facilities, as well as provide a safe and pleasant working environmental for employees thereby helping to maintain morale.

IMPACT IF NOT FUNDED: Increased cost for repairs due to deferred maintenance.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 25

Expected Bond Term (in Years)

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FIRE #252-Fire Station Improvements

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	815,000	0	350,000	0	0	77,000	0	0	84,500	1,326,500
	Total	0	815,000	0	350,000	0	0	77,000	0	0	84,500	1,326,500

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	General G.O. Bonds	815,000	Systematic Replacement of Fire Station Windows & Doors
		<u>\$815,000</u>	2027 Subtotal
2029	General G.O. Bonds	350,000	Improvements to paved parking areas at the Heights, Broadway, and Central Fire Stations.
		<u>\$350,000</u>	2029 Subtotal
2032	General G.O. Bonds	77,000	Repair Central Station Retaining Wall
		<u>\$77,000</u>	2032 Subtotal
2035	General G.O. Bonds	84,500	Manor Staton exterior insulation and finish system (EIFS) Repairs
		<u>\$84,500</u>	2035 Subtotal
	TOTAL	<u>\$1,326,500</u>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-SEWER #275-Sewer Pump Station Improvements

I. PROJECT TYPE: Sewer Collection

II. LOCATION: Various Pump Stations

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> M	Safety	<input type="checkbox"/> H	Facility Cond.	<input type="checkbox"/> N/A	Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> L	Mandates	<input type="checkbox"/> M	Service Def.	<input type="checkbox"/> N/A	Tax Base Exp.	<input type="checkbox"/> L City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox"/> N/A	O + M Costs	<input type="checkbox"/> N/A	Council Goals	<input type="checkbox"/> M	Timeliness	Sewer
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis							

DESCRIPTION: This project provides for the routine replacement, upgrade and refurbishment of aging equipment at sewer pump stations. The City has 8 waste water pump stations, as follows: East Concord, Loudon Road, Chenell Drive, Antrim Avenue, Hannah Dustin, Mountain Green South, Mountain Green North, and the Steeplegate Mall.

SERVICE IMPACT: Routine capital investments minimizing risk of unanticipated repairs and service disruptions due to pump station failures, while simultaneously helping to control ongoing operating and maintenance costs.

IMPACT IF NOT FUNDED: Potential for unanticipated equipment failures, which could disrupt service and result in significant costs to repair or replace.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20

Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Sewer	G.O. Bonds	0	250,000	0	0	0	0	0	0	0	0	250,000
	Total	0	250,000	0	0	0	0	0	0	0	0	250,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:           GS-SEWER   #275-Sewer Pump Station Improvements

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	Sewer G.O. Bonds	250,000	SCADA system improvements.
		<u>\$250,000</u>	2027 Subtotal
	TOTAL	<u>\$250,000</u>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #283-Traffic Signals and Traffic Operations Improvements

I. PROJECT TYPE: Intersections

II. LOCATION: City Wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox" value="H"/> Safety	<input type="checkbox" value="N/A"/> Facility Cond.	<input type="checkbox" value="N/A"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox" value="M"/> Mandates	<input type="checkbox" value="H"/> Service Def.	<input type="checkbox" value="L"/> Tax Base Exp.	<input type="checkbox" value="H"/> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox" value="L"/> O + M Costs	<input type="checkbox" value="H"/> Council Goals	<input type="checkbox" value="H"/> Timeliness	Corridor Improvements
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to implement routine capital improvements at traffic signals to improve traffic operations, enhance public safety for motorists and pedestrians, as well as comply with applicable State and Federal regulatory requirements.

A number of City-owned signalized intersections are approaching their design life. As a result of recent failures, the program has been established to fully replace and maintain the traffic signal infrastructure at intersections based on a priority system established by inspection results.

SERVICE IMPACT: Improved and enhanced vehicle and pedestrian safety throughout the City. A nominal increase in operating and maintenance costs is expected to accommodate new systems.

IMPACT IF NOT FUNDED: Potential failure of equipment resulting in traffic disruptions, increased operating and maintenance costs for older equipment, public safety concerns will remain unaddressed.

IV PREVIOUS FISCAL YEAR AUTHORIZED: Jan. 2000 PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 10 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Capital Close-out	5,528	0	0	0	0	0	0	0	0	0	5,528
General	G.O. Bonds	1,100,000	630,500	633,000	652,000	760,000	680,500	690,500	711,500	733,500	0	6,591,500
Other	State	54,000*	0	0	0	0	0	0	0	0	0	54,000
	Total	1,159,528	630,500	633,000	652,000	760,000	680,500	690,500	711,500	733,500	0	6,651,028

CITY OF CONCORD, NEW HAMPSHIRE

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #283-Traffic Signals and Traffic Operations Improvements

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General G.O. Bonds	515,000	Construction of N State/Penacook Intersection: Replace existing traffic signal equipment with new equipment including mast arms, controller cabinet, countdown pedestrian signals, accessible push button stations, and video detection. Improve sidewalk corners, crosswalk geometry and pavement graphics.
	General G.O. Bonds	515,000	Construction of N State/Bouton Intersection: Replace existing traffic signal equipment with new equipment including mast arms, controller cabinet, countdown pedestrian signals, accessible push button stations, and video detection. Improve sidewalk corners, crosswalk geometry and pavement graphics.
	General G.O. Bonds	50,000	Design of signalized intersection improvements at Ft Eddy/Ft Eddy Plaza.
	Other State	34,000	Install new traffic signal controllers at the intersections of N State/Warren, N State/School, N State/Capitol, and Centre/Green. Estimate \$8,500/each.
	Other State	20,000	Install countdown pedestrian signals and accessible pedestrian push button stations and other ancillary traffic safety signal improvements at the intersections of N State/School and N State/Capitol. (State share)
	General G.O. Bonds	20,000	Install countdown pedestrian signals and accessible pedestrian push button stations and other ancillary traffic safety signal improvements at the intersections of N State/School and N State/Capitol. (City share)
	General Capital Close-out	5,528	Design of signalized intersection improvements at Ft Eddy/Ft Eddy Plaza.
		\$1,159,528	2026 Subtotal
2027	General G.O. Bonds	530,500	Construction of Ft Eddy/Ft Eddy Plaza Intersection: Replace existing traffic signal equipment with new equipment including mast arms, controller cabinet, countdown pedestrian signals, accessible push button stations, and video detection. Improve sidewalk corners, crosswalk geometry and pavement graphics.
	General G.O. Bonds	55,000	Design of signalized intersection improvements at Loudon/Hazen.
	General G.O. Bonds	45,000	Install new traffic signal controllers at the intersections of Ft Eddy/Lowes, D'Amante/Triangle Park, Loudon/East Mall, Loudon/Dicks, and Loudon/Walmart. Estimate \$9,000/each.
		\$630,500	2027 Subtotal
2028	General G.O. Bonds	546,500	Construction of Loudon/Hazen Intersection: Replace existing traffic signal equipment with new equipment including mast arms, controller cabinet, countdown pedestrian signals, accessible push button stations, and video detection. Improve sidewalk corners, crosswalk geometry and pavement graphics.
	General G.O. Bonds	58,000	Design of signalized intersection improvements at Centre/Green.

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

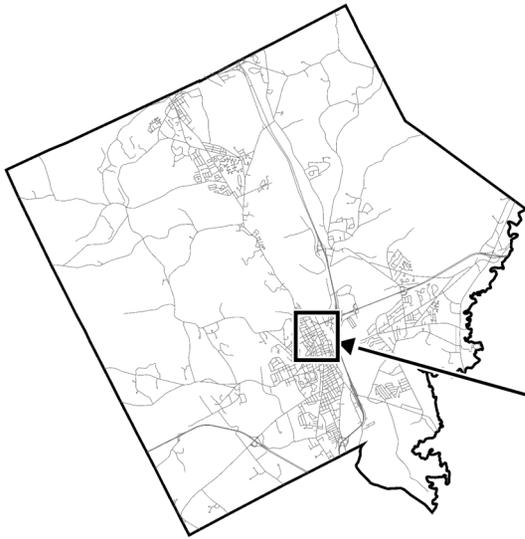
<b>PROJECT:</b>		<b>CD-ENGINEERING SERVICES</b>	<b>#283-Traffic Signals and Traffic Operations Improvements</b>
	General G.O. Bonds	28,500	Install new traffic signal controllers at the intersections of Loudon/East Side-Canterbury, Loudon/Everett Arena East, and Loudon/Everett Arena West. Estimate \$9,500/each.
		\$633,000	2028 Subtotal
2029	General G.O. Bonds	563,000	Construction of signalized intersection improvements at Centre/Green.
	General G.O. Bonds	60,000	Design of signalized intersection improvements at N State/Capitol.
	General G.O. Bonds	19,000	Install new traffic signal controllers at the intersections of S State/West and Pleasant/Langley. Estimate \$9,500/each.
	General G.O. Bonds	10,000	Design of mast arm and traffic signal poles at the intersection of N Main/Bouton-I393.
		\$652,000	2029 Subtotal
2030	General G.O. Bonds	580,000	Construction of signalized intersection improvements at N State/Capitol.
	General G.O. Bonds	100,000	Construction of new mast arm and traffic signal poles at the intersection of N Main/Bouton-I393.
	General G.O. Bonds	60,000	Design of signalized intersection improvements at N State/School.
	General G.O. Bonds	20,000	Install new traffic signal controllers at the intersections of Clinton/S Fruit and Water/Hall. Estimate \$10,000/each.
		\$760,000	2030 Subtotal
2031	General G.O. Bonds	597,500	Construction of signalized intersection improvements at N State/School.
	General G.O. Bonds	62,000	Design of signalized intersection improvements at N State/Warren.
	General G.O. Bonds	21,000	Install new traffic signal controllers at the intersections of Loudon/D'Amante and D'Amante/West Mall - Shaws. Estimate \$10,500/each.
		\$680,500	2031 Subtotal
2032	General G.O. Bonds	615,500	Construction of signalized intersection improvements at N State/Warren.
	General G.O. Bonds	64,000	Design of signalized intersection improvements at S Main/Storrs-Perley.
	General G.O. Bonds	11,000	Install new traffic signal controller at the intersection of Airport/Regional.
		\$690,500	2032 Subtotal
2033	General G.O. Bonds	634,000	Construction of signalized intersection improvements at S Main/Storrs-Perley.

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	CD-ENGINEERING SERVICES	#283-Traffic Signals and Traffic Operations Improvements	
	General G.O. Bonds	66,000	Design of signalized intersection improvements at S Main/Water-West.
	General G.O. Bonds	11,500	Install new traffic signal controller at the intersection of Fisherville/Sewalls Falls.
		\$711,500	2033 Subtotal
2034	General G.O. Bonds	653,500	Construction of signalized intersection improvements at S Main/Water-West.
	General G.O. Bonds	68,000	Design of signalized intersection improvements at Water/Hall.
	General G.O. Bonds	12,000	Install new traffic signal controller at the intersection of Clinton/Langley.
		\$733,500	2034 Subtotal
	TOTAL	\$6,651,028	



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 Engineering Services Division  
 City of Concord, New Hampshire

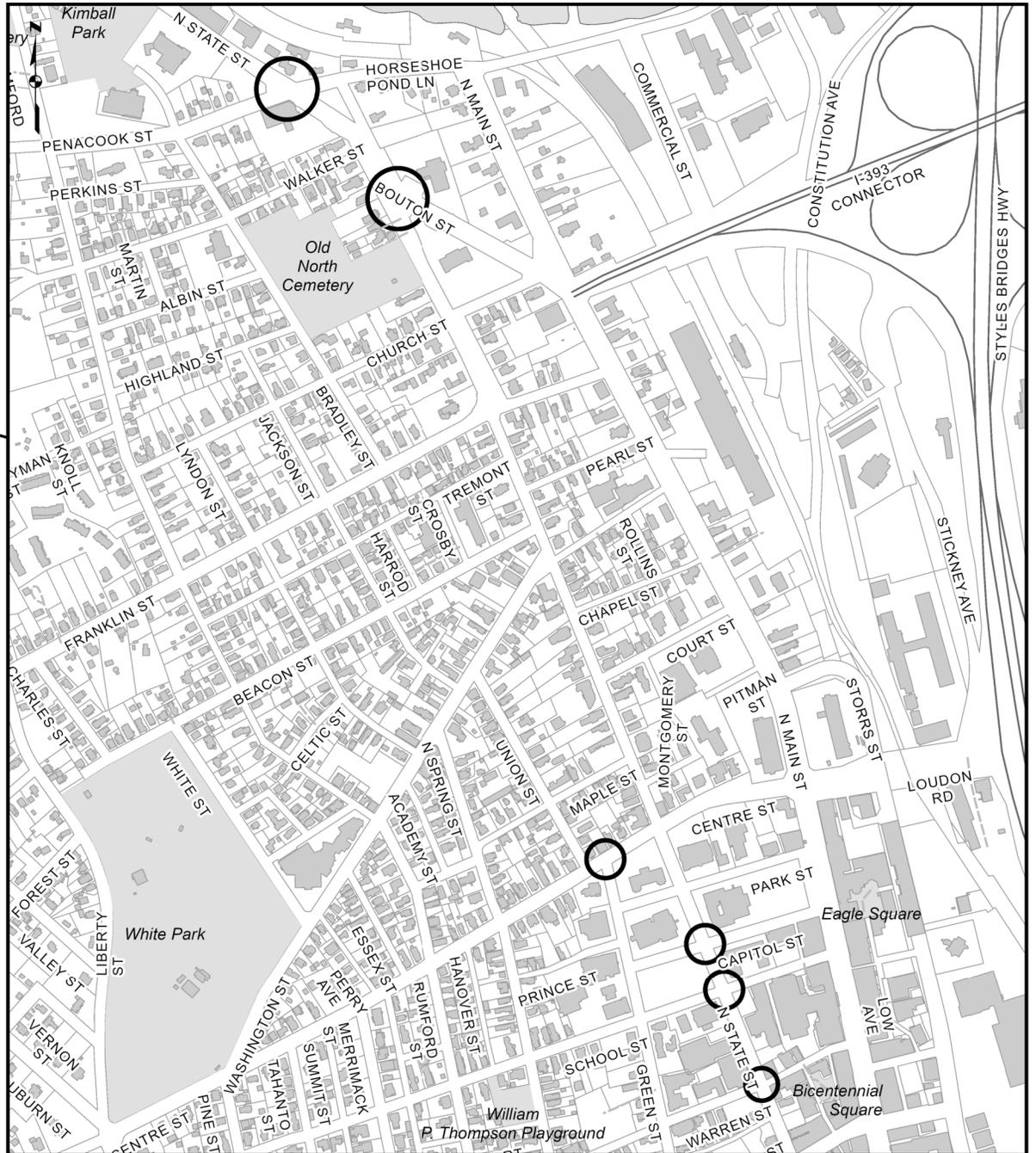
**GEOGRAPHIC INFORMATION SYSTEM**

This map conforms to the United States National Map Accuracy Standards. It was prepared for use by the City of Concord and uses a database digitized at a scale of 1:1200. Enlargements may produce measurable discrepancies. The City makes no representations or guarantees of its accuracy or its suitability for use other than by the City. Users other than the City, do so at their own risk.

*Not to Scale*



**FY 2026  
 CIP PROJECT #283  
 TRAFFIC SIGNALS AND  
 TRAFFIC OPERATIONS  
 IMPROVEMENTS**



**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #297-Geographic Information Systems (GIS)

I. PROJECT TYPE: Information Technology & Communications

II. LOCATION: City wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<u>N/A</u> Safety	<u>N/A</u> Facility Cond.	<u>M</u> Productivity		
	<input checked="" type="checkbox"/> Replace	<u>N/A</u> Mandates	<u>M</u> Service Def.	<u>N/A</u> Tax Base Exp.	<u>N/A</u> City Master Pl.	
	<input type="checkbox"/> Rebuild	<u>H</u> O + M Costs	<u>L</u> Council Goals	<u>N/A</u> Timeliness	Other	
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis					

DESCRIPTION: The City's comprehensive Geographic Information System (GIS) Master Plan was completed and approved by Information Technology Advisory Committee (ITAC) and the City Council in 2006. The Master Plan was intended to define the long-term GIS capital needs.

Internet based GIS software has been operational since 2005 allowing access to the City's GIS network with a web browser. Property information, street, zoning, voting wards, aerial photos, and contours are available on this public website.

Recent document management innovations added to the City GIS made property development plans and utility records available to the public from interactive web maps. The digital tax map project was introduced to merge three existing versions of the City's tax maps into one single database for improved accuracy and efficiency.

SERVICE IMPACT: Routine investments in GIS technology are essential for the delivery of services to the internal and external customers. The need to share the most current data available has become imperative to the way the City conducts business. Without access to GIS information, many of the City's personnel would not be hindered in the performance of their duties.

IMPACT IF NOT FUNDED: GIS data will deteriorate to the point where it will become functionally obsolete. The ability to capture and update information as new development occurs will diminish. Propagation of GIS databases to the City's other departments will not happen as quickly or efficiently.

IV PREVIOUS FISCAL YEAR AUTHORIZED: 2006

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years):

5

Expected Bond Term (in Years)

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #297-Geographic Information Systems (GIS)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Water	Capital Transfer	10,000	0	0	10,000	0	0	0	0	0	0	20,000
Sewer	Capital Transfer	10,000	0	0	10,000	0	0	0	0	0	0	20,000
General	Capital Transfer	10,000	0	0	10,000	0	0	0	0	0	0	20,000
	Total	30,000	0	0	30,000	0	0	0	0	0	0	60,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	Sewer Capital Transfer	10,000	Development of updated custom GIS applications (Sewer share)
	Water Capital Transfer	10,000	Development of updated custom GIS applications (water share)
	General Capital Transfer	10,000	Development of updated custom GIS applications (General Fund share)
		<u>\$30,000</u>	2026 Subtotal
2029	Sewer Capital Transfer	10,000	GIS Software Replacement.
	Water Capital Transfer	10,000	GIS Software Replacement.
	General Capital Transfer	10,000	GIS Software Replacement.
		<u>\$30,000</u>	2029 Subtotal
	TOTAL	<u>\$60,000</u>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FIRE #305-Fire Department Communications Equipment

I. PROJECT TYPE: Public Safety

II. LOCATION:

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  M Safety  L Facility Cond.  H Productivity  
 Replace  L Mandates  H Service Def.  N/A Tax Base Exp.  L City Master Pl.  
 Rebuild  N/A O + M Costs  L Council Goals  H Timeliness  Other  
 Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: This project provides for the routine replacement of emergency communications equipment for the Fire Department.

SERVICE IMPACT: Improved reliability, thus improving safety for the public and City personnel, as well as maintaining operational efficiency.

IMPACT IF NOT FUNDED: Less reliable communication equipment results in increased threat to health and safety of City personnel, as well as the general public.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 7

Expected Bond Term (in Years) 5

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	820,000	0	0	0	150,000	0	0	0	0	970,000
	Total	0	820,000	0	0	0	150,000	0	0	0	0	970,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	General G.O. Bonds	820,000	Portable radio replacement.
		<u>820,000</u>	2027 Subtotal

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	FIRE #305-Fire Department Communications Equipment		
2031	General G.O. Bonds	150,000	Replace tower based communications equipment.
		<u>\$150,000</u>	2031 Subtotal
	TOTAL	<u>\$970,000</u>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-WATER #321-Water System Master Plan & Implementation

I. PROJECT TYPE: Water Treatment

II. LOCATION: General Services

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
	<input type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	<input type="checkbox"/> Water
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this projects is to undertake a comprehensive update select portions of the Water Master Plan.

The current Water Master Plan was completed in three separate phases during 2006-2010.

Phase 1 examined alternative water sources, and recommended future use of the Merrimack River to augment current sources of potable water.

Phase 2 evaluated the existing water treatment facility and examined future treatment options. Based upon this analysis, the Study recommended future refurbishment of the existing water treatment plant located on Hutchinson Street to accommodate the City's anticipated needs.

Phase 3 reviewed the City's anticipated future distribution network and storage needs, and provided recommendations associated therewith.

SERVICE IMPACT: Periodic review and updating of the water master plan allows the City to adequately plan for future needs of the community, as well as prioritize water system improvements.

IMPACT IF NOT FUNDED: Inadequate planning for the City's future water needs could result in water shortages, as well as a variety of negative economic development and fiscal impacts to the community.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 30

Expected Bond Term (in Years) 20

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-WATER #321-Water System Master Plan & Implementation

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Water	Capital Transfer	0	80,000	40,000	90,000	0	0	70,000	0	0	0	280,000
	Total	0	80,000	40,000	90,000	0	0	70,000	0	0	0	280,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	Water Capital Transfer	80,000	Update Phase 1 of 2006-2010 Water Master Plan (Capacity Study).
		<u>\$80,000</u>	2027 Subtotal
2028	Water Capital Transfer	40,000	Update Phase 2 of 2006-2010 Water Master Plan (Treatment Study).
		<u>\$40,000</u>	2028 Subtotal
2029	Water Capital Transfer	90,000	Conduct geophysical site investigation for Merrimack River source.
		<u>\$90,000</u>	2029 Subtotal
2032	Water Capital Transfer	70,000	Update Phase 3 of 2006-2010 Water Master Plan.
		<u>\$70,000</u>	2032 Subtotal
	TOTAL	<u>\$280,000</u>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-PUBLIC PROPERTIES #323-Combined Operations & Maintenance Facility (COMF) Improvements

I. PROJECT TYPE: Public Buildings

II. LOCATION: 311 North State Street

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox" value="M"/> Safety	<input type="checkbox" value="L"/> Facility Cond.	<input type="checkbox" value="M"/> Productivity	
	<input type="checkbox"/> Replace	<input type="checkbox" value="N/A"/> Mandates	<input type="checkbox" value="H"/> Service Def.	<input type="checkbox" value="N/A"/> Tax Base Exp.	<input type="checkbox" value="L"/> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox" value="N/A"/> O + M Costs	<input type="checkbox" value="N/A"/> Council Goals	<input type="checkbox" value="M"/> Timeliness	Public Facilities
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: This project provides for routine capital improvements at the Combined Operations and Maintenance Facility (COMF), which houses the General Services Department, as well as transportation operations for the Concord Union School District.

SERVICE IMPACT: Routine investments will prolong the useful life of the facility thereby reducing long-term operating and repair costs. Investments will also help reduce long-term energy costs, maintain safety for employees, safeguard vehicles and equipment, as well as maintain employee morale.

IMPACT IF NOT FUNDED: The facility will deteriorate and its useful life will be diminished.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years):

15

Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Capital Close-out	15,338	0	0	0	0	0	0	0	0	0	15,338
General	G.O. Bonds	5,000	375,000	335,000	485,000	0	0	0	0	30,000	0	1,230,000
Sewer	G.O. Bonds	10,000	355,000	335,000	485,000	0	0	0	0	15,000	0	1,200,000
Water	G.O. Bonds	10,000	355,000	335,000	485,000	0	0	0	0	15,000	0	1,200,000
	Total	40,338	1,085,000	1,005,000	1,455,000	0	0	0	0	60,000	0	3,645,338

CITY OF CONCORD, NEW HAMPSHIRE

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-PUBLIC PROPERTIES #323-Combined Operations & Maintenance Facility (COMF) Improvements

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General Capital Close-out	15,338	Main Shop Compressor Replacement
	Sewer G.O. Bonds	10,000	Main Shop Compressor Replacement
	Water G.O. Bonds	10,000	Main Shop Compressor Replacement
	General G.O. Bonds	5,000	Main Shop Compressor Replacement
		\$40,338	2026 Subtotal
2027	Water G.O. Bonds	335,000	HVAC improvements. Phase I of III
	Sewer G.O. Bonds	335,000	HVAC improvements. Phase I of III
	General G.O. Bonds	335,000	HVAC improvements. Phase I of III
	General G.O. Bonds	40,000	Pedestrian door improvements (springs, hardware, and door panel replacement).
	Sewer G.O. Bonds	20,000	Pedestrian door improvements (springs, hardware, and door panel replacement).
	Water G.O. Bonds	20,000	Pedestrian door improvements (springs, hardware, and door panel replacement).
		\$1,085,000	2027 Subtotal
2028	General G.O. Bonds	335,000	HVAC improvements. Phase II of III
	Sewer G.O. Bonds	335,000	HVAC improvements. Phase II of III
	Water G.O. Bonds	335,000	HVAC improvements. Phase II of III
		\$1,005,000	2028 Subtotal
2029	General G.O. Bonds	335,000	HVAC improvements. Phase III of III
	Sewer G.O. Bonds	335,000	HVAC improvements. Phase III of III
	Water G.O. Bonds	335,000	HVAC improvements. Phase III of III
	General G.O. Bonds	150,000	Pavement Rehabilitation
	Water G.O. Bonds	150,000	Pavement Rehabilitation
	Sewer G.O. Bonds	150,000	Pavement Rehabilitation

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	GS-PUBLIC PROPERTIES	<u>#323-Combined Operations &amp; Maintenance Facility (COMF) Improvements</u>	
		\$1,455,000	2029 Subtotal
2034	General G.O. Bonds	30,000	Crack seal and seal coat existing pavement.
	Water G.O. Bonds	15,000	Crack seal and seal coat existing pavement.
	Sewer G.O. Bonds	15,000	Crack seal and seal coat existing pavement.
		<u>\$60,000</u>	2034 Subtotal
	TOTAL	<u>\$3,645,338</u>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FIRE #335-Thermal Imaging Cameras

I. PROJECT TYPE: Public Safety

II. LOCATION: All Stations

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: This project provides for the routine replacement of thermal imaging cameras for front line fire apparatus.

SERVICE IMPACT: Thermal imaging cameras are an important tool in fire fighting. They can assist in locating people and animals in burning buildings, as well as help locate hidden fire smoldering within building cavities, thereby helping to expedite emergency response efforts, as well as reduce un-necessary risk to personnel and damage to private property.

IMPACT IF NOT FUNDED: Increased life safety risk and inability to overhaul efficiently.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 5 Expected Bond Term (in Years) 5

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	0	0	0	72,000	0	0	0	0	0	72,000
	Total	0	0	0	0	72,000	0	0	0	0	0	72,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT: FIRE #335-Thermal Imaging Cameras

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2030	General G.O. Bonds	72,000	Replace thermal imaging cameras.
		<u>\$72,000</u>	2030 Subtotal
	TOTAL	<u>\$72,000</u>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-WATER #345-Water Supply Well Field Maintenance

I. PROJECT TYPE: Water Treatment

II. LOCATION: Sanders Station (Pump Station 2), N. Pembroke Rd.

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  L Safety  M Facility Cond.  H Productivity  
 Replace  L Mandates  H Service Def.  M Tax Base Exp.  L City Master Pl.  
 Rebuild  M O + M Costs  N/A Council Goals  M Timeliness  
 Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: The purpose of this project is to provide for routine maintenance of the City's water supply well fields located in the Town of Pembroke, thereby ensuring the facility will be available to produce approximately 1 million gallons of water per day when needed to supplement supplies provided by Penacook Lake and the Contoocook River. This project complies with and implements the recommendations of the Water Master Plan.

SERVICE IMPACT: Helps to maintain a diverse mix of supply sources for the City's water system and reduces dependence on Penacook Lake and the Contoocook River.

IMPACT IF NOT FUNDED: Potentially insufficient water supply during drought conditions.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20

Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Water	G.O. Bonds	0	0	0	150,000	0	0	0	0	2,000,000	0	2,150,000
	Total	0	0	0	150,000	0	0	0	0	2,000,000	0	2,150,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT:           GS-WATER   #345-Water Supply Well Field Maintenance

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2029	Water G.O. Bonds	150,000	Investigate well field capacity and water quality, then design new pump house and appurtenances in accordance with Wright Pierce Engineers assessment and recommendations.
		\$150,000	2029 Subtotal
2034	Water G.O. Bonds	2,000,000	Construct new Pump Station 2
		\$2,000,000	2034 Subtotal
	TOTAL	\$2,150,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-WATER #347-Water Storage Tank Repairs

I. PROJECT TYPE: Water Treatment

II. LOCATION: Five sites around the City

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox" value="L"/> Safety	<input type="checkbox" value="L"/> Facility Cond.	<input type="checkbox" value="N/A"/> Productivity	
	<input type="checkbox"/> Replace	<input type="checkbox" value="N/A"/> Mandates	<input type="checkbox" value="H"/> Service Def.	<input type="checkbox" value="N/A"/> Tax Base Exp.	<input type="checkbox" value="N/A"/> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox" value="N/A"/> O + M Costs	<input type="checkbox" value="N/A"/> Council Goals	<input type="checkbox" value="H"/> Timeliness	
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to establish a schedule of capital investments for the City's water tanks and related systems. The City has five water tanks, as follows:  
 Ed Young Tank located on Penacook Street  
 Primrose Tank located in Penacook  
 East Concord Tank located near Portsmouth Street  
 Snow Pond Tank located near Snow Pond Road  
 West End Tank located near Langley Parkway

Routine investments will prolong the life of these facilities. Cleaning, crack sealing, and re-application of the cementitious coatings to the exterior of the tanks will prevent corrosion and extend useful life each structure. Altitude valves and underground valve chambers will be repaired and rehabilitated as needed while the tanks are out of service.

SERVICE IMPACT: Distribution tanks provide a readily available supply of water to meet the needs of the customers, but more importantly to provide needed fire protection volumes to the neighborhoods.

IMPACT IF NOT FUNDED: Lack of routine investments will decrease useful life of these facilities. In the extreme, lack of maintenance could cause tank failures thereby causing disruptions in water service (both domestic and fire protection).

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20

Expected Bond Term (in Years) 15

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-WATER #347-Water Storage Tank Repairs

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Water	G.O. Bonds	50,000	55,000	55,000	80,000	0	50,000	60,000	55,000	65,000	80,000	550,000
	Total	50,000	55,000	55,000	80,000	0	50,000	60,000	55,000	65,000	80,000	550,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	Water G.O. Bonds	50,000	Cleaning, crack sealing, and painting. (Ed Young Tank)
		\$50,000	2026 Subtotal
2027	Water G.O. Bonds	55,000	Cleaning, crack sealing tank and Altitude Valve refurbishment. (Primrose Tank)
		\$55,000	2027 Subtotal
2028	Water G.O. Bonds	55,000	Cleaning, crack sealing tank and Altitude Valve refurbishment. (West End Tank)
		\$55,000	2028 Subtotal
2029	Water G.O. Bonds	80,000	Cleaning, crack sealing tank and Altitude Valve refurbishment. (East Concord Tank)
		\$80,000	2029 Subtotal
2031	Water G.O. Bonds	50,000	Cleaning, crack sealing tank and Altitude Valve. (Snow Pond Tank)
		\$50,000	2031 Subtotal
2032	Water G.O. Bonds	60,000	Cleaning and crack sealing. (Ed Young Tank)
		\$60,000	2032 Subtotal
2033	Water G.O. Bonds	55,000	Cleaning, crack sealing tank and Altitude Valve refurbishment. (Primrose Tank)
		\$55,000	2033 Subtotal
2034	Water G.O. Bonds	65,000	Cleaning, crack sealing tank and Altitude Valve refurbishment. (West End Tank)

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	GS-WATER	#347-Water Storage Tank Repairs	\$65,000	2034 Subtotal
2035	Water G.O. Bonds		80,000	Cleaning, crack sealing tank and Altitude Valve refurbishment. (East Concord Tank)
			\$80,000	2035 Subtotal
	TOTAL		\$550,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #358-Garrison Park

I. PROJECT TYPE: Parks and Open Space

II. LOCATION: Hutchins Street

III. PROJECT OBJECTIVES AND BACKGROUND

NEED	<input type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
SERVED:	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	<input type="checkbox"/> Parks
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to establish a capital improvement program for Garrison Park. Projects are intended to repair and refurbish existing infrastructure, as well as construct new amenities to serve the community.

SERVICE IMPACT: Proposed improvements will promote the use and enjoyment of the facility while ensuring efficiency in expenditure and the greatest return on investment.

IMPACT IF NOT FUNDED: Facilities will deteriorate thereby increasing community dissatisfaction, disuse, and avoidance of this recreational asset. Also, deferred maintenance will result in higher repair costs in the future. Lack of routine maintenance may result in closure of some park amenities to reduce liability.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	0	50,000	350,000	0	0	0	175,000	0	0	575,000
	Total	0	0	50,000	350,000	0	0	0	175,000	0	0	575,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT:            REC-GROUNDS    #358-Garrison Park

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2028	General G.O. Bonds	50,000	Crack seal, colorize, and stripe basketball courts. Replace standards, replace backboards with acrylic backboards.
		\$50,000	2028 Subtotal
2029	General G.O. Bonds	350,000	Replace playground equipment installed in early 2000's and solid surfacing per State Law
		\$350,000	2029 Subtotal
2033	General G.O. Bonds	175,000	Construction of paved accessible walkways and bridges within the southerly areas of the park as identified in the Garrison Park Master Plan.
		\$175,000	2033 Subtotal
	TOTAL	\$575,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #359-Merrill Park

I. PROJECT TYPE: Parks and Open Space

II. LOCATION: Eastman Street

III. PROJECT OBJECTIVES AND BACKGROUND

NEED	<input type="checkbox"/> New	<input type="text" value="L"/> Safety	<input type="text" value="M"/> Facility Cond.	<input type="text" value="N/A"/> Productivity	
SERVED:	<input checked="" type="checkbox"/> Replace	<input type="text" value="L"/> Mandates	<input type="text" value="M"/> Service Def.	<input type="text" value="N/A"/> Tax Base Exp.	<input type="text" value="M"/> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="text" value="L"/> O + M Costs	<input type="text" value="M"/> Council Goals	<input type="text" value="N/A"/> Timeliness	<input type="text" value="Parks"/>
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to establish a capital improvement program for Merrill Park. Projects are intended to repair and refurbish existing infrastructure, as well as construct new amenities to serve the community. Improvements include upgrades to the parking lot, landscaping, playing fields, the playground as well as walkways to meet accessibility standards.

In 1960 the park was named Merrill Park after Harold D. Merrill, a resident of East Concord, and a member of the Board of Aldermen from 1932 to 1942. A pioneer in outdoor recreation, Merrill devoted 25 years to promoting public recreation.

SERVICE IMPACT: Proposed improvements will promote the use and enjoyment of this facility while ensuring efficiency in expenditure and the greatest return on investment.

IMPACT IF NOT FUNDED: Existing infrastructure will continue to deteriorate. Future City investments will not occur in a coordinated manner, thereby potentially resulting in waste and inefficiency. Lack of routine investment may also result in reduced utilization and enjoyment of this facility by the public. Deterioration of existing amenities may also result in potential liabilities for the community.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 10 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Donations	0	0	0	0	0	25,000	0	0	0	0	25,000
General	G.O. Bonds	0	0	350,000	0	40,000	80,000	0	75,000	0	0	545,000
	Total	0	0	350,000	0	40,000	105,000	0	75,000	0	0	570,000

CITY OF CONCORD, NEW HAMPSHIRE

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT:            REC-GROUNDS    #359-Merrill Park

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2028	General G.O. Bonds	350,000	Replace playground equipment. Includes installation of poured in place safety surfacing.
		\$350,000	2028 Subtotal
2030	General G.O. Bonds	40,000	Crack seal, colorize and stripe three (3) tennis courts abd basketball court.
		\$40,000	2030 Subtotal
2031	General G.O. Bonds	80,000	Replace backstops on both fields.
	General Donations	25,000	Review options to restore existing pond in the park.
		\$105,000	2031 Subtotal
2033	General G.O. Bonds	75,000	Install exercise equipment with poured in place safety surfacing.
		\$75,000	2033 Subtotal
	<b>TOTAL</b>	<b>\$570,000</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #360-Kimball Park

I. PROJECT TYPE: Parks and Open Space

II. LOCATION: North State Street

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
	<input type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	<input type="checkbox"/> Parks
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to establish a capital improvement program for Kimball Park. Projects are intended to repair and refurbish existing infrastructure, as well as construct new amenities to serve the community.

Land for the park was a gift of a former Mayor John Kimball in 1910. Also, in 1910 City appropriated funds to purchase two parcels of land from heirs of Richard Bradley to add to the John Kimball gift.

SERVICE IMPACT: Proposed improvements will promote the use and enjoyment of this facility while ensuring efficiency in expenditure and the greatest return on investment.

IMPACT IF NOT FUNDED: Existing infrastructure will continue to deteriorate. Future City investments will not occur in a coordinated manner, thereby potentially resulting in waste and inefficiency. Lack of routine investment may also result in reduced utilization and enjoyment of this facility by the public. Deterioration of existing amenities may also result in potential liabilities for the community.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 10 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	0	0	350,000	0	0	80,000	0	0	75,000	505,000
	Total	0	0	0	350,000	0	0	80,000	0	0	75,000	505,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT:            REC-GROUNDS    #360-Kimball Park

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2029	General G.O. Bonds	350,000	Replace playground equipment and installation of poured in place safety surfacing.
		\$350,000	2029 Subtotal
2032	General G.O. Bonds	80,000	Replace perimeter fencing.
		\$80,000	2032 Subtotal
2035	General G.O. Bonds	75,000	Install exercise equipment..
		\$75,000	2035 Subtotal
	TOTAL	\$505,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: POLICE - OPERATIONS #368-Police Department Communications Equipment

I. PROJECT TYPE: Public Safety

II. LOCATION: Police

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox" value="L"/> Safety	<input type="checkbox" value="N/A"/> Facility Cond.	<input type="checkbox" value="L"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox" value="N/A"/> Mandates	<input type="checkbox" value="L"/> Service Def.	<input type="checkbox" value="N/A"/> Tax Base Exp.	<input type="checkbox" value="N/A"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox" value="H"/> O + M Costs	<input type="checkbox" value="N/A"/> Council Goals	<input type="checkbox" value="M"/> Timeliness	Long-Range Planning
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to make periodic investments to upgrade or replace communications equipment for the Police Department. This equipment includes portable radios, equipment within vehicles and the dispatch center, as well as infrastructure improvements as necessary.

Recently the Department completed radio system upgrades, which included new dispatch consoles and point to point microwave capabilities. The Department also systematically replaced all of the mobile radios as well as portable radios. Improvements to communications infrastructure is necessary in order to ensure the communications capabilities of the officers working in the field.

SERVICE IMPACT: Portable and mobile radios should be replaced approximately every ten years in order to ensure reliability of equipment and to minimize risk of unforeseen communications problems, which could impact the department's ability to effectively respond to calls for assistance. Infrastructure improvements need to periodically take place in order to ensure that the Department's communication system remains reliable in order to ensure officer safety and the delivery of police services to the community.

IMPACT IF NOT FUNDED: The safety and security of police officers and the public could be compromised by inconsistent radio communications.

IV PREVIOUS FISCAL YEAR AUTHORIZED: PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 10 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	80,000	0	0	0	180,000	180,000	100,000	0	0	540,000
	Total	0	80,000	0	0	0	180,000	180,000	100,000	0	0	540,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT: POLICE - OPERATIONS #368-Police Department Communications Equipment

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	General G.O. Bonds	80,000	Replace mobile radios in all marked vehicles.
		\$80,000	2027 Subtotal
2031	General G.O. Bonds	180,000	Phase 1 of 2: 10 year replacement of Police Department portable radios.
		\$180,000	2031 Subtotal
2032	General G.O. Bonds	180,000	Phase 2 of 2: 10 year replacement of Police Department portable radios.
		\$180,000	2032 Subtotal
2033	General G.O. Bonds	100,000	Replacement of the radio tower at Concord Police Department Headquarters.
		\$100,000	2033 Subtotal
	TOTAL	\$540,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: POLICE - OPERATIONS #370-Police Department Ballistic Vest Replacement Program

I. PROJECT TYPE: Public Safety

II. LOCATION: Police

III. PROJECT OBJECTIVES AND BACKGROUND

NEED	<input type="checkbox"/> New	<input type="checkbox"/> L Safety	<input type="checkbox"/> N/A Facility Cond.	<input type="checkbox"/> N/A Productivity	
SERVED:	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> N/A Mandates	<input type="checkbox"/> H Service Def.	<input type="checkbox"/> N/A Tax Base Exp.	<input type="checkbox"/> N/A City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> H O + M Costs	<input type="checkbox"/> N/A Council Goals	<input type="checkbox"/> M Timeliness	Long-Range Planning
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: This project provides for the routine replacement of the Police Department's ballistic vests (bullet proof vests). Ballistic vests are replaced every 5 years in accordance with service standards. It is important to replace vests on a regular basis in order to keep up with latest ballistic technology.

SERVICE IMPACT: Routine replacement ensures that safety equipment is consistent with current ballistic technology and firearms trends.

IMPACT IF NOT FUNDED: Police Officer safety could be compromised.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years):

5

Expected Bond Term (in Years) 5

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	40,000	0	0	0	85,000	0	0	0	85,000	210,000
	Total	0	40,000	0	0	0	85,000	0	0	0	85,000	210,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT: POLICE - OPERATIONS #370-Police Department Ballistic Vest Replacement Program

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	General G.O. Bonds	40,000	Replacement of ballistic vests purchased in 2022.
		\$40,000	2027 Subtotal
2031	General G.O. Bonds	85,000	Replace Ballistic Vests purchased in FY 2026.
		\$85,000	2031 Subtotal
2035	General G.O. Bonds	85,000	Replacement of ballistic vests purchased in 2030.
		\$85,000	2035 Subtotal
	TOTAL	\$210,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-WATER #372-Water System Pump Station Improvements

I. PROJECT TYPE: Water Treatment

II. LOCATION: City Wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	<input type="checkbox"/> Water
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: This project provides for the planned improvements to the City's three pump stations, which are part of the potable water distribution system, as follows:

- Pump Station #3: Penacook Street
- Pump Station #5: Broad Cove Road (at the Contoocook River)
- Pump Station #6: Mountain Road

The City also has two other pump stations, which are part of the Water Plant and Pembroke well fields, and are addressed separately by other capital improvement projects.

Phase II of the 2006-2010 Water Master Plan Phase recommends installation of an additional pump station to address pressure and availability issues in an area northeast of Portsmouth Street. This project includes investments to implement this recommendation.

SERVICE IMPACT: Planned upgrades to existing stations ensures over all reliability of the water system.

IMPACT IF NOT FUNDED: The ability to effectively and efficiently distribute water to users will be compromised and could result in service disruptions. Service disruptions would not only cause inconvenience but could also result in life / safety issues due to potential inability to supply public and private fire suppression systems.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 10

Expected Bond Term (in Years) 10

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-WATER #372-Water System Pump Station Improvements

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Water	G.O. Bonds	1,020,000	250,000	0	0	0	0	550,000	0	0	0	1,820,000
	Total	1,020,000	250,000	0	0	0	0	550,000	0	0	0	1,820,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	Water G.O. Bonds	1,020,000	Construction of booster station improvements for area northeast of Portsmouth Street per Phase III of the Water Master Plan.
		\$1,020,000	2026 Subtotal
2027	Water G.O. Bonds	250,000	Station 3 generator replacement.
		\$250,000	2027 Subtotal
2032	Water G.O. Bonds	400,000	Station 5 generator replacement.
	Water G.O. Bonds	150,000	Station 3 generator replacement.
		\$550,000	2032 Subtotal
	TOTAL	\$1,820,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FIRE #375-Fire Department Boats

I. PROJECT TYPE: Fire Vehicles

II. LOCATION: City wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED	<input type="checkbox"/> New	<input type="checkbox"/> M	Safety	<input type="checkbox"/> M	Facility Cond.	<input type="checkbox"/> N/A	Productivity	
SERVED:	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> N/A	Mandates	<input type="checkbox"/> H	Service Def.	<input type="checkbox"/> N/A	Tax Base Exp.	<input type="checkbox"/> N/A   City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> M	O + M Costs	<input type="checkbox"/> L	Council Goals	<input type="checkbox"/> M	Timeliness	
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis							

DESCRIPTION: This project provides for the systematic replacement of the Fire Department's 3 motorized rescue watercraft.

SERVICE IMPACT: Older watercraft are less reliable and more expensive to maintain.

IMPACT IF NOT FUNDED: Increased threat to health and safety for rescue personnel, as well as the general public due to unreliable equipment.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 15

Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Capital Transfer	22,500	22,500	0	0	0	0	0	0	0	0	45,000
General	G.O. Bonds	0	0	0	0	0	65,000	0	0	0	0	65,000
	Total	22,500	22,500	0	0	0	65,000	0	0	0	0	110,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FIRE #375-Fire Department Boats

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General Capital Transfer	22,500	Replace 1 boat of the 3 boats utilized by the department for emergency/training use on the City's rivers and waterways.
		\$22,500	2026 Subtotal
2027	General Capital Transfer	22,500	Replace 1 boat of the 3 boats utilized by the department for emergency/training use on the City's rivers and waterways. This particular boat is the "spare" utilized when a primary boat is out of service, to ensure coverage throughout the entire City.
		\$22,500	2027 Subtotal
2031	General G.O. Bonds	65,000	Replace 1 boat of the 3 boats utilized by the department for emergency/training use on the City's rivers and waterways.
		\$65,000	2031 Subtotal
	TOTAL	\$110,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FIRE #376-Fire Department Hose & Equipment Replacement

I. PROJECT TYPE: Public Safety

II. LOCATION: All Engines, Ladders, Rescue & Tanker

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: This project provides funding for the systematic replacement of fire hose and equipment carried on apparatus.

SERVICE IMPACT: Project is intended to fund equipment purchases to replace aging equipment during the equipping of new apparatus placed in service.

IMPACT IF NOT FUNDED: Inability to effectively outfit fire engines with required hose and associated equipment could compromise public safety.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 15

Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Capital Close-out	15,849	0	0	0	0	0	0	0	0	0	15,849
General	G.O. Bonds	21,000	0	40,000	50,000	175,000	40,000	0	0	0	0	326,000
	Total	36,849	0	40,000	50,000	175,000	40,000	0	0	0	0	341,849

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FIRE #376-Fire Department Hose & Equipment Replacement

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General G.O. Bonds	21,000	Systematic replacement of fire hose and equipment.
	General Capital Close-out	15,849	Systematic replacement of fire hose and equipment.
		\$36,849	2026 Subtotal
2028	General G.O. Bonds	40,000	Systematic replacement of fire hose and equipment.
		\$40,000	2028 Subtotal
2029	General G.O. Bonds	50,000	Systematic replacement of hazardous materials (HazMat) meters.
		\$50,000	2029 Subtotal
2030	General G.O. Bonds	175,000	Extrication equipment replacement. SAVA Lifting Bags, Hydraulic Rescue Tools.
		\$175,000	2030 Subtotal
2031	General G.O. Bonds	40,000	Systematic replacement of fire hose and equipment.
		\$40,000	2031 Subtotal
	<b>TOTAL</b>	<b>\$341,849</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-SOLID WASTE #381-Landfill Closure and Maintenance

I. PROJECT TYPE: Solid Waste Management

II. LOCATION: City wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> M	Safety	<input type="checkbox"/> N/A	Facility Cond.	<input type="checkbox"/> N/A	Productivity	
	<input type="checkbox"/> Replace	<input type="checkbox"/> H	Mandates	<input type="checkbox"/> H	Service Def.	<input type="checkbox"/> N/A	Tax Base Exp.	<input type="checkbox"/> N/A   City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> M	O + M Costs	<input type="checkbox"/> N/A	Council Goals	<input type="checkbox"/> H	Timeliness	Targeted Neighborhoods
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis							

DESCRIPTION: This project provides for the routine maintenance and stewardship of the 10 former landfills located in the City. As part of this project, the City shall address environmental and regulatory issues, as well as examine the feasibility of converting some facilities into public recreational resources to enhance quality of life.

Each site is unique and, therefore, the management approach for each facility is different. However, all sites are registered, characterized, and remediated in accordance with state and federal regulations.

When specifically directed by the City Council, opportunities for recreational re-use of these facilities shall be evaluated on a case by case basis in conjunction with regulatory agencies in order to properly guide the design and implementation of closure / remedial action plans.

SERVICE IMPACT: By proactively addressing this issue the City will its liability exposure and provide opportunities to potentially develop additional community open space and other recreation resources.

IMPACT IF NOT FUNDED: Environmental liability exposure.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 30 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	0	0	0	0	0	0	15,000,000	0	0	15,000,000
	Total	0	0	0	0	0	0	0	15,000,000	0	0	15,000,000

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:           GS-SOLID WASTE   #381-Landfill Closure and Maintenance

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2033	General G.O. Bonds	15,000,000	Design and construction of Old Suncook Road Landfill cap.
		<u>\$15,000,000</u>	2033 Subtotal
	TOTAL	<u>\$15,000,000</u>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #383-New Airport Terminal Building

I. PROJECT TYPE: Airport

II. LOCATION: Airport Road

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> M	Safety	<input type="checkbox"/> H	Facility Cond.	<input type="checkbox"/> M	Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> H	Mandates	<input type="checkbox"/> H	Service Def.	<input type="checkbox"/> M	Tax Base Exp.	<input type="checkbox"/> M City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> L	O + M Costs	<input type="checkbox"/> H	Council Goals	<input type="checkbox"/> M	Timeliness	Airport
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis							

DESCRIPTION: This project entails the construction of a new Terminal building to serve Concord Airport as recommended by the 2006 Airport Master Plan.

The current Airport terminal building was constructed in 1938 and later renovated in 1961. Due to its age, the terminal is plagued with a variety of significant building code violations, structural deficiencies, and inadequate security measures. The age and configuration of the terminal also make it extremely difficult to bring the building into compliance with the 1990 Americans with Disabilities Act (ADA) without major renovations at significant cost. These issues render much of the terminal building unusable.

In 2020 the City completed an updated study of the terminal building. That effort confirmed the findings of the 2006 Airport Master Plan and recommended the construction of a new terminal building located at the north end of Runway 17/35 facing the intersection of Airport Road and Regional Drive. The proposed building would be 3,500SF and would feature a large common area, tenant and office space, a pilots' lounge, as well as a small restaurant.

An economic impact analysis completed by the City as part of the 2006 Airport Master Plan revealed that Concord Airport contributes \$7.2 million dollars to the local economy in the form of direct, indirect, and induced impacts. The same study also estimated that the Airport supports nearly 1,700 jobs throughout the region. Construction of a new terminal building will help expand use of the Airport, and therefore further bolster the local and regional economy.

SERVICE IMPACT: To prevent further deterioration of facility, operation and safety concerns, continued deficiencies based on projected demand and capacity.

IMPACT IF NOT FUNDED: Inability to grow air traffic at the airport thereby resulting in stagnant revenues and persisting code compliance / life-safety concerns with the current facility.

IV PREVIOUS FISCAL YEAR AUTHORIZED: 1997

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years):

20

Expected Bond Term (in Years) 20

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #383-New Airport Terminal Building

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Airport	Capital Transfer	0	22,500	21,000	0	0	0	0	0	0	0	43,500
Other	State	0	22,500	21,000	55,000	550,000	0	0	0	0	0	648,500
Other	Federal	0	405,000	378,000	990,000	9,900,000	0	0	0	0	0	11,673,000
Airport	G.O. Bonds	0	0	0	55,000	550,000	0	0	0	0	0	605,000
	Total	0	450,000	420,000	1,100,000	11,000,000	0	0	0	0	0	12,970,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	Other Federal	405,000	Conduct an Environmental Assessment on capital projects scheduled in the 10 year plan as recommended by the Airport Master Plan
	Airport Capital Transfer	22,500	
	Other State	22,500	
		<u>\$450,000</u>	
2028	Other Federal	378,000	Preliminary terminal design plans. Federal Share
	Airport Capital Transfer	21,000	
	Other State	21,000	
		<u>\$420,000</u>	
2029	Other Federal	990,000	Final terminal design plans. Federal Share
	Airport G.O. Bonds	55,000	
	Other State	55,000	
		<u>\$1,100,000</u>	
2030	Other Federal	9,900,000	Construction of new airport terminal building. Federal share.
	Airport G.O. Bonds	550,000	
	Other State	550,000	

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	CD-ENGINEERING SERVICES	#383-New Airport Terminal Building	
		\$11,000,000	2030 Subtotal
	TOTAL	\$12,970,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: POLICE - OPERATIONS #403-Parking Division Vehicle and Equipment Replacement Program

I. PROJECT TYPE: Parking

II. LOCATION: Downtown Central Business District

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis			

DESCRIPTION: This project provides funding for routine replacement of Parking Division vehicles and equipment.

SERVICE IMPACT: Routine replacement ensures that the Division will have reliable vehicles and equipment for enforcement efforts, as well as maintenance of parking system infrastructure.

IMPACT IF NOT FUNDED: Repairs shall become more frequent and costly due to wear and tear. Chronic vehicle break downs and equipment failures will result in the inefficient operation of the Parking System and lost revenues due to inability to conduct daily enforcement operations, as well as properly maintain infrastructure in a timely fashion.

IV PREVIOUS FISCAL YEAR AUTHORIZED: PREVIOUS AMOUNT: 0

V. PROJECT USEFUL LIFE (In Years): 7 Expected Bond Term (in Years) 7

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Parking	G.O. Bonds	0	60,000	0	0	65,000	0	0	0	0	0	125,000
	Total	0	60,000	0	0	65,000	0	0	0	0	0	125,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	Parking G.O. Bonds	60,000	Replace Meter Maintenance Vehicle (Last replaced in FY 2020).
		<u>\$60,000</u>	2027 Subtotal

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	POLICE - OPERATIONS	#403-Parking Division Vehicle and Equipment Replacement Program	
2030	Parking G.O. Bonds	65,000	Replace Parking Enforcement Mobile Unit (Jeep) (Last replaced in FY 2023).
		\$65,000	2030 Subtotal
	TOTAL	\$125,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-SEWER #410-Sewer Video Inspection Equipment

I. PROJECT TYPE: Sewer Collection

II. LOCATION: City wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<u>N/A</u> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<u>L</u> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<u>N/A</u> City Master Pl.
	<input type="checkbox"/> Rebuild	<u>N/A</u> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	Sewer
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: Video inspection has been used extensively to investigate the City's sewer infrastructure. The main-line video camera unit is specifically designed for inspection of sanitary and storm sewers. Data collected from video inspections is used to develop maintenance plans and capital improvement programs for the sanitary and storm water sewer systems.

SERVICE IMPACT: This equipment serves as a valuable tool to help get real time information about the condition of sewer pipes throughout the City, thereby allowing staff to more efficiently plan improvements as needed.

IMPACT IF NOT FUNDED: The City will need to rely upon antiquated equipment that is more susceptible to failure.

IV PREVIOUS FISCAL YEAR AUTHORIZED: PREVIOUS AMOUNT: 0

V. PROJECT USEFUL LIFE (In Years): 15 Expected Bond Term (in Years) 10

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Sewer	G.O. Bonds	0	0	0	0	0	0	80,000	0	0	0	80,000
Sewer	Capital Transfer	0	20,000	0	0	0	0	0	0	0	0	20,000
	Total	0	20,000	0	0	0	0	80,000	0	0	0	100,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT:           GS-SEWER   #410-Sewer Video Inspection Equipment

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	Sewer Capital Transfer	20,000	Replace lateral service line inspection camera, hardware and software.
		\$20,000	2027 Subtotal
2032	Sewer G.O. Bonds	80,000	Replace a main line camera
		\$80,000	2032 Subtotal
	<b>TOTAL</b>	<b>\$100,000</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CITY MANAGER /OPERATION #432-State Street Parking Garage (Formerly Firehouse Block)

I. PROJECT TYPE: Parking

II. LOCATION: 19 North State Street

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox" value="H"/> Safety	<input type="checkbox" value="M"/> Facility Cond.	<input type="checkbox" value="N/A"/> Productivity	
	<input type="checkbox"/> Replace	<input type="checkbox" value="N/A"/> Mandates	<input type="checkbox" value="L"/> Service Def.	<input type="checkbox" value="N/A"/> Tax Base Exp.	<input type="checkbox" value="N/A"/> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox" value="H"/> O + M Costs	<input type="checkbox" value="N/A"/> Council Goals	<input type="checkbox" value="H"/> Timeliness	Parking
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to provide funding for routine repairs and refurbishment of the North State Street Parking Garage (formerly known as the Firehouse Block Parking Garage). The garage opened in 1981. It is approximately 82,000SF and features 238 parking spaces.

SERVICE IMPACT: Routine investment by the City will ensure the facility's long-term viability (both structurally and economically), improve safety and convenience for users, as well as support economic development efforts in downtown.

IMPACT IF NOT FUNDED: Deferred maintenance could render all, or a portion, of the garage unusable. This would result in a loss of revenue for the Parking Fund, as well as reduction in the supply of parking spaces downtown, thereby potentially having a negative effect on nearby businesses and residences. Continued deterioration of the facility will likely result in more costly and substantial repairs. In addition, failure to properly maintain the structure could, in the extreme, potentially require the City to close the facility due to safety concerns.

IV PREVIOUS FISCAL YEAR AUTHORIZED: PREVIOUS AMOUNT: 0

V. PROJECT USEFUL LIFE (In Years): 10 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Parking	Capital Transfer	40,000	0	0	0	0	0	0	0	0	0	40,000
Parking	G.O. Bonds	0	675,000	11,945,000	0	0	0	0	200,000	1,500,000	0	14,320,000
Parking	Capital Close-out	73,146	0	0	0	0	0	0	0	0	0	73,146
	Total	113,146	675,000	11,945,000	0	0	0	0	200,000	1,500,000	0	14,433,146

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CITY MANAGER /OPERATION #432-State Street Parking Garage (Formerly Firehouse Block)

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	Parking Capital Close-out	73,146	Funds to supplement FY24 appropriations for Parking Study to further evaluate potential renovation and replacement options of State Street Parking Garage and parking system impacts.
	Parking Capital Transfer	40,000	Funds to supplement FY24 appropriations for Parking Study to further evaluate potential renovation and replacement options of State Street Parking Garage and parking system impacts.
		\$113,146	2026 Subtotal
2027	Parking G.O. Bonds	675,000	Design and permitting of comprehensive structural repairs and renovations to the State Street Parking Garage.
		\$675,000	2027 Subtotal
2028	Parking G.O. Bonds	11,945,000	Construction of comprehensive structural repairs and renovations to the State Street Parking Garage, pending final decision by City Council concerning repair or replacement of the facility. Should repair be preferred, renovations and improvements would include: extensive concrete repairs and restoration, new expansion joints, drainage improvements, new LED lighting and other electrical upgrades, improved signage, restoration of stair towers, installation of water service for improved garage maintenance, as well as waterproof membrane for all elevated floors of the garage.
		\$11,945,000	2028 Subtotal
2033	Parking G.O. Bonds	200,000	Replace security cameras installed in FY2026.
		\$200,000	2033 Subtotal
2034	Parking G.O. Bonds	1,500,000	5 Year refresh after FY2028 renovation project is completed in FY2029. Scope includes as needed work associated with waterproofing, membranes, sealants, concrete repairs, etc.
		\$1,500,000	2034 Subtotal
TOTAL		\$14,433,146	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CITY MANAGER /OPERATION #433-School Street Parking Garage (Formerly Durgin Block)

I. PROJECT TYPE: Parking

II. LOCATION: 17 School Street

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox" value="H"/> Safety	<input type="checkbox" value="M"/> Facility Cond.	<input type="checkbox" value="N/A"/> Productivity	
	<input type="checkbox"/> Replace	<input type="checkbox" value="N/A"/> Mandates	<input type="checkbox" value="L"/> Service Def.	<input type="checkbox" value="N/A"/> Tax Base Exp.	<input type="checkbox" value="N/A"/> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox" value="H"/> O + M Costs	<input type="checkbox" value="N/A"/> Council Goals	<input type="checkbox" value="H"/> Timeliness	Parking
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to provide funding for routine repairs and refurbishment of the School Street Parking Garage (formerly know as the Durgin Block Parking Garage). The garage opened in 1985. It is approximately 171,000SF in size and features 469 parking spaces, as well as an adjoining surface lot with 5 additional spaces.

SERVICE IMPACT: Routine investment by the City will ensure the facility's long-term viability (both structurally and economically), improve safety and convenience for users, as well as support economic development efforts in downtown.

IMPACT IF NOT FUNDED: Deferred maintenance could render all, or a portion, of the garage unusable. This would result in a loss of revenue for the Parking Fund, as well as reduction in the supply of parking spaces downtown, thereby potentially having a negative effect on nearby businesses and residences. Continued deterioration of the facility will likely result in more costly and substantial repairs. In addition, failure to properly maintain the structure could, in the extreme, potentially require the City to close the facility due to safety concerns.

IV PREVIOUS FISCAL YEAR AUTHORIZED: PREVIOUS AMOUNT: 0

V. PROJECT USEFUL LIFE (In Years): 10 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Parking	Capital Transfer	10,000	0	0	0	0	0	0	0	0	0	10,000
Parking	G.O. Bonds	1,190,000	0	0	0	0	0	5,720,000	0	0	0	6,910,000
	Total	1,200,000	0	0	0	0	0	5,720,000	0	0	0	6,920,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CITY MANAGER /OPERATION #433-School Street Parking Garage (Formerly Durgin Block)

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	Parking G.O. Bonds	880,000	5 Year maintenance and repairs. Intended to be completed approximately 5 years after FY18-21 renovations. Scope includes as needed repair or replacement of waterproofing / sealants / membranes, touchup paint the structural steel frame, masonry repairs to brick walls located on east elevation of the garage, as well as design services, construction oversight, and contingency.
	Parking G.O. Bonds	110,000	Security camera replacement. Installed in FY2020.
	Parking G.O. Bonds	100,000	Reclaim pavement in service alley located on the west side of the garage.
	Parking G.O. Bonds	100,000	Reclaim pavement in parking lot on south side of garage.
	Parking Capital Transfer	10,000	Removal and Replacement of leased parking space signage resulting from conversion of leased spaces to permits.
		\$1,200,000	2026 Subtotal
2032	Parking G.O. Bonds	5,720,000	10 Year maintenance and repairs following completion of FY2018-2021 \$5.8M repair and renovation project. Scope includes concrete repairs and maintenance, waterproofing repairs and maintenance, repaint steel frame), electrical system improvements, plumbing repairs / improvements, lighting improvements, pavement markings, replacement of surveillance system, façade masonry repairs, as well as design services, construction oversight, and contingency.
		\$5,720,000	2032 Subtotal
	TOTAL	\$6,920,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #443-City-Wide Community Center

I. PROJECT TYPE: Public Buildings

II. LOCATION: 14 Canterbury Road

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<u>N/A</u> Safety	<u>H</u> Facility Cond.	<u>L</u> Productivity		
	<input checked="" type="checkbox"/> Replace	<u>N/A</u> Mandates	<u>H</u> Service Def.	<u>N/A</u> Tax Base Exp.	<u>L</u> City Master Pl.	
	<input type="checkbox"/> Rebuild	<u>H</u> O + M Costs	<u>N/A</u> Council Goals	<u>N/A</u> Timeliness	Public Facilities	
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis					

DESCRIPTION: The purpose of this project is to provide funding for routine repairs and refurbishment of the City-wide Community Center.

The \$8+/- million, 30,750 square foot facility open in June 2018 features a high-school size gymnasium with locker rooms, large multipurpose room with stage and commercial warming kitchen, five multipurpose program rooms, two exercise rooms, a senior lounge, as well as part time branch library services.

The facility also serves as the headquarters for the Parks and Recreation Department.

SERVICE IMPACT: Improved customer service, recreational opportunities, and quality of life for all residents. Increased operational and maintenance costs.

IMPACT IF NOT FUNDED: Deferred maintenance will result in higher operating and maintenance costs, reduced customer satisfaction and community pride, as well as increased repair costs in the future.

IV PREVIOUS FISCAL YEAR AUTHORIZED: PREVIOUS AMOUNT: 0

V. PROJECT USEFUL LIFE (In Years): 50 Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	130,000	1,300,000	60,000	0	100,000	150,000	0	0	0	0	1,740,000
	Total	130,000	1,300,000	60,000	0	100,000	150,000	0	0	0	0	1,740,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT:            REC-GROUNDS    #443-City-Wide Community Center

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General G.O. Bonds	130,000	Design and permitting of expanded parking lot.
		\$130,000	2026 Subtotal
2027	General G.O. Bonds	1,300,000	Reconfiguration, reconstruction, and expansion of the existing parking lots to increase parking supply to approximately 200.
		\$1,300,000	2027 Subtotal
2028	General G.O. Bonds	60,000	Placeholder for potential replacement of roof top HVAC units.
		\$60,000	2028 Subtotal
2030	General G.O. Bonds	100,000	Replace indoor furnishings (table and chairs) reaching end of lifespan.
		\$100,000	2030 Subtotal
2031	General G.O. Bonds	150,000	Replace original 2018 gym floor reaching end of lifespan.
		\$150,000	2031 Subtotal
TOTAL		\$1,740,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-SOLID WASTE #447-Landfill Soil Vapor Extraction Systems

I. PROJECT TYPE: Solid Waste Management

II. LOCATION: Old Turnpike Road Landfill and Old Suncook Landfill

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox" value="H"/> Safety	<input type="checkbox" value="M"/> Facility Cond.	<input type="checkbox" value="L"/> Productivity	
	<input type="checkbox"/> Replace	<input type="checkbox" value="L"/> Mandates	<input type="checkbox" value="H"/> Service Def.	<input type="checkbox" value="N/A"/> Tax Base Exp.	<input type="checkbox" value="H"/> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox" value="L"/> O + M Costs	<input type="checkbox" value="N/A"/> Council Goals	<input type="checkbox" value="H"/> Timeliness	Other
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to provide funding for routine repairs and refurbishment of soil vapor extraction systems located at certain City landfills.

As part of the management of the Old Suncook Landfill, a Soil Vapor Extraction (SVE) system was installed in the mid 2000's to control landfill migration off the property.

The closure of the Old Turnpike Landfill in 1995 included a landfill gas control system that originally included a flare to burn excess landfill gas. Since then, the quantity of landfill gas generated by the facility has subsided. As a result, the system actively vents to the atmosphere.

SERVICE IMPACT: Routine repair and maintenance of these systems will maintain the health and safety of the community, as well as ensure compliance with applicable environmental regulations.

IMPACT IF NOT FUNDED: Lack of routine investment will result in increased operating and maintenance costs, as well as potential equipment failure. Potential equipment failures may cause the City to be in violation of environmental regulations related to gas migration from these sites.

IV PREVIOUS FISCAL YEAR AUTHORIZED: PREVIOUS AMOUNT: 0

V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Solid Waste	G.O. Bonds	0	0	0	45,000	0	0	0	0	0	0	45,000
Solid Waste	Capital Transfer	0	0	0	15,000	25,000	0	0	0	0	0	40,000
	Total	0	0	0	60,000	25,000	0	0	0	0	0	85,000

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT:           GS-SOLID WASTE   #447-Landfill Soil Vapor Extraction Systems

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2029	Solid Waste G.O. Bonds	45,000	Old Suncook Road Landfill: Replace blower system.
	Solid Waste Capital Transfer	15,000	Old Suncook Road Landfill: Rehabilitate gas collection system and monitoring wells.
		\$60,000	2029 Subtotal
2030	Solid Waste Capital Transfer	25,000	Old Turnpike Road Landfill: Rehabilitate gas collection system and monitoring wells.
		\$25,000	2030 Subtotal
	TOTAL	\$85,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-WATER #451-Leak Detection

I. PROJECT TYPE: Water Distribution System

II. LOCATION: City Wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  L Safety  Facility Cond.  Productivity  
 Replace  Mandates  Service Def.  Tax Base Exp.  City Master Pl.  
 Rebuild  M O + M Costs  Council Goals  Timeliness  Water  
 Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: This project provides for the routine acquisition of leak detection equipment known as "data loggers" for the City's potable water system.

Data loggers are placed on water main valves for a period of time to record the sound of the water flowing through the pipe. The data is then uploaded to into a computer. The accompanying software then analyzes the data to determine if a water main is compromised and leaking.

SERVICE IMPACT: This project will help the City maintain the water system so as it operates as efficiently as possible by reducing water loss and waste.

IMPACT IF NOT FUNDED: If not funded, water leaks from compromised pipes will remain undetected, resulting in a less efficient water system and waste associated with lost water. Also unrepaired leaks present opportunity for potential contamination of the potable water system. Severe leaks could compromise roadways and other infrastructure.

IV PREVIOUS FISCAL YEAR AUTHORIZED: PREVIOUS AMOUNT: 0

V. PROJECT USEFUL LIFE (In Years): 5 Expected Bond Term (in Years) 5

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Water	Capital Transfer	10,000	0	0	0	0	15,000	0	0	0	20,000	45,000
	Total	10,000	0	0	0	0	15,000	0	0	0	20,000	45,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT:           GS-WATER   #451-Leak Detection

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	Water Capital Transfer	10,000	Replace leak detection equipment.
		\$10,000	2026 Subtotal
2031	Water Capital Transfer	15,000	Replace / new pods for leak detection equipment.
		\$15,000	2031 Subtotal
2035	Water Capital Transfer	20,000	Replace leak detection equipment.
		\$20,000	2035 Subtotal
	<b>TOTAL</b>	<b>\$45,000</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-SEWER #466-Penacook Waste Water Treatment Plant Improvements

I. PROJECT TYPE: Sewer Treatment

II. LOCATION: 7 Penacook Street, Penacook

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> M	Safety	<input type="checkbox"/> H	Facility Cond.	<input type="checkbox"/> L	Productivity		
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> L	Mandates	<input type="checkbox"/> M	Service Def.	<input type="checkbox"/> N/A	Tax Base Exp.	<input type="checkbox"/> N/A	City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox"/> L	O + M Costs	<input type="checkbox"/> N/A	Council Goals	<input type="checkbox"/> M	Timeliness		Sewer
	<input checked="" type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis								

DESCRIPTION: This project provides for the routine repair and maintenance of the Penacook Waste Water Treatment Plant.

The plant has been in operation since 1974. Major upgrades were completed in 2005.

The projects described herein are a series of improvements, upgrades and refurbishments of existing infrastructure.

SERVICE IMPACT: Routine repair and replacement of the plant's infrastructure provides short-term and long-term reliability, as well as ensures the facility is in compliance with various codes and regulations.

IMPACT IF NOT FUNDED: Potential for increased operating and maintenance costs over time; increased potential for costly emergency repairs; potential liabilities for failing to maintain the facility in accordance with applicable codes and regulations.

IV PREVIOUS FISCAL YEAR AUTHORIZED: PREVIOUS AMOUNT: 0

V. PROJECT USEFUL LIFE (In Years): 15 Expected Bond Term (in Years) 15

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Sewer	G.O. Bonds	0	1,190,000	0	60,000	0	0	0	0	0	0	1,250,000
	Total	0	1,190,000	0	60,000	0	0	0	0	0	0	1,250,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT:           GS-SEWER   #466-Penacook Waste Water Treatment Plant Improvements

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	Sewer G.O. Bonds	1,060,000	Influent screw pump replacement.
	Sewer G.O. Bonds	130,000	Supervisory Control And Data Acquisition (SCADA) system upgrades.
		\$1,190,000	2027 Subtotal
2029	Sewer G.O. Bonds	60,000	Renovation of interior finishes (paint, carpet, ceiling tiles, etc.).
		\$60,000	2029 Subtotal
	<b>TOTAL</b>	<b>\$1,250,000</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #468-Reconstruct Taxiway A & Itinerant Ramp

I. PROJECT TYPE: Airport

II. LOCATION: Concord Municipal Airport

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> H Safety	<input type="checkbox"/> M Facility Cond.	<input type="checkbox"/> L Productivity	
	<input type="checkbox"/> Replace	<input type="checkbox"/> H Mandates	<input type="checkbox"/> H Service Def.	<input type="checkbox"/> H Tax Base Exp.	<input type="checkbox"/> H City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox"/> L O + M Costs	<input type="checkbox"/> N/A Council Goals	<input type="checkbox"/> H Timeliness	Airport
	<input checked="" type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to reconstruct Taxiway A in order to support continued operation of Runway 17/35, as well as construct a Itinerant Ramp to accommodate larger aircraft as recommended in the 2006 Airport Master Plan. Taxiway A was reconstructed in 2019.

In 2004, Runway 12/30 was reconstructed and reduced in width from 150 feet to 75 feet to comply with current FAA regulations. As a result, large corporate aircraft (such as DC 9's and Boeing 727's) can no longer taxi on the narrower runway.

SERVICE IMPACT: Project will improve safety for aircraft during take off and landing cycles, as well as help reduce maintenance expenses. Improvements will also help the airport accommodate larger corporate aircraft (a key goal of the 2006 Airport Master Plan).

IMPACT IF NOT FUNDED: Existing safety concerns regarding aircraft back taxiing on the active runway will persist, thereby potentially jeopardizing future Federal grant funds for airport improvements. In addition, the airport will not be able to easily accommodate larger corporate aircraft, thus hindering economic development goals.

IV PREVIOUS FISCAL YEAR AUTHORIZED: PREVIOUS AMOUNT: 0

V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Other	State	0	0	0	0	9,168	61,112	0	0	0	0	70,280
Airport	Capital Transfer	0	0	0	0	9,168	9,412	0	0	0	0	18,580
Other	Federal	0	0	0	0	165,000	1,100,000	0	0	0	0	1,265,000
	Total	0	0	0	0	183,336	1,170,524	0	0	0	0	1,353,860

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #468-Reconstruct Taxiway A & Itinerant Ramp

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2030	Other Federal	165,000	Design the Itinerant Ramp expansion project. The ramp shall be expanded northerly so that it will have capacity to accommodate larger aircraft. Federal share.
	Airport Capital Transfer	9,168	City share.
	Other State	9,168	State share.
		\$183,336	2030 Subtotal
2031	Other Federal	1,100,000	Construct the Itinerant Ramp expansion project. Federal share.
	Other State	61,112	State share.
	Airport Capital Transfer	9,412	City share.
		\$1,170,524	2031 Subtotal
	TOTAL	\$1,353,860	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #471-Airport Fuel Farm

I. PROJECT TYPE: Airport

II. LOCATION: Concord Municipal Airport

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	<input type="checkbox"/> Airport
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: This project provides for routine maintenance, repair, and replacement of the airport fuel farm and associated equipment.

SERVICE IMPACT: Routine investments keep the facility in compliance with applicable Federal Aviation Administration rules and regulations, as well as State and Federal environmental regulations. Routine facility improvements also maintain customer service and fuel farm market share.

IMPACT IF NOT FUNDED: Decreased customer satisfaction and potential loss of market share. Potential regulatory liability due to deteriorated fuel farm equipment.

IV PREVIOUS FISCAL YEAR AUTHORIZED: PREVIOUS AMOUNT: 0

V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Airport	G.O. Bonds	269,000	1,000,000	0	0	0	0	0	0	0	0	1,269,000
	Total	269,000	1,000,000	0	0	0	0	0	0	0	0	1,269,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	Airport G.O. Bonds	250,000	Design of the fuel facility replacement to comply with current New Hampshire Department of Environmental Services regulations. Current fuel facility installed in 1996.
	Airport G.O. Bonds	13,000	Install new above ground piping connected to the Avgas Pump to maintain Avgas service until FY2027

CITY OF CONCORD, NEW HAMPSHIRE

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	CD-ENGINEERING SERVICES	#471-Airport Fuel Farm	
	Airport G.O. Bonds	6,000	when the new fuel facility is installed and operational. Install Vapor Recovery Spill Containment Bucket on existing UST tank. NHDES UST facility compliance requirement.
		\$269,000	2026 Subtotal
2027	Airport G.O. Bonds	1,000,000	Replace Fuel Farm to comply with current New Hampshire Department of Environmental Services regulations. Current fuel facility installed in 1996.
		\$1,000,000	2027 Subtotal
	TOTAL	\$1,269,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: LIBRARY #477-Library Equipment Replacement

I. PROJECT TYPE: Information Technology & Communications

II. LOCATION: Concord Public Library, 45 Green Street

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  Safety  Facility Cond.  Productivity  
 Replace  Mandates  Service Def.  Tax Base Exp.  City Master Pl.  
 Rebuild  O + M Costs  Council Goals  Timeliness  
 Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: The Concord Public Library utilizes certain equipment in the delivery of its services to the community that requires periodic replacement. This includes the server for the library automation system, the library automation system itself, self-check units, the security gate, and microfilm reader/printers.

SERVICE IMPACT: Routine equipment replacement allows the Concord Public Library to maintain current services provided to the community.

IMPACT IF NOT FUNDED: Services to the community will be compromised by older equipment.

IV PREVIOUS FISCAL YEAR AUTHORIZED: PREVIOUS AMOUNT: 0

V. PROJECT USEFUL LIFE (In Years): 5 Expected Bond Term (in Years) 5

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Capital Transfer	0	25,000	0	0	0	0	0	0	0	0	25,000
	Total	0	25,000	0	0	0	0	0	0	0	0	25,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT: LIBRARY #477-Library Equipment Replacement

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	General Capital Transfer	25,000	Replace main floor service desk.
		\$25,000	2027 Subtotal
	TOTAL	\$25,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-WATER #482-Water System Asset Management

I. PROJECT TYPE: Water Treatment

II. LOCATION: Various City locations

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> M	Safety	<input type="checkbox"/> N/A	Facility Cond.	<input type="checkbox"/> L	Productivity	
	<input type="checkbox"/> Replace	<input type="checkbox"/> M	Mandates	<input type="checkbox"/> L	Service Def.	<input type="checkbox"/> N/A	Tax Base Exp.	<input type="checkbox"/> L City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> L	O + M Costs	<input type="checkbox"/> L	Council Goals	<input type="checkbox"/> M	Timeliness	Long-Range Planning
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis							

DESCRIPTION: The City's Water Master Plan recommended that the City establish a comprehensive asset management program.

An Asset Management Program, within the context of the water system, entails the combination of management, financial, economic, engineering, and other practices as applied to the water system's physical assets with the objective of providing the required level of service in the most cost-effective manner.

Asset Management includes the management of the entire lifecycle of the infrastructure assets, including design, construction, commissioning, operating, maintaining, repairing, modifying, replacing and decommissioning/disposal of infrastructure at the end of its useful life.

This effort shall include an analysis by outside experts to assist with the development of the program's scope and resource requirements. This effort shall also include a "gap analysis", which is a business assessment tool that enables organizations to compare actual performance with its potential performance, as compared to similar top performing organizations in the industry.

SERVICE IMPACT: Compliance with GASB 34. Benefits include helping management to document a baseline reference point to measure improvement and guide short term and long term recommendations including multi year budget estimates.

IMPACT IF NOT FUNDED: Lack of data for informed long-term planning could result in waste and service inefficiencies.

IV PREVIOUS FISCAL YEAR AUTHORIZED: PREVIOUS AMOUNT: 0

V. PROJECT USEFUL LIFE (In Years): 10 Expected Bond Term (in Years) 10

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-WATER #482-Water System Asset Management

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Water	G.O. Bonds	0	0	0	0	0	0	0	75,000	0	0	75,000
	Total	0	0	0	0	0	0	0	75,000	0	0	75,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2033	Water G.O. Bonds	75,000	Upgrade of asset management hardware and software.
		\$75,000	2033 Subtotal
	<b>TOTAL</b>	<b>\$75,000</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #492-Runway Protection Zone (RPZ) Obstruction Removal

I. PROJECT TYPE: Airport

II. LOCATION: Concord Municipal Airport

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> H Safety	<input type="checkbox"/> L Facility Cond.	<input type="checkbox"/> L Productivity	
	<input type="checkbox"/> Replace	<input type="checkbox"/> H Mandates	<input type="checkbox"/> L Service Def.	<input type="checkbox"/> N/A Tax Base Exp.	<input type="checkbox"/> H City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> L O + M Costs	<input type="checkbox"/> L Council Goals	<input type="checkbox"/> N/A Timeliness	<input type="checkbox"/> Airport
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to make regular investments in the management of obstructions within the Airport's Runway Protection Zones (RPZs).

Investments include property acquisition (both fee simple and easements), as well as management of tall vegetation and other potential obstructions.

Grant contracts with the US FAA and State of New Hampshire for major capital improvement projects completed at the Airport over the last several years require the City to undertake certain periodic runway protection zone improvements in order to ensure ongoing safety for aircraft using the facility. The 2006 Airport Master Plan identified obstructions and aviation hazards in approaches to runways. In 2007, an Obstruction Removal Management Plan was completed that identifies all obstructions and easements required to remove the obstructions within runway safety zones. Future removals and acquisitions will be programmed in the CIP out years.

SERVICE IMPACT: Provides for FAA mandated control of safety areas.

IMPACT IF NOT FUNDED: Potential threats to aircraft during take offs and landings, as well as loss of Federal funding and potential decrease in activity at the airport.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20

Expected Bond Term (in Years)

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #492-Runway Protection Zone (RPZ) Obstruction Removal

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Airport	Capital Transfer	0	0	11,400	11,400	0	0	0	0	0	0	22,800
Other	Federal	0	0	205,200	205,200	0	0	0	0	0	0	410,400
Other	State	0	0	11,400	11,400	0	0	0	0	0	0	22,800
	Total	0	0	228,000	228,000	0	0	0	0	0	0	456,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2028	Other Federal	205,200	Design aviation easement and runway obstruction removal (RPZ and Greeley Street). Federal share.
	Other State	11,400	Design aviation easement and runway obstruction removal (RPZ and Greeley Street). State share.
	Airport Capital Transfer	11,400	Design aviation easement and runway obstruction removal (RPZ and Greeley Street). City share.
		<u>\$228,000</u>	2028 Subtotal
2029	Other Federal	205,200	Airport obstruction removal (RPZ ad Greeley Street). Federal share.
	Airport Capital Transfer	11,400	Airport obstruction removal (RPZ ad Greeley Street). City share.
	Other State	11,400	Airport obstruction removal (RPZ ad Greeley Street). State share.
		<u>\$228,000</u>	2029 Subtotal
	TOTAL	<u>\$456,000</u>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #502-Whitney Road Extension

I. PROJECT TYPE: Streets New Construction

II. LOCATION: Roadway extension southerly of existing Whitney Road terminus to Sewalls Falls Road.

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
	<input type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	<input type="checkbox"/> Corridor Improvements
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to extent Whitney Road southerly from its current terminus near the Penacook Waste to Energy Plant to Sewalls Falls Road for the purpose of promoting economic development, as well as improving the efficiency of the local highway system.

The new roadway would also feature the following utilities: natural gas, potable water, and sanitary sewer.

The anticipated route of new roadway will generally follow the existing water main easement between Whitney Road and Sewalls Falls Road.

SERVICE IMPACT: The project will provide access to landlocked real estate north of the Concord Monitor to foster development, tax base expansion, as well as other economic development goals and objectives. The project also improves the efficiency of the local road network by connecting Sewalls Falls Road to US Route 4 and Exit 17 on Interstate 93. Project will result in future maintenance costs for the community.

IMPACT IF NOT FUNDED: Reduces economic development opportunities in northerly development corridor.

IV PREVIOUS FISCAL YEAR AUTHORIZED: 2009 PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Donations	0	0	0	0	0	0	0	0	0	2,350,000	2,350,000
	Total	0	0	0	0	0	0	0	0	0	2,350,000	2,350,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT: CD-ENGINEERING SERVICES #502-Whitney Road Extension

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2035	General Donations	2,350,000	Design and permitting for new roadway and associated utility improvements.
		<u>\$2,350,000</u>	2035 Subtotal
	TOTAL	<u>\$2,350,000</u>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #505-South Main Street Corridor Improvements

I. PROJECT TYPE: Street Corridor Improvements

II. LOCATION: South Main Street from South State Street to Langdon Avenue

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox" value="L"/> Safety	<input type="checkbox" value="M"/> Facility Cond.	<input type="checkbox" value="M"/> Productivity
	<input type="checkbox"/> Replace	<input type="checkbox" value="N/A"/> Mandates	<input type="checkbox" value="M"/> Service Def.	<input type="checkbox" value="N/A"/> Tax Base Exp. <input type="checkbox" value="M"/> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox" value="M"/> O + M Costs	<input type="checkbox" value="M"/> Council Goals	<input type="checkbox" value="L"/> Timeliness <input type="checkbox" value="M"/> Corridor Improvements
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis			

DESCRIPTION: The purpose of this project is to implement a variety of transportation improvements as identified by a traffic study which was completed as part of the redevelopment of the former Blue Cross / Blue Shield property (#2 Pillsbury Street) in 2006.

The study identified a variety of issues and provided recommendations for long-term improvement of South Main Street (from Water Street to the Bow Town Line) including street corridor improvements, additional lane designations, as well as installation of traffic signals and streetscape improvements.

This multi-year, phase improvement program is intended to address roadway capacity and level of service requirements associated with the redevelopment of 2 Pillsbury Street, as well as future redevelopment of the former South End Rail Yard near Langdon Avenue.

SERVICE IMPACT: Moderate increase in highway operation and maintenance costs.

IMPACT IF NOT FUNDED: Limited future economic development/redevelopment potential. No change of traffic levels of service in the South End Neighborhood.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	0	0	0	0	0	0	0	160,000	1,150,000	1,310,000
	Total	0	0	0	0	0	0	0	0	160,000	1,150,000	1,310,000

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #505-South Main Street Corridor Improvements

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2034	General G.O. Bonds	160,000	Design of South Main Street corridor improvements including installation of traffic signals at Pillsbury Street, as well as other intersection improvements at Gas Street, Allison Street, South State Street and Langdon Avenue.
		\$160,000	2034 Subtotal
2035	General G.O. Bonds	1,150,000	Construct South Main Street corridor improvements including installation of traffic signals at Pillsbury Street, as well as other intersection improvements at Gas Street, Allison Street, South State Street and Langdon Avenue
			Street Corridor Improvements = \$525,000
			Traffic Signals @ Pillsbury Street = \$200,000
			Realignment of South State Street (no right-of-way costs) = \$125,000
			Intersection Improvements @ Allison Street, Gas Street, and Langdon Avenue = \$300,000
		\$1,150,000	2035 Subtotal
	TOTAL	\$1,310,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #514-Airport Parking Lot Improvements

I. PROJECT TYPE: Airport

II. LOCATION: Concord Municipal Airport

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  Replace  Rebuild  Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

Safety  Facility Cond.  Productivity

Mandates  Service Def.  Tax Base Exp.  City Master Pl.

O + M Costs  Council Goals  Timeliness  Airport

DESCRIPTION: The FY2006 Master Plan recommended the expansion of parking areas adjacent to the terminal building to support increased parking demand associated with special events, such as the annual NASCAR races held at the NH Motor Speedway in Loudon each summer.

SERVICE IMPACT: The project results in expanded parking for special events. Some events may result in additional revenues for the facility.

IMPACT IF NOT FUNDED: Status quo conditions will remain unchanged. Potential expanded use of the airport for special community events will remain untapped.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20

Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Airport	G.O. Bonds	0	0	0	0	0	0	0	0	0	176,000	176,000
	Total	0	0	0	0	0	0	0	0	0	176,000	176,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT: CD-ENGINEERING SERVICES #514-Airport Parking Lot Improvements

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2035	Airport G.O. Bonds	176,000	Create overflow turf parking lot per the 2006 Airport Master Plan.
		<u>\$176,000</u>	2035 Subtotal
	TOTAL	<u>\$176,000</u>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #515-Golf Course Winter Recreation Improvements

I. PROJECT TYPE: Parks and Open Space

II. LOCATION: Beaver Meadow Golf Course

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  Replace  Rebuild  Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

Safety  Mandates  O + M Costs  Facility Cond.  Service Def.  Council Goals  Productivity  Tax Base Exp.  Timeliness  City Master Pl.

DESCRIPTION: The purpose of this project is to facilitate implementation of winter recreational activities at the Beaver Meadow Golf Course in order to expand year round use of this community asset. Specifically, the project shall provide funding for acquisition of equipment and infrastructure improvements to support cross country skiing, skating and sledding and other winter recreational programs.

SERVICE IMPACT: Expanded seasonal use will enhance the communities recreational opportunities and potentially become a source of new revenues for the Golf Fund. Increased operating and maintenance costs to maintain infrastructure and for long-term equipment replacement.

IMPACT IF NOT FUNDED: Winter recreational opportunities for residents will remain unchanged.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years):

5

Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Donations	100,000*	100,000	0	0	50,000	0	0	0	0	0	250,000
	Total	100,000	100,000	0	0	50,000	0	0	0	0	0	250,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #515-Golf Course Winter Recreation Improvements

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General Donations	50,000	Add underground 2 inch water line and three phased power, water pit and meter near range machine building and going down the maintenance path near tree line on range. This water line and power will handle the needs of the snow making on the driving range.
	General Donations	50,000	Phase 2 of Ski The Beav Plan for Expanded Winter Operations: adding limited snow making to driving range (1 fan gun). Operation would use city water for snow making.
		\$100,000	2026 Subtotal
2027	General Donations	100,000	Design and permitting to add additional snow making fan guns on the course to improve xc ski conditions.
		\$100,000	2027 Subtotal
2030	General Donations	50,000	Phase 3 of Ski The Beav Plan. Add limited lights to trails on the driving range to increase use of the xc trails during the winter months
		\$50,000	2030 Subtotal
	<b>TOTAL</b>	<b>\$250,000</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #518-Bridge and Dam Maintenance / Repairs

I. PROJECT TYPE: Bridges

II. LOCATION: City wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox" value="H"/> Safety	<input type="checkbox" value="M"/> Facility Cond.	<input type="checkbox" value="M"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox" value="H"/> Mandates	<input type="checkbox" value="H"/> Service Def.	<input type="checkbox" value="N/A"/> Tax Base Exp.	<input type="checkbox" value="L"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox" value="N/A"/> O + M Costs	<input type="checkbox" value="N/A"/> Council Goals	<input type="checkbox" value="M"/> Timeliness	
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: This project is intended to provide funding for major maintenance or repair work on the City's bridges and dams as mandated by NH Department of Transportation, NH Department of Environmental Services, Federal Highway Administration, but not full reconstruction.

As of April 2015, the City owned and maintained 20 bridges and 14 dams.

SERVICE IMPACT: Maintain structural integrity and repair of the City's bridge and dam inventory with no change in regular maintenance costs.

IMPACT IF NOT FUNDED: Continued deterioration of major bridge and dam components resulting in increased maintenance costs and potential for restricted use (load limits and safety violations).

IV PREVIOUS FISCAL YEAR AUTHORIZED: 2010

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 10

Expected Bond Term (in Years) 5

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	300,000	0	0	0	0	0	0	0	0	300,000
General	Highway Reserve	0	125,000	75,000	0	0	0	0	0	0	0	200,000
	Total	0	425,000	75,000	0	0	0	0	0	0	0	500,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #518-Bridge and Dam Maintenance / Repairs

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	General G.O. Bonds	300,000	Rehabilitation of a structurally deficient section of the Turtle Town Pond Dam.
	General Highway Reserve	125,000	Pressure wash and seal the following bridges: Delta Drive over Pedestrian Walk (142/113) Langley Parkway over Pedestrian Walk (173/071) Village Street over Contoocook River (040/070) Washington Street over Mill Outlet (048/082)
		\$425,000	2027 Subtotal
2028	General Highway Reserve	75,000	Hero's Bridge - In water scour inspection of pier and east abutment, extend bridge railing off of bridge and trail maintenance.
		\$75,000	2028 Subtotal
	<b>TOTAL</b>	<b>\$500,000</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #519-Manchester Street/Old Turnpike Road Intersection Improvements

I. PROJECT TYPE: Intersections

II. LOCATION: Manchester Street and Old Turnpike Road

III. PROJECT OBJECTIVES AND BACKGROUND

NEED	<input type="checkbox"/> New	<input type="checkbox" value="H"/> Safety	<input type="checkbox" value="M"/> Facility Cond.	<input type="checkbox" value="H"/> Productivity	
SERVED:	<input type="checkbox"/> Replace	<input type="checkbox" value="M"/> Mandates	<input type="checkbox" value="H"/> Service Def.	<input type="checkbox" value="L"/> Tax Base Exp.	<input type="checkbox" value="L"/> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox" value="L"/> O + M Costs	<input type="checkbox" value="H"/> Council Goals	<input type="checkbox" value="H"/> Timeliness	
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: Following the completion of Regional Drive in 2005, traffic within the Manchester Street/Old Turnpike Road/Regional Drive corridor has continued to grow. As a result, recent changes to signal timing at the Manchester Street and Old Turnpike Road has improved levels of service. However, with traffic growth expected in the near term, intersection geometry improvements will be required.

NHDOT to include this project with the Bow/Concord I-93 Expansion Project.

This project includes traffic signal design and expansion of the Old Turnpike Road approach to two (2) right turn lanes unto Manchester Street. This project will be coordinated with the ongoing design efforts at Terrill Park.

SERVICE IMPACT: Improved vehicle safety and increased capacity in this designated arterial corridor.

IMPACT IF NOT FUNDED: Continued congestion and reduced levels of service at the intersection.

IV PREVIOUS FISCAL YEAR AUTHORIZED: 2010

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20

Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Donations	0	0	0	2,200,000	0	0	0	0	0	0	2,200,000
	Total	0	0	0	2,200,000	0	0	0	0	0	0	2,200,000

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT: CD-ENGINEERING SERVICES #519-Manchester Street/Old Turnpike Road Intersection Improvements

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2029	General Donations	2,200,000	Design and construction of improvements to Old Turnpike Road approach to Manchester Street including modifications to the existing traffic signal.
		\$2,200,000	2029 Subtotal
	TOTAL	<hr/> \$2,200,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #520-Intersection Safety Improvements

I. PROJECT TYPE: Intersections

II. LOCATION: Various Locations Throughout the City

III. PROJECT OBJECTIVES AND BACKGROUND

NEED	<input type="checkbox"/> New	<input type="checkbox" value="H"/> Safety	<input type="checkbox" value="H"/> Facility Cond.	<input type="checkbox" value="H"/> Productivity	
SERVED:	<input type="checkbox"/> Replace	<input type="checkbox" value="M"/> Mandates	<input type="checkbox" value="H"/> Service Def.	<input type="checkbox" value="L"/> Tax Base Exp.	<input type="checkbox" value="L"/> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox" value="L"/> O + M Costs	<input type="checkbox" value="M"/> Council Goals	<input type="checkbox" value="H"/> Timeliness	
	<input checked="" type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to modify certain street intersections to improve geometry and improve safety.

With continued focus on intersection safety, the Traffic Operations Committee outlined specific intersections with skewed geometry, multiple side-street approaches, sight distance limitations, and potential for high-speed turns. Each project is intended to be scheduled concurrently with the annual paving program (CIP #78) to reduce costs and improve safety and traffic operations. Project improvements typically include realigning the side-street intersection approaches to a traditional "T" type intersection configuration. Final intersection option will be reviewed with City Council.

SERVICE IMPACT: Improved vehicle safety and sight distance at the intersection.

IMPACT IF NOT FUNDED: Continued safety concern and limited sight distance.

IV PREVIOUS FISCAL YEAR AUTHORIZED: 2010 PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

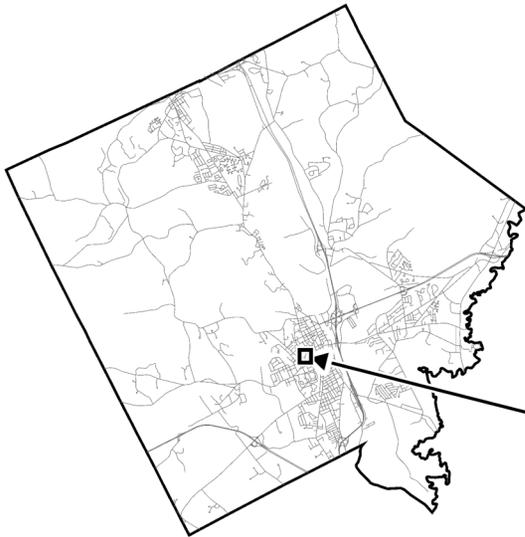
Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Highway Reserve	180,000	0	0	0	0	100,000	100,000	100,000	100,000	100,000	680,000
	Total	180,000	0	0	0	0	100,000	100,000	100,000	100,000	100,000	680,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #520-Intersection Safety Improvements

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General Highway Reserve	180,000	Reconstruct the Washington Street / Centre Street Intersection.
		\$180,000	2026 Subtotal
2031	General Highway Reserve	100,000	Reconstruct the Carter Hill Road / Lakeview Drive Intersection.
		\$100,000	2031 Subtotal
2032	General Highway Reserve	100,000	Reconstruct the Mountain Road / Sanborn Road Intersection.
		\$100,000	2032 Subtotal
2033	General Highway Reserve	100,000	Reconstruct the Graham Road / Snow Pond Road Intersection.
		\$100,000	2033 Subtotal
2034	General Highway Reserve	100,000	Reconstruct the Borough Road / Fowler Street Intersection.
		\$100,000	2034 Subtotal
2035	General Highway Reserve	100,000	Reconstruct the Broadway / Wiggin Street Intersection.
		\$100,000	2035 Subtotal
	TOTAL	\$680,000	



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 Engineering Services Division  
 City of Concord, New Hampshire

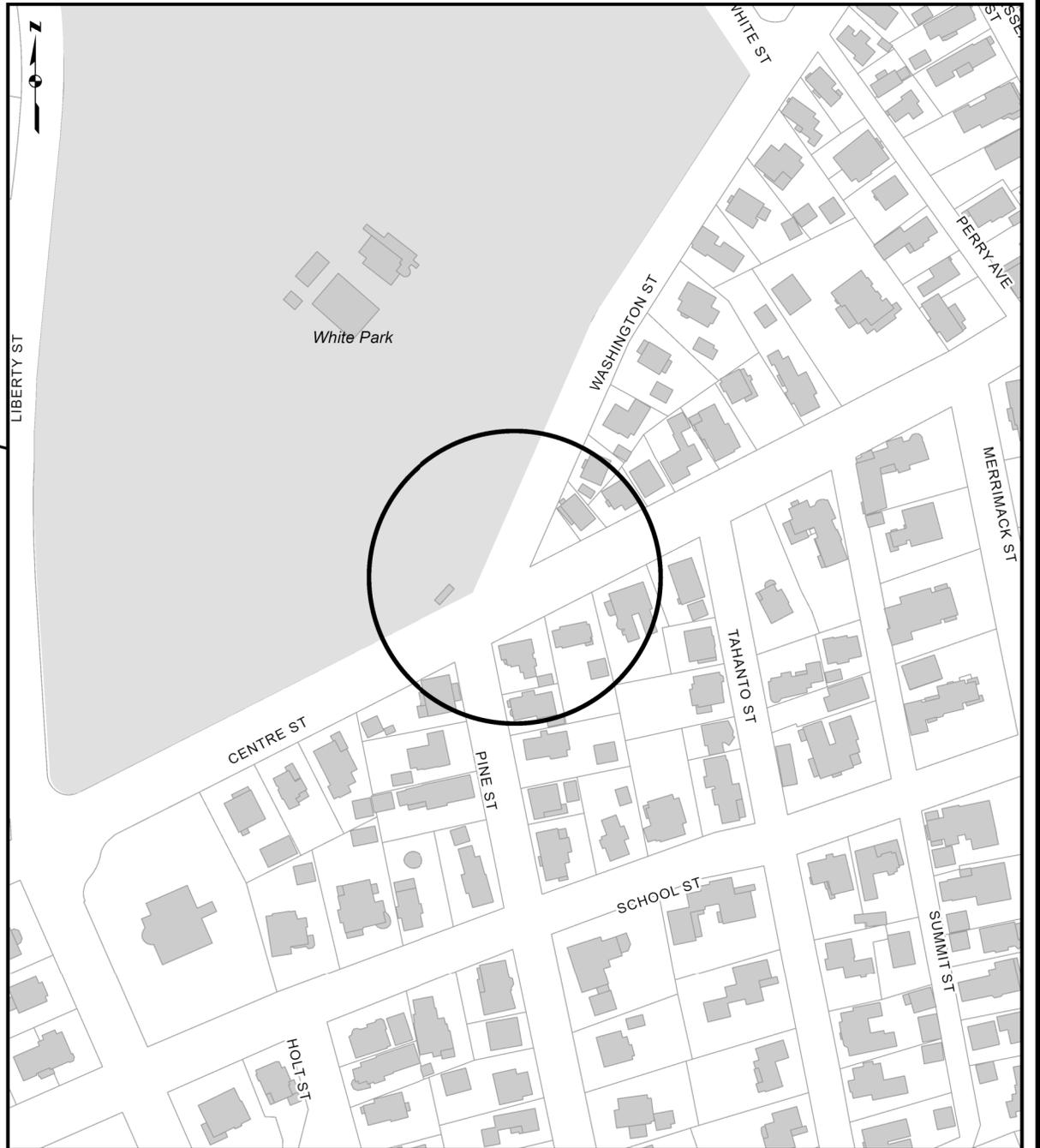
**GEOGRAPHIC INFORMATION SYSTEM**

This map conforms to the United States National Map Accuracy Standards. It was prepared for use by the City of Concord and uses a database digitized at a scale of 1:1200. Enlargements may produce measurable discrepancies. The City makes no representations or guarantees of its accuracy or its suitability for use other than by the City. Users other than the City, do so at their own risk.

*Not to Scale*



**FY 2026  
 CIP PROJECT #520  
 INTERSECTION SAFETY  
 IMPROVEMENTS**



**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: POLICE - OPERATIONS #521-Police Firearms Range Improvements

I. PROJECT TYPE: Public Buildings

II. LOCATION: Concord Police Firearms Range

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox" value="H"/> Safety	<input type="checkbox" value="L"/> Facility Cond.	<input type="checkbox" value="N/A"/> Productivity	
	<input type="checkbox"/> Replace	<input type="checkbox" value="L"/> Mandates	<input type="checkbox" value="M"/> Service Def.	<input type="checkbox" value="N/A"/> Tax Base Exp.	<input type="checkbox" value="N/A"/> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox" value="H"/> O + M Costs	<input type="checkbox" value="N/A"/> Council Goals	<input type="checkbox" value="L"/> Timeliness	Other
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to provide for periodic repair and refurbishment of the Concord Police Department Firearms Range. Improvements include repair and replacement of the training shoot house, range, driveways, berms, and associated facilities.

Phase I was completed in FY2014. Improvements included removal reconstruction of protective berms and removal of heavy metals. A new retaining wall was also constructed.

Phase II of the project involves removing the existing awning and replacing it with a new one. Also, paving the pistol range itself. Current pavement is more than 25 years old. It is worn, cracked and a tripping hazard in places.

SERVICE IMPACT: Failure to maintain the range could result in closure of the facility. This would have a negative impact on the ability of police officers to train and maintain fire arms certifications.

IMPACT IF NOT FUNDED: Firearms training and qualification is mandatory for police officers. If the range continues to deteriorate, it will be rendered unusable for training and qualifications. Police officers will have to travel out of town for training and qualifications. Police officers are required to qualify twice each year.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 10 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Capital Transfer	0	50,000	0	0	0	0	0	0	0	25,000	75,000
	Total	0	50,000	0	0	0	0	0	0	0	25,000	75,000

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: POLICE - OPERATIONS #521-Police Firearms Range Improvements

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	General Capital Transfer	50,000	Remove lead from berms, restore berms, replace range wall timbers as necessary.
		\$50,000	2027 Subtotal
2035	General Capital Transfer	25,000	Phase III: Update range security to include new gates, fencing repairs if needed and signage.
		\$25,000	2035 Subtotal
	TOTAL	\$75,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: POLICE - OPERATIONS #522-Patrol Rifle Replacements

I. PROJECT TYPE: Public Safety

II. LOCATION: Concord Police Department

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> M	Safety	<input type="checkbox"/> N/A	Facility Cond.	<input type="checkbox"/> N/A	Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> L	Mandates	<input type="checkbox"/> L	Service Def.	<input type="checkbox"/> N/A	Tax Base Exp.	<input type="checkbox"/> N/A City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> H	O + M Costs	<input type="checkbox"/> N/A	Council Goals	<input type="checkbox"/> M	Timeliness	Other
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis							

DESCRIPTION: The purpose of this project is to provide funding for the routine issuance and replacement of the Police Department's rifles.

SERVICE IMPACT: Project will expand the Police Department's inventory of individually issued rifles, as well as upgrade the optics and lighting on new and existing rifles. The Department is seeking sufficient supply of rifles so as they may be individually assigned to officers rather than used as a pooled resource.

IMPACT IF NOT FUNDED: Not all officers will be assigned patrol rifles. This limits the ability of rifles to be deployed when necessary due to the specific threat of an incident. This potentially affects officer safety, as well as the safety of community members.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 10

Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Capital Transfer	0	10,000	0	0	30,000	30,000	0	0	30,000	0	100,000
	Total	0	10,000	0	0	30,000	30,000	0	0	30,000	0	100,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	General Capital Transfer	10,000	Patrol Rifle Replacement. Initiation of a maintenance program and update of the rifle replacement program.
		\$10,000	2027 Subtotal

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	POLICE - OPERATIONS	#522-Patrol Rifle Replacements		
2030	General Capital Transfer	30,000		Patrol Rifle Replacement.. Routine patrol rifle replacement program based on a 10 year service life.
		\$30,000	2030 Subtotal	
2031	General Capital Transfer	30,000		Phase II Patrol Rifle Replacement. Replacement of up to 30 patrol rifles that are at the end of the 10 year service life.
		\$30,000	2031 Subtotal	
2034	General Capital Transfer	30,000		Phase III, Regular patrol replacement. Replacement of up to 30 patrol rifles that are at the end of the 10 year service life.
		\$30,000	2034 Subtotal	
	TOTAL	\$100,000		

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FIRE #527-Fire Department EMS Equipment Replacement

I. PROJECT TYPE: Public Safety

II. LOCATION: All City Ambulances, Police Vehicles & City Buildings.

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  L Safety  N/A Facility Cond.  L Productivity  
 Replace  L Mandates  H Service Def.  N/A Tax Base Exp.  N/A City Master Pl.  
 Rebuild  N/A O + M Costs  M Council Goals  M Timeliness  
 Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: The systematic replacement of the cardiac monitors and automated external defibrillators (AEDs) used by the Fire Department, Police Department, and are also publicly accessible in City buildings.

SERVICE IMPACT: Routine replacement of equipment maintains the City's EMS capabilities.

IMPACT IF NOT FUNDED: Fire Department Cardiac Monitors are at end of life and need immediate replacement. Parts are no longer available through the vendor. Not replacing would put the public at risk due to potential failure.

IV PREVIOUS FISCAL YEAR AUTHORIZED: 2004 PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 7 Expected Bond Term (in Years) 5

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	165,000	0	0	0	0	0	0	1,000,000	0	1,165,000
	Total	0	165,000	0	0	0	0	0	0	1,000,000	0	1,165,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FIRE #527-Fire Department EMS Equipment Replacement

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	General G.O. Bonds	75,000	Replace four (4) mechanical CPR devices
	General G.O. Bonds	70,000	Systematic replacement of Power Pro Transport stretchers.
	General G.O. Bonds	20,000	Systematic replacement of IV Pumps.
		\$165,000	2027 Subtotal
2034	General G.O. Bonds	1,000,000	Replacement of cardiac monitors and associated equipment used on all Fire Department and Police Department vehicles, as well as those located within all city buildings and Parks & Rec. Total of 30 AED units.
		\$1,000,000	2034 Subtotal
	TOTAL	\$1,165,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #528-Pocket Parks

I. PROJECT TYPE: Parks and Open Space

II. LOCATION: City Wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox" value="H"/> Safety	<input type="checkbox" value="H"/> Facility Cond.	<input type="checkbox" value="N/A"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox" value="M"/> Mandates	<input type="checkbox" value="L"/> Service Def.	<input type="checkbox" value="N/A"/> Tax Base Exp.	<input type="checkbox" value="N/A"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox" value="N/A"/> O + M Costs	<input type="checkbox" value="N/A"/> Council Goals	<input type="checkbox" value="L"/> Timeliness	
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to make routine investments in the repair and replacement of infrastructure at the City's four pocket parks, as follows: Reed Park, Fletcher-Murphy, West Street and Thompson Park.

West Street Playlot: In 1931 the same year the city bought the land from the school district the old school building on the corner of West and South State Street was demolished and a park created.

Fletcher/Murphy Playlot: In 1937 Fletcher Murphy dedicated (11/11/37) at Fayette and South - dedicated to two nurses, Lucy Fletcher and Teresa Murphy, Concord residents, who died serving in WW I.

Reed Park: In 1947 the Hall Street Playground (acquired by city in 1946) was renamed the Robert Reed Playground in memory of Corporal Robert W. Reed, United States Army, who died on Guam, August 23, 1945.

Thompson Playlot: In 1961 City approved funds for new park. Board of Aldermen approved naming the new William P. Thompson Playground.

SERVICE IMPACT: Well maintained parks improve property values, minimize potential liabilities, provide quality recreational offerings to the community, and help maintain civic pride.

IMPACT IF NOT FUNDED: Facilities will deteriorate thereby increasing community dissatisfaction, disuse, and avoidance of this recreational asset. Also, deferred maintenance will result in higher repair costs in the future. Lack of routine maintenance may result in closure of some park amenities to reduce liability.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 15

Expected Bond Term (in Years)

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #528-Pocket Parks

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	0	40,000	0	50,000	0	0	0	1,050,000	0	1,140,000
	Total	0	0	40,000	0	50,000	0	0	0	1,050,000	0	1,140,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2028	General G.O. Bonds	40,000	Reed Pocket Park. Replace softball backstop and fence.
		\$40,000	2028 Subtotal
2030	General G.O. Bonds	50,000	Crack seal and repaint the basketball courts in three pocket parks.
		\$50,000	2030 Subtotal
2034	General G.O. Bonds	1,050,000	Replace playgrounds installed in early 2000's at all three playlots (West Street, Thompson and Fletcher Murphy). Includes installation of poured in place safety surfacing.
		\$1,050,000	2034 Subtotal
	<b>TOTAL</b>	<b>\$1,140,000</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CITY MANAGER /OPERATION #529-Storrs Street Parking Garage (Formerly Capital Commons)

I. PROJECT TYPE: Parking

II. LOCATION: 75 Storrs Street

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  Replace  Rebuild  Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

Safety  Mandates  O + M Costs

Facility Cond.  Service Def.  Council Goals

Productivity  Tax Base Exp.  Timeliness

City Master Pl.  Parking

DESCRIPTION: The purpose of this project is to provide for improvements to the Storrs Street Parking Garage (formerly known as the Capital Commons Municipal Parking Garage). The 177,000SF facility opened in July 2007. It originally contained 516 spaces; however, 3 spaces were converted into storage space for the Downtown Services Team in 2016.

Proposed improvements include, but are not limited to, concrete repairs, deck sealing and waterproofing, repair and replacement of expansion joints, elevator improvements, drainage repairs, as well as lighting, surveillance, and signage improvements.

SERVICE IMPACT: Routine investment by the City will ensure the facility's long-term viability (both structurally and economically), improve safety and convenience for users, as well as support economic development efforts in downtown.

IMPACT IF NOT FUNDED: Deferred maintenance could render all, or a portion, of the garage unusable. This would result in a loss of revenue for the Parking Fund, as well as reduction in the supply of parking spaces downtown, thereby potentially having a negative effect on nearby businesses and residences. Continued deterioration of the facility will likely result in more costly and substantial repairs. In addition, failure to properly maintain the structure could, in the extreme, potentially require the City to close the facility due to safety concerns.

IV PREVIOUS FISCAL YEAR AUTHORIZED: 2011 PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Parking	G.O. Bonds	0	0	1,815,000	0	0	0	11,000,000	0	0	0	12,815,000
	Total	0	0	1,815,000	0	0	0	11,000,000	0	0	0	12,815,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CITY MANAGER /OPERATION #529-Storrs Street Parking Garage (Formerly Capital Commons)

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2028	Parking G.O. Bonds	1,815,000	5 year repair and refresh following work completed in August 2022 (FY2023). As needed minor concrete repairs, waterproofing repairs and replacement, replacement of security cameras installed in FY2020, as well as design services and contingency.
		\$1,815,000	2028 Subtotal
2032	Parking G.O. Bonds	11,000,000	Comprehensive repair and renovation of the Storrs Street Parking Garage (25 year renovation). Repair / replace mechanical systems, repair / replace plumbing system, upgrade lighting fixtures and security cameras, replace elevator, as well as design services and contingency.
		\$11,000,000	2032 Subtotal
	TOTAL	\$12,815,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #530-Golf Course Equipment

I. PROJECT TYPE: Golf

II. LOCATION: Beaver Meadow Golf Course

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	<input type="checkbox"/> Motor Vehicle Equipment
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to provide for routine replacement of golf course vehicles and equipment.

SERVICE IMPACT: Routine investments in golf course equipment allows grounds crews to use more reliable and efficient equipment to complete maintenance tasks, thereby helping to maximize available course time for players.

IMPACT IF NOT FUNDED: Lack of reliable equipment could result in reduced quality of course conditions or increased inefficiency of maintenance operations, thereby resulting in player dissatisfaction, potential loss of market share, and reduced revenues.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 10

Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Golf G.O. Bonds		90,000	35,000	90,000	65,000	35,000	90,000	90,000	35,000	65,000	65,000	660,000
	Total	90,000	35,000	90,000	65,000	35,000	90,000	90,000	35,000	65,000	65,000	660,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	Golf G.O. Bonds	90,000	Add new Spray vehicle
		<u>\$90,000</u>	2026 Subtotal

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	REC-GROUNDS	#530-Golf Course Equipment		
2027	Golf G.O. Bonds	35,000		Update one utility vehicle
		\$35,000		2027 Subtotal
2028	Golf G.O. Bonds	90,000		Replace one rough mower
		\$90,000		2028 Subtotal
2029	Golf G.O. Bonds	65,000		Update Triplex mower
		\$65,000		2029 Subtotal
2030	Golf G.O. Bonds	35,000		Replace one aerator
		\$35,000		2030 Subtotal
2031	Golf G.O. Bonds	90,000		Replace Fairway Mower
		\$90,000		2031 Subtotal
2032	Golf G.O. Bonds	90,000		Replace Fairway Mower
		\$90,000		2032 Subtotal
2033	Golf G.O. Bonds	35,000		Replace Sand Pro Bunker Rake
		\$35,000		2033 Subtotal
2034	Golf G.O. Bonds	65,000		Replace Triplex mower
		\$65,000		2034 Subtotal
2035	Golf G.O. Bonds	65,000		Update Fairway Mower
		\$65,000		2035 Subtotal
	TOTAL	\$660,000		

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #534-Tie Down Rehabilitation and Expansion

I. PROJECT TYPE: Airport

II. LOCATION: Municipal Airport

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> M	Safety	<input type="checkbox"/> N/A	Facility Cond.	<input type="checkbox"/> L	Productivity	
	<input type="checkbox"/> Replace	<input type="checkbox"/> N/A	Mandates	<input type="checkbox"/> L	Service Def.	<input type="checkbox"/> N/A	Tax Base Exp.	<input type="checkbox"/> M City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> L	O + M Costs	<input type="checkbox"/> L	Council Goals	<input type="checkbox"/> L	Timeliness	Airport
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis							

DESCRIPTION: This project provides for routine maintenance and improvement of the Tie Down area at the Concord Municipal Airport.

In 1990, the city constructed Phase I of the Based Aircraft Tie Down Apron Expansion Project. This project created 56 tie downs for airport users to secure their planes. Currently the existing tie downs are 70% occupied.

This project will create an additional 32 tie down aprons on approximately 2 acres of land in a designated conservation zone. Therefore, development of this area will require an amendment to the agency agreement governing the conservation zones.

SERVICE IMPACT: Project will help implement the goals of the 2006 Airport Master Plan by providing additional capacity for general aviation users to be based at the airport.

IMPACT IF NOT FUNDED: Stagnant revenues and loss of market share to other regional general aviation airports such as Lebanon, Rochester, Laconia, and Nashua.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20

Expected Bond Term (in Years)

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #534-Tie Down Rehabilitation and Expansion

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Other Federal		0	0	0	0	165,000	742,500	1,188,000	0	0	0	2,095,500
Other State		0	0	0	0	9,162	41,250	66,000	0	0	0	116,412
Airport Capital Transfer		0	0	0	0	9,162	41,250	66,000	0	0	0	116,412
	Total	0	0	0	0	183,324	825,000	1,320,000	0	0	0	2,328,324

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2030	Other Federal	165,000	Design reconstruction and expansion of tie-down area. Federal share.
	Airport Capital Transfer	9,162	City share.
	Other State	9,162	State share.
		<u>\$183,324</u>	2030 Subtotal
2031	Other Federal	742,500	Construct approximately 2 acres of new aircraft tie down aprons. Federal share.
	Other State	41,250	State share.
	Airport Capital Transfer	41,250	City share.
		<u>\$825,000</u>	2031 Subtotal
2032	Other Federal	1,188,000	Reconstruct existing aircraft tie down aprons. Federal share.
	Airport Capital Transfer	66,000	City share.
	Other State	66,000	State share.
		<u>\$1,320,000</u>	2032 Subtotal
	<b>TOTAL</b>	<u>\$2,328,324</u>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #536-Hangar Replacement

I. PROJECT TYPE: Airport

II. LOCATION: Municipal Airport

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  Safety  Facility Cond.  Productivity  
 Replace  Mandates  Service Def.  Tax Base Exp.  City Master Pl.  
 Rebuild  O + M Costs  Council Goals  Timeliness  Airport  
 Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: Replace hangers 1, 2, and 3 in accordance with the 2006 Airport Master Plan. These hangers were constructed in the early 1930's and have exceeded their useful life.

SERVICE IMPACT: The hanger infrastructure requires ongoing maintenance. The plumbing, electrical and heating systems are substandard and inefficient.

IMPACT IF NOT FUNDED: Increased long-term costs for more extensive repairs necessitated by deferred maintenance. Potential loss of customers / revenues for the airport, thereby eroding airport market share, due to obsolete facilities.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 40

Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Other	Federal	0	0	0	0	0	0	0	1,624,700	0	0	1,624,700
Other	State	0	0	0	0	0	0	0	89,650	0	0	89,650
Airport	Capital Transfer	0	0	0	0	0	0	0	89,650	0	0	89,650
	Total	0	0	0	0	0	0	0	1,804,000	0	0	1,804,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #536-Hangar Replacement

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2033	Other Federal	1,100,000	Replace hangar 2 and 3 (Federal share)
	Other Federal	524,700	Replace Hangar 1. Federal share.
	Other State	60,500	Replace hangar 2 and 3 (State share)
	Airport Capital Transfer	60,500	Replace hangar 2 and 3 (City share)
	Other State	29,150	Replace Hangar 1. State share.
	Airport Capital Transfer	29,150	Replace Hanger 1. City share.
		\$1,804,000	2033 Subtotal
	TOTAL	\$1,804,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #541-Regional Drive/Chenell Drive Intersection Improvements

I. PROJECT TYPE: Intersections

II. LOCATION: Regional Drive and Chenell Drive

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  Replace  Rebuild  Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

Safety  Facility Cond.  Productivity

Mandates  Service Def.  Tax Base Exp.  City Master Pl.

O + M Costs  Council Goals  Timeliness  Intersection Improvement

DESCRIPTION: Following the completion of Regional Drive in 2005, traffic along the Regional Drive corridor continues to grow. As a result of continued development along Chenell Drive, as well as development along the Regional Drive corridor, the Traffic Operations Committee has been monitoring traffic volumes, accident data and the frequency of pedestrian activities at critical intersections along the arterial corridor. In an effort to maintain acceptable levels of service and traffic safety, intersection improvements will be required. Intersection improvements could be in the form of a roundabout or traffic signal.

SERVICE IMPACT: Improved vehicle safety and increased capacity along this arterial corridor.

IMPACT IF NOT FUNDED: Potential increases in congestion and accidents, as well as potentially reduced Level of Service.

IV PREVIOUS FISCAL YEAR AUTHORIZED: 2012 PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 25 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	0	300,000	0	1,900,000	0	0	0	0	0	2,200,000
	Total	0	0	300,000	0	1,900,000	0	0	0	0	0	2,200,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT: CD-ENGINEERING SERVICES #541-Regional Drive/Chenell Drive Intersection Improvements

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2028	General G.O. Bonds	300,000	Design of improvements to the Regional Drive / Chenell Drive intersection.
		\$300,000	2028 Subtotal
2030	General G.O. Bonds	1,900,000	Construction of improvements to the Regional Drive / Chenell Drive intersection.
		\$1,900,000	2030 Subtotal
	TOTAL	\$2,200,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #543-Merrimack River Greenway Trail Project

I. PROJECT TYPE: Sidewalks and Streetscapes

II. LOCATION: City-wide along Merrimack River Corridor

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
	<input type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	<input type="checkbox"/> Sidewalks
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to implement creation of the Merrimack River Greenway Trail. Addresses Council Goal #8.

The Merrimack River Greenway Trail is envisioned to be a continuous, off-street path, roughly following the Merrimack River connecting the eventual terminus of the Northern Rail Trail to the north and the proposed Salem to Concord Bikeway to the south. The path is intended to be a 4-season paved facility, to serve pedestrians, bicyclists, skiers, snowshoers and other non motorized users, and to be universally accessible to the maximum extent practical.

Included as a major project initiative in the comprehensive Bicycle Master Plan, the project is intended to serve both transportation and recreation purposes, connecting villages, providing access to the River and adjacent open space, providing safe and inviting health and fitness opportunities. The Path will provide river views and access when possible, and it will follow a somewhat north-south route to facilitate transportation use. It is consistent with the Concord 2030 Master Plan and Concord's Vision for 2020 by connecting neighborhoods and re-connecting Concord to the River.

In 2019-2020, City, local, and Land and Water Conservation funds were used to design, permit, and construct the first 1,600 feet of the paved trail through Terrill Park just north of Manchester Street. In the fall of 2023, City Council appropriated \$130,000 of city funds and \$575,000 of grants and donations to construct the section of trail through the Gully Hill Road agricultural fields, with construction completed in Fall 2024.

This project is contingent upon raising significant funds from other non-City sources, such as grants from the State and Federal governments as well as donations from local interest groups and stakeholders.

SERVICE IMPACT: Improved recreational / transportation opportunities for non-motorized means. Increase in operations and maintenance budget due to resurfacing, sweeping and management of vegetation. Snow removal will not be necessary as this trail is to provide an opportunity for winter recreation / transportation.

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #543-Merrimack River Greenway Trail Project

IMPACT IF NOT FUNDED: Failure to meet key objectives set out in the Master Plan 2030, the Conservation Commission's Endowment for the 21st Century Conservation & Open Space Initiative, and Concord 2020 Vision principles. Options for walking and bicycling will be limited to street, sidewalks, or un-improved hiking trails, leaving a gap in outdoor recreation opportunities. Long distance trails arriving from the north and south will terminate at the Concord line with no through connection. Many connections between open spaces and recreational trails will not be met. An opportunity to help the city meet its goals to re-connect to the Merrimack River will be missed. An opportunity to diversify Concord's transportation system by adding green, healthy, non-motorized options will be missed.

IV PREVIOUS FISCAL YEAR AUTHORIZED: PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 25 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Other State		0	0	0	0	8,800,000	0	0	0	0	0	8,800,000
General Donations		0	0	4,000,000	0	1,100,000	0	0	0	0	0	5,100,000
General G.O. Bonds		20,000	180,000	2,305,000	0	1,100,000	0	0	0	0	0	3,605,000
Other Federal		80,000	0	1,222,000	0	0	0	0	0	0	0	1,302,000
	Total	100,000	180,000	7,527,000	0	11,000,000	0	0	0	0	0	18,807,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	Other Federal	80,000	Final Design MRGT - Sewalls Falls Rd - Boscawen Town Line (\$80,000 Federal portion)
	General G.O. Bonds	20,000	Final Design MRGT - Sewalls Falls Rd - Boscawen Town Line (\$20,000 City portion)
		\$100,000	2026 Subtotal
2027	General G.O. Bonds	180,000	Design and permitting of the boardwalk connecting Phase 1 (Terrill Park) and Phase 2 (Cornfields/Conservation Land Section) of the project
		\$180,000	2027 Subtotal
2028	General Donations	4,000,000	Construction of the boardwalk to connect the built trail at Terrill Park to portion of trail located at Cornfields / Conservation Land.
	General G.O. Bonds	2,000,000	Construction of the boardwalk to connect the built trail at Terrill Park to portion of trail located at Cornfields / Conservation Land.

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	REC-GROUNDS	#543-Merrimack River Greenway Trail Project		
	Other Federal	1,222,000		Construction MRGT - Sewalls Falls Rd - Boscawen Town Line (\$1,222,000 Federal portion)
	General G.O. Bonds	305,000		Construction MRGT - Sewalls Falls Rd - Boscawen Town Line (\$305,000 City portion)
		\$7,527,000	2028 Subtotal	
2030	Other State	8,800,000		Design and construction of Phases 4 - 8 of trail. State portion (80%)
	General Donations	1,100,000		Design and construction of Phases 4 - 8 of trail. Donation portion (10%)
	General G.O. Bonds	1,100,000		Design and construction of Phases 4 - 8 of the MRGT, located between Loudon Road to Contoocook River, to be funded with a mix of grants, donations and City funds. City portion of project (10%) assuming additional donations cannot cover the "match".
				Total estimated costs: \$11,000,000 (for the remaining phases)
				Design: \$1,650,000
				Construction: \$8,250,000
				Project Administration: \$1,100,000
		\$11,000,000	2030 Subtotal	
	TOTAL	\$18,807,000		

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-PUBLIC PROPERTIES #551-Library Maintenance

I. PROJECT TYPE: Public Buildings

II. LOCATION: Main Library and Penacook Branch Library

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox" value="M"/> Safety	<input type="checkbox" value="L"/> Facility Cond.	<input type="checkbox" value="L"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox" value="L"/> Mandates	<input type="checkbox" value="L"/> Service Def.	<input type="checkbox" value="N/A"/> Tax Base Exp.	<input type="checkbox" value="N/A"/> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox" value="N/A"/> O + M Costs	<input type="checkbox" value="L"/> Council Goals	<input type="checkbox" value="L"/> Timeliness	Public Facilities
	<input checked="" type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to provide for routine maintenance, repair, renovation, and refurbishment of the City's Green Street and Penacook Branch libraries.

SERVICE IMPACT: Routine investments results in safe, functional facilities for the community.

IMPACT IF NOT FUNDED: Facilities may become unserviceable, occupant safety would be compromised. Buildings will continue to deteriorate. Water infiltration could damage / ruin portions of the library's collection. Employee morale and civic pride will be negatively impacted.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years):

15

Expected Bond Term (in Years) 15

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	205,000	625,000	1,500,000	0	0	0	0	0	0	2,330,000
	Total	0	205,000	625,000	1,500,000	0	0	0	0	0	0	2,330,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	General G.O. Bonds	175,000	Design and construct northside patio.
	General G.O. Bonds	30,000	Refurbish HVAC system and controls. (Green Street) - Engineering only.
		<u>\$205,000</u>	2027 Subtotal

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	GS-PUBLIC PROPERTIES	#551-Library Maintenance
2028	General G.O. Bonds	400,000 Window refurbishment/replacement. (Green Street)
	General G.O. Bonds	225,000 Library Elevator Replacement. (Green Street)
		\$625,000 2028 Subtotal
2029	General G.O. Bonds	1,500,000 HVAC and Controls System Upgrade - Construction
		\$1,500,000 2029 Subtotal
	TOTAL	\$2,330,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: POLICE - OPERATIONS #555-Handgun Replacement

I. PROJECT TYPE: Public Safety

II. LOCATION: Police Department

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  H Safety  L Facility Cond.  N/A Productivity  
 Replace  L Mandates  L Service Def.  N/A Tax Base Exp.  N/A City Master Pl.  
 Rebuild  H O + M Costs  L Council Goals  M Timeliness  
 Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: The purpose of this project is to provide funding for the routine replacement of Police Department handguns. To assure reliability, service weapons are replaced after approximately 10 years of service.

SERVICE IMPACT: Older service weapons become susceptible to reliability concerns and require increased maintenance.

IMPACT IF NOT FUNDED: Reliability and safety could be compromised. Increased maintenance costs to maintain older service weapons.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 10

Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Capital Transfer	0	100,000	0	0	0	0	0	0	0	0	100,000
	Total	0	100,000	0	0	0	0	0	0	0	0	100,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: POLICE - OPERATIONS #555-Handgun Replacement

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	General Capital Transfer	100,000	Replace handguns purchased in FY 2017.
		\$100,000	2027 Subtotal
	<b>TOTAL</b>	<b>\$100,000</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #557-Memorial Field

I. PROJECT TYPE: Parks and Open Space

II. LOCATION: 70 South Fruit Street

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox" value="M"/> Safety	<input type="checkbox" value="H"/> Facility Cond.	<input type="checkbox" value="N/A"/> Productivity	
	<input type="checkbox"/> Replace	<input type="checkbox" value="M"/> Mandates	<input type="checkbox" value="H"/> Service Def.	<input type="checkbox" value="N/A"/> Tax Base Exp.	<input type="checkbox" value="H"/> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox" value="M"/> O + M Costs	<input type="checkbox" value="N/A"/> Council Goals	<input type="checkbox" value="M"/> Timeliness	<input type="checkbox"/> Parks
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to establish a capital improvement program for Memorial Field. Projects herein are intended to repair and refurbish existing infrastructure, as well as construct new amenities to serve the community. Improvements include: field improvements, drainage improvements, bleachers replacement, building repairs, court refurbishment, and lighting.

In collaboration with the City and Concord School District, a comprehensive study was recently conducted to assess the current conditions and formulate a new Master Plan for the Complex. This Master Planning phase was jointly funded by the City and School District in June 2023. Through extensive community engagement and feedback sessions, we have developed a Master Plan for the complex and cost estimates for the complete revitalization of the Memorial Field Complex.

The proposed plan recommends a multi-phased approach, demonstrating our commitment to delivering these improvements over the coming years.

SERVICE IMPACT: Routine maintenance of preserves and improves usability of Memorial Field amenities.

IMPACT IF NOT FUNDED: Deferred maintenance can lead to more significant and expensive repairs in the future, which is why it is crucial to address these issues promptly. Additionally, having obsolete facilities can result in decreased utilization and diminished customer satisfaction, impacting our overall operations..

Several amenities at the complex that will need to be closed in the near future due to unsafe conditions and liability concerns

IV PREVIOUS FISCAL YEAR AUTHORIZED: PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 25 Expected Bond Term (in Years)

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #557-Memorial Field

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Donations	750,000*	5,850,000	0	0	6,950,000	0	0	0	0	0	13,550,000
General	G.O. Bonds	610,000*	5,850,000	0	0	6,950,000	0	0	0	0	0	13,410,000
General	Impact Fees Rec Dist 3	140,000	0	0	0	0	0	0	0	0	0	140,000
	Total	1,500,000	11,700,000	0	0	13,900,000	0	0	0	0	0	27,100,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General Impact Fees Rec Dist 3	140,000	Final Design and permitting of new park master plan. (Impact Fees)
	General Donations	750,000	Final Design and permitting of new park master plan. (School District Portion) *
	General G.O. Bonds	610,000	Final Design and permitting of new park master plan. (City Portion) *
		<u>\$1,500,000</u>	2026 Subtotal
2027	General Donations	5,850,000	Phase 1: Per Master Plan to include: new parking area, new track with field, new bleachers and some field drainage improvements around the complex: (School District Portion) Phase 1 (Track/Field/Parking): \$6,200,000 Phase 1 (New Building: Maintenance, bathrooms, team rooms): \$5,500,000
	General G.O. Bonds	5,850,000	Phase 1: Per Master Plan to include: new parking area, new track with field, new bleachers and some field drainage improvements around the complex: (City Portion) Phase 1 (Track/Field/Parking): \$6,200,000 Phase 1 (New Building: Maintenance, bathrooms, team rooms): \$5,500,000
		<u>\$11,700,000</u>	2027 Subtotal
2030	General Donations	6,950,000	Phase Two construction (A-E at \$13.9 million) School District Portion Phase 2A (Multi Purpose Athletic Field): \$5,300,000 Phase 2B (Baseball Field Renovation): \$2,600,000 Phase 2C (Softball Field Renovation): \$1,600,000 Phase 2D (Basketball & Tennis Courts): \$2,200,000 Phase 2E (Natural Grass Fields & Drainage): \$2,200,000
	General G.O. Bonds	6,950,000	Phase Two construction (A-E at \$13.9 million) City Portion

**CITY OF CONCORD, NEW HAMPSHIRE**



**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FIRE #560-Fire Training Facility

I. PROJECT TYPE: Public Safety

II. LOCATION: Old Turnpike Road

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox"/> M Safety	<input type="checkbox"/> M Facility Cond.	<input type="checkbox"/> Productivity
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> L Mandates	<input type="checkbox"/> L Service Def.	<input type="checkbox"/> N/A Tax Base Exp. _____ City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox"/> H O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> M Timeliness
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis			

DESCRIPTION: The purpose of this project is to support repair, replacement, and expansion of the City's Fire Training Facility.

In 2005, the City completed a needs assessment of the existing Loudon Road training facility adjacent to the Everett Arena. This study recommended that the existing facility be abandoned due to variety of inadequacies, safety concerns, as well as conflicts with adjacent land uses (i.e. the Arena, Kiwanis Park, and the skate board park). The 2005 study also included a City wide search for a new facility and concluded that a new training grounds should be constructed at the City's Old Turnpike Road landfill site.

In FY 2009, the City appropriated \$150,000 for the design of a new fire training facility. Because of the use of in-house staff, the cost of design was reduced to \$40,000.

In FY 2018, the City appropriated funding for the construction of the new training facility. Supplemental funds were appropriated in FY2019. Construction of the new facility on Old Turnpike Road was completed in FY 2020.

SERVICE IMPACT: Periodic investment in the Fire Training Facility ensures that the facility remains operational thereby maximizing opportunities for routine training of personnel. Routine training is important in order to maintain public safety.

IMPACT IF NOT FUNDED: Inability to provide effective training on an ongoing basis thus potentially negatively affecting daily operations.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 50

Expected Bond Term (in Years)

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FIRE #560-Fire Training Facility

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	0	500,000	0	0	0	0	0	0	0	500,000
	Total	0	0	500,000	0	0	0	0	0	0	0	500,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2028	General G.O. Bonds	500,000	Replace Conex containers at the Fire Training Facility.
		\$500,000	2028 Subtotal
	<b>TOTAL</b>	<b>\$500,000</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FIRE #561-Fire Alarm Infrastructure Replacement

I. PROJECT TYPE: Public Safety

II. LOCATION: Citywide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> H	Safety	<input type="checkbox"/> H	Facility Cond.	<input type="checkbox"/> N/A	Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> L	Mandates	<input type="checkbox"/> H	Service Def.	<input type="checkbox"/>	Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> N/A	O + M Costs	<input type="checkbox"/>	Council Goals	<input type="checkbox"/>	Timeliness	
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis							

DESCRIPTION: This project provides for the systematic replacement of fire alarm infrastructure. The existing fire alarm infrastructure ranges in age from new to over 50 years old. The typical service life for most of this equipment is 25-30 years. Increased operating and maintenance costs and more frequent failures have resulted due to lack of maintenance and replacement.

SERVICE IMPACT: Systematic replacement of components will ensure continued system reliability in the future thereby maintaining public safety.

IMPACT IF NOT FUNDED: Deferred maintenance could lead to periodic system failures.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20

Expected Bond Term (in Years) 5

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	20,000	0	0	0	0	0	0	0	0	20,000
	Total	0	20,000	0	0	0	0	0	0	0	0	20,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT: FIRE #561-Fire Alarm Infrastructure Replacement

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	General G.O. Bonds	20,000	City wide replacement of failing fire alarm cable (Potential for elimination in future budgets if transition to radio boxes is completed prior to FY27) .
		\$20,000	2027 Subtotal
TOTAL		\$20,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-COMMUNITY PLANNING #563-Master Plan Update

I. PROJECT TYPE: Community Planning/Implementation

II. LOCATION: City-wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="text" value="N/A"/>	Safety	<input type="text" value="N/A"/>	Facility Cond.	<input type="text" value="N/A"/>	Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="text" value="N/A"/>	Mandates	<input type="text" value="N/A"/>	Service Def.	<input type="text" value="N/A"/>	Tax Base Exp.	<input type="text" value="L"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="text" value="N/A"/>	O + M Costs	<input type="text" value="M"/>	Council Goals	<input type="text" value="L"/>	Timeliness	Long-Range Planning
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis							

DESCRIPTION: The purpose of this project is to update the City Master Plan. State Law requires that a municipality's Master Plan be updated from "time to time". The commonly accepted planning horizon for a Master Plan is 10-15 years. Research and writing for the current Master Plan began in 2005, and the plan was adopted in 2008 after a lengthy public process.

SERVICE IMPACT: There have been incremental changes in zoning and land use in the City and state, and significant purchases of conservation land in the City since the writing of the Master Plan. This, coupled with demographic changes, as well as economic and real estate trends, makes it important to review the land use, housing, and economic development recommendations of the Master Plan. Additionally, many transportation projects recommended in the current Master Plan have been completed, and there is a need to identify where the City should invest transportation and land development resources moving forward.

IMPACT IF NOT FUNDED: Inadequate long-range planning leads to haphazard development, which can result in the inefficient use of real estate, missed economic development opportunities, increased long-term costs to serve poorly planned development, and a disconnect with the community with regard to the vision for the City moving forward.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 15 Expected Bond Term (in Years) 15

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	375,000	0	0	0	0	0	0	0	0	0	375,000
General	Capital Close-out	25,177	0	0	0	0	0	0	0	0	0	25,177
	Total	400,177	0	0	0	0	0	0	0	0	0	400,177

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT: CD-COMMUNITY PLANNING #563-Master Plan Update

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General G.O. Bonds	375,000	Comprehensive update of the "2030" Master Plan, which was adopted in 2008.
	General Capital Close-out	25,177	Comprehensive update of the "2030" Master Plan, which was adopted in 2008.
		\$400,177	2026 Subtotal
	TOTAL	\$400,177	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CITY MANAGER /OPERATION #567-Penacook Riverfront Parks

I. PROJECT TYPE: Parks and Open Space

II. LOCATION: Tanner Street & 11-35 Canal Street

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	<input type="checkbox"/> Parks
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to implement improvements at the Penacook Riverfront Park located on Tanner Street, as well as design and construct a new riverfront park on City owned property located at 11 Canal Street, which was formerly part of the Allied Leather Tannery Complex. This project addresses Council Goal #8.

Property comprising the Tanner Street Riverfront Park was assembled by the City during 1947 - 1982. The last major capital investment for the property occurred in the 1980s. Projects included within this CIP for the Tanner Street Park includes potential acquisition of abutting waterfront property, refurbishment of walkways, lighting, fencing, signage, and landscaping, and installation of a small playground. Improvements may also include a portage for kayaks and other non-motorized watercraft.

The second river front park is a new facility to be constructed on a 2+/- acre portion of the former Allied Leather Tannery site located at 11 Canal Street, Penacook. First conceived in the 1986 "Penacook Sense of Place" Master Plan, the concept of the Canal Street Riverfront Park was subsequently reaffirmed in the 2004 Penacook Mill / Allied Leather Tannery Visioning Charrette and 2015 Penacook Village Master Plan. Proposed improvements will be based on preliminary conceptual designs prepared by Hoyle Tanner in 2012, as well as CMA Engineers / Ironwood Landscape Architects in 2015. Subject to public input and final design, the project includes reconstruction of the Canal Street Municipal Parking Lot, as well as streetscape improvements along Canal Street, to be coordinated with repaving of Canal Street in FY2023 (See CIP #78), to facilitate improved neighborhood connectivity to the Park.

In FY2022, \$110,000 of Recreational Impact Fees was appropriated for design and permitting activities. A design team was engaged in March 2022. As part of the FY2023 Budget, the sum of \$1,747,729 was appropriated for construction. The Construction Manager was engaged in November 2023. Project is fully designed and permitting will be completed in spring / summer 2023. Construction is anticipated in fall 2023 / spring 2024.

SERVICE IMPACT: Improvements will help revitalize underutilized public properties directly abutting the Contoocook River. In addition, public investment will serve as a catalyst for private investment in abutting properties.

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CITY MANAGER /OPERATION #567-Penacook Riverfront Parks

IMPACT IF NOT FUNDED: The Tanner Street facility will continue to deteriorate. Eventually, the facility will become an attractive nuisance and location for illicit activity. A poorly maintained facility will serve as a disincentive for private investment in abutting properties. Failure to proceed with the new park at the former Allied Leather Tannery Site will result in a missed opportunity to improve an important waterfront property, which could foster and support future economic development initiatives within the Village.

IV PREVIOUS FISCAL YEAR AUTHORIZED: PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	500,000	0	0	0	0	100,000	0	0	0	600,000
Other	Federal	0	500,000	0	0	0	0	0	0	0	0	500,000
	Total	0	1,000,000	0	0	0	0	100,000	0	0	0	1,100,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	General G.O. Bonds	500,000	Matching funds to build park improvements.
	Other Federal	500,000	LWCF Grants funds to build park improvements.
		\$1,000,000	2027 Subtotal
2032	General G.O. Bonds	100,000	Tanner Street Riverfront Park: Acquisition of abutting private property, including due diligence and legal costs, as well as installation of improvements.
		\$100,000	2032 Subtotal
	TOTAL	\$1,100,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #569-Parks and Cemeteries Small Turf Equipment

I. PROJECT TYPE: Other Vehicles

II. LOCATION: Parks and Cemeteries

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to provide a capital improvement program for the routine replacement of the Parks and Recreation Department's turf equipment. Equipment is used for recreational parks, as well as cemeteries.

SERVICE IMPACT: Routine replacement maintains or improves current levels of service for maintenance of parks and cemeteries, helps provide for more efficient maintenance of facilities due to advances in equipment technology, reduces repair costs and equipment "down time" due to use of new, reliable equipment.

IMPACT IF NOT FUNDED: Continued reliance upon old and outdated equipment will result in less efficient operations due to increased down time associated with equipment failures and repairs. Thereby resulting in leagues/resident/cemetery users dissatisfaction.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 10 Expected Bond Term (in Years) 10

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	125,000	40,000	95,000	65,000	85,000	0	50,000	50,000	30,000	85,000	625,000
	Total	125,000	40,000	95,000	65,000	85,000	0	50,000	50,000	30,000	85,000	625,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #569-Parks and Cemeteries Small Turf Equipment

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General G.O. Bonds	50,000	Ventrac mower with brush cutter and blower attachment.
	General G.O. Bonds	45,000	Battery powered GPS robot athletic field paint machine.
	General G.O. Bonds	20,000	Replace 2008 JD 1445 with a 72 inch 25 hp Zero Turn Mower Z700 or similar (parks)
	General G.O. Bonds	10,000	Replace the non-functional sod cutter
		\$125,000	2026 Subtotal
2027	General G.O. Bonds	40,000	Replace 2015 John Deere out front mower (cemetery).
		\$40,000	2027 Subtotal
2028	General G.O. Bonds	35,000	Replace 2017 zero turn mower (parks).
	General G.O. Bonds	35,000	Replace 2019 1550 out front rotary mower (cemetery).
	General G.O. Bonds	25,000	Replace the 2006 Toro 5040 sandpro (parks)
		\$95,000	2028 Subtotal
2029	General G.O. Bonds	35,000	Replace 2005 John Deere mid mount mover (parks).
	General G.O. Bonds	30,000	Replace 2013 Toro 3505 mower (parks).
		\$65,000	2029 Subtotal
2030	General G.O. Bonds	45,000	Replace Cemeteries sweeper.
	General G.O. Bonds	40,000	Replace 2015 John Deere 2025R 4 wheel drive tractor with attachments (parks).
		\$85,000	2030 Subtotal
2032	General G.O. Bonds	30,000	Replace 2020 Exmark Aerator (parks).
	General G.O. Bonds	20,000	Replace 2004 Toro 2020 Sandpro (parks)
		\$50,000	2032 Subtotal

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	REC-GROUNDS	#569-Parks and Cemeteries Small Turf Equipment	
2033	General G.O. Bonds	50,000	Replace 2020 John Deere 2025R Utility tractor (cemeteries).
		\$50,000	2033 Subtotal
2034	General G.O. Bonds	30,000	Replace 2011 5040 Sand pro (parks)
		\$30,000	2034 Subtotal
2035	General G.O. Bonds	45,000	Replace the 2023 JD1570 outfront mower (cemeteries)
	General G.O. Bonds	40,000	Replace 2015 2025R mover (parks)
		\$85,000	2035 Subtotal
	TOTAL	\$625,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #570-Pleasant/Warren/Fruit Intersection Improvements

I. PROJECT TYPE: Intersections

II. LOCATION: Pleasant Street/Warren Street/Fruit Street Intersection

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
	<input type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	<input type="checkbox"/> Intersection Improvement
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: Following completion of a 2013 Engineering Study of the Pleasant/Warren/Fruit intersection, the City Council accepted a report outlining improvement options and priorities. In order to maintain acceptable levels of service and traffic and pedestrian safety, staff recommended major intersection reconstruction at this critical location. Endorsed by both the Traffic Operations Committee and the Transportation Policy Advisory Committee, the project proposes a roundabout to replace the existing signalized intersection.

The removal of Langley Parkway Phase III from the Capital Improvement Program in FY2023 has elevated the need for improvements at this intersection.

SERVICE IMPACT: Improved traffic level of service, capacity, as well as pedestrian and bike safety at this critical location.

IMPACT IF NOT FUNDED: Continued congestion, limited levels of service, increased traffic accidents, unresolved pedestrian and vehicular safety concerns.

IV PREVIOUS FISCAL YEAR AUTHORIZED: 2015

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years):

25

Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Impact Fees Traf Dist 3	100,000	0	0	0	0	0	0	0	0	0	100,000
General	G.O. Bonds	0	0	0	0	5,000,000	0	0	0	0	0	5,000,000
	Total	100,000	0	0	0	5,000,000	0	0	0	0	0	5,100,000

CITY OF CONCORD, NEW HAMPSHIRE

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT: CD-ENGINEERING SERVICES #570-Pleasant/Warren/Fruit Intersection Improvements

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General Impact Fees Traf Dist 3	100,000	Corridor Study and modeling in the area of Pleasant, Fruit, and Warren Streets to determine alternatives for future intersection design and roadway improvements, updating study previously completed in 2004.
		\$100,000	2026 Subtotal
2030	General G.O. Bonds	5,000,000	Design/Construction of a Roundabout.
		\$5,000,000	2030 Subtotal
	<b>TOTAL</b>	<b>\$5,100,000</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #572-Airport Master Plan

I. PROJECT TYPE: Airport

II. LOCATION: Airport

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<u>N/A</u> Safety	<u>H</u> Facility Cond.	<u>L</u> Productivity	
	<input checked="" type="checkbox"/> Replace	<u>N/A</u> Mandates	<u>L</u> Service Def.	<u>M</u> Tax Base Exp.	<u>H</u> City Master Pl.
	<input type="checkbox"/> Rebuild	<u>N/A</u> O + M Costs	<u>M</u> Council Goals	<u>M</u> Timeliness	Airport
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The current Airport Master Plan was last updated in 2006. Periodic updates are required every 10-20 years to stay current with current trends in the aviation industry, as well as plan future capital investments to keep the facility viable within the New England general aviation market.

SERVICE IMPACT: An updated Master Plan will ensure the City stays current with evolving trends and regulatory requirements in the general aviation industry, as well as provide a foundation for future capital improvements at the facility. An updated Master Plan is required for the City to remain eligible for State and Federal funds to support capital improvements at the airport.

IMPACT IF NOT FUNDED: Lack of routine planning may result in missed opportunities, uncoordinated capital improvements, and loss of State and Federal funding.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 10 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Other	State	0	15,000	0	0	0	0	0	0	0	0	15,000
Airport	Capital Transfer	0	15,000	100,000	0	0	0	0	0	0	0	115,000
Other	Federal	0	300,000	0	0	0	0	0	0	0	0	300,000
	Total	0	330,000	100,000	0	0	0	0	0	0	0	430,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #572-Airport Master Plan

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	Other Federal	300,000	Airport Master Plan Update to include an obstacle action plan. Federal share.
	Other State	15,000	State share.
	Airport Capital Transfer	15,000	City share.
		\$330,000	2027 Subtotal
2028	Airport Capital Transfer	100,000	Re-evaluate and update the 2000 Conservation Management Agreement as recommended by the Airport Master Plan and survey of proposed Development Zones.
		\$100,000	2028 Subtotal
	TOTAL	\$430,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FIRE #573-Fire Department Personnel Protective Equipment

I. PROJECT TYPE: Public Safety

II. LOCATION: All Stations

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox" value="H"/> Safety	<input type="checkbox" value="H"/> Facility Cond.	<input type="checkbox" value="M"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox" value="L"/> Mandates	<input type="checkbox" value="M"/> Service Def.	<input type="checkbox" value="N/A"/> Tax Base Exp.	<input type="checkbox" value="L"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox" value="L"/> O + M Costs	<input type="checkbox" value="L"/> Council Goals	<input type="checkbox" value="M"/> Timeliness	
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to provide funding for routine replacement of Personal Protective Equipment (PPE) for the Fire Department. Protective gear typically has a useful life of approximately 6 -10 years. The Fire Department inspects its protective gear biannually for the purpose of prioritizing replacement needs.

This project also includes systematic replacement of self contained personal breathing apparatus, including 63 Self Contained Breathing Apparatus (SCBA) units and 2 Rapid Intervention (RIT) packs.

SERVICE IMPACT: Protects the health and safety of personnel.

IMPACT IF NOT FUNDED: The City's ability to effectively and efficiently respond to fire calls will be negatively impacted, and costs of to maintain and repair aging gear will increase. Safety of department personnel could also be compromised.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 10 Expected Bond Term (in Years) 10

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Capital Transfer	0	0	0	425,000	0	0	0	0	0	0	425,000
General	G.O. Bonds	50,000	0	0	0	0	0	0	0	0	0	50,000
	Total	50,000	0	0	425,000	0	0	0	0	0	0	475,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FIRE #573-Fire Department Personnel Protective Equipment

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General G.O. Bonds	50,000	Replacement of active shooter personal protective equipment.
		\$50,000	2026 Subtotal
2029	General Capital Transfer	425,000	Systematic replacement of firefighting protective clothing.
		\$425,000	2029 Subtotal
	<b>TOTAL</b>	<b>\$475,000</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-COMMUNITY PLANNING #574-Development Permitting Software

I. PROJECT TYPE: Information Technology & Communications

II. LOCATION: City Hall

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The current City permitting software, Permit Tracker, has been in place for over a decade and is showing limitations. It does not have the ability to handle contemporary expectations for online customer service uses. It's customization to Concord has also restricted its ability to grow with changes in technology. Technical support for the existing software is also tenuous as this service is solely dependent on one individual, the original programmer.

The Department has completed research into modern "off the shelf" software packages that would be dynamic enough to grow with the City's needs. This CIP would allow the Department to issue an Request for Proposals to acquire off-the-shelf software that can meet the existing and future needs of the Department and provide enhanced customer service options.

SERVICE IMPACT: Will provide a more dynamic software package to assist the City with permitting and inspection processes for new development and other construction related projects. New software will also allow for on-line integration for improved customer service.

IMPACT IF NOT FUNDED: Current software program is approximately 10 years old and was developed by a sole proprietor consultant. It is unclear how long the consultant will be able to continue to provide tech support for the existing software program. In addition, customer service will remain unchanged due to inability to adapt the current program for on-line use.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 10 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Capital Close-out	77,894	0	0	0	0	0	0	0	0	0	77,894
	Total	77,894	0	0	0	0	0	0	0	0	0	77,894

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-COMMUNITY PLANNING #574-Development Permitting Software

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General Capital Close-out	77,894	Conversion / transfer of historical development / building permit / engineering permit data from former Permit Tracker software to current Energov system.
		\$77,894	2026 Subtotal
TOTAL		\$77,894	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: POLICE - OPERATIONS #575-Police Vehicle & Equipment Replacement

I. PROJECT TYPE: Other Vehicles

II. LOCATION: City Wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  H Safety  H Facility Cond.  N/A Productivity  
 Replace  N/A Mandates  N/A Service Def.  N/A Tax Base Exp.  N/A City Master Pl.  
 Rebuild  L O + M Costs  N/A Council Goals  M Timeliness  
 Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: This project provides for the routine replacement of Police Department vehicles, excluding Parking Division vehicles, which are addressed in CIP 403.

As of January 2023, the City had a total of 32 cruisers, command SUVs, and unmarked vehicles.

Typically, vehicles are used in the "marked" fleet for approximately 3 years, then transferred to the unmarked fleet for an additional 2 years of use.

SERVICE IMPACT: Routine replacement of Police Department vehicles will ensure that a reliable fleet of modern cruisers and command vehicles exists to serve the community.

IMPACT IF NOT FUNDED: Without routine replacement, the Department will be required to operate with older vehicles which are more susceptible to mechanical failures. Chronic mechanical failures could hinder the Department's operations, as well as result in increased maintenance costs.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years):

5

Expected Bond Term (in Years) 5

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Capital Transfer	280,000	285,000	285,000	290,000	290,000	295,000	295,000	295,000	295,000	295,000	2,905,000
	Total	280,000	285,000	285,000	290,000	290,000	295,000	295,000	295,000	295,000	295,000	2,905,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: POLICE - OPERATIONS #575-Police Vehicle & Equipment Replacement

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General Capital Transfer	280,000	Replace 4 police vehicles as part of our normal emergency vehicle rotation.
		\$280,000	2026 Subtotal
2027	General Capital Transfer	285,000	Replace 4 police vehicles as part of our normal vehicle rotation
		\$285,000	2027 Subtotal
2028	General Capital Transfer	285,000	Replace 4 vehicles.
		\$285,000	2028 Subtotal
2029	General Capital Transfer	290,000	Replace 4 vehicles.
		\$290,000	2029 Subtotal
2030	General Capital Transfer	290,000	Replace 4 vehicles.
		\$290,000	2030 Subtotal
2031	General Capital Transfer	295,000	Replace 4 vehicles.
		\$295,000	2031 Subtotal
2032	General Capital Transfer	295,000	Replace 4 vehicles.
		\$295,000	2032 Subtotal
2033	General Capital Transfer	295,000	Replace 4 vehicles.
		\$295,000	2033 Subtotal
2034	General Capital Transfer	295,000	Replace 4 vehicles.
		\$295,000	2034 Subtotal

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	POLICE - OPERATIONS	#575-Police Vehicle & Equipment Replacement	
2035	General Capital Transfer	295,000	Replacement of 4 police vehicles as part of our normal vehicle replacement rotation. SRS 1/16/25.
		<u>\$295,000</u>	2035 Subtotal
	TOTAL	<u>\$2,905,000</u>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-PUBLIC PROPERTIES #579-Downtown Squares

I. PROJECT TYPE: Downtown

II. LOCATION: Bicentennial Square and Eagle Square

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  Safety  Facility Cond.  Productivity  
 Replace  Mandates  Service Def.  Tax Base Exp.  City Master Pl.  
 Rebuild  O + M Costs  Council Goals  Timeliness  
 Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: This project provides for the routine repair and refurbishment of Bicentennial Square and Eagle Square.

SERVICE IMPACT: Routine maintenance and refurbishment will minimize unanticipated costly emergency repairs, extend the useful life of these assets, foster community pride, as well as preserve and promote usership of these assets thereby deterring inappropriate activities.

IMPACT IF NOT FUNDED: Lack of maintenance will result in more expensive repairs and may, in the extreme, necessitate the premature full replacement of these. Lack of maintenance may also result in prolonged periods that the squares are closed to the public, thereby resulting in loss of public enjoyment.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20

Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	1,700,000	0	0	0	0	0	0	0	0	1,700,000
	Total	0	1,700,000	0	0	0	0	0	0	0	0	1,700,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	General G.O. Bonds	1,700,000	Bicentennial Square: Construct renovation project.
		\$1,700,000	2027 Subtotal

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	GS-PUBLIC PROPERTIES	#579-Downtown Squares
TOTAL		\$1,700,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FIRE #583-New Heights Fire Station

I. PROJECT TYPE: Public Buildings

II. LOCATION: TBD

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  Safety  Facility Cond.  Productivity  
 Replace  Mandates  L Service Def.  Tax Base Exp.  City Master Pl.  
 Rebuild  H O + M Costs  Council Goals  N/A Timeliness Long-Range Planning  
 Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: The purpose of this project is to construct a new Central Fire Station in order to replace the current 1977 facility.

The current facility is nearing the end of its useful life and lacks sufficient area for expansion to accommodate additional vehicles, or larger apparatus, as might be needed in the future.

SERVICE IMPACT: Provides sufficient facility to support current and future service needs of the community.

IMPACT IF NOT FUNDED: Ability to properly store vehicles and equipment will be compromised as physical dimensions of size of apparatus continuously get larger stations have become overcrowded to the point of causing safety issues. Costs to maintain aging facility infrastructure will continue to accelerate.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 50 Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	0	150,000	0	2,000,000	2,000,000	3,350,000	0	0	0	7,500,000
	Total	0	0	150,000	0	2,000,000	2,000,000	3,350,000	0	0	0	7,500,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FIRE #583-New Heights Fire Station

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2028	General G.O. Bonds	150,000	Design, construct, and furnish a new fire station in East Concord. New building and furnishings only.
		\$150,000	2028 Subtotal
2030	General G.O. Bonds	2,000,000	Design, construct, and furnish a new fire station in East Concord. New building and furnishings only.
		\$2,000,000	2030 Subtotal
2031	General G.O. Bonds	2,000,000	Design, construct, and furnish a new fire station in East Concord. New building and furnishings only.
		\$2,000,000	2031 Subtotal
2032	General G.O. Bonds	3,350,000	Design, construct, and furnish a new fire station in East Concord. New building and furnishings only.
		\$3,350,000	2032 Subtotal
	<b>TOTAL</b>	<b>\$7,500,000</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #587-Cemetery Improvements

I. PROJECT TYPE: Cemeteries

II. LOCATION: City Cemeteries

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> H Safety	<input type="checkbox"/> M Facility Cond.	<input type="checkbox"/> N/A Productivity	
	<input type="checkbox"/> Replace	<input type="checkbox"/> L Mandates	<input type="checkbox"/> L Service Def.	<input type="checkbox"/> N/A Tax Base Exp.	<input type="checkbox"/> N/A City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox"/> M O + M Costs	<input type="checkbox"/> N/A Council Goals	<input type="checkbox"/> M Timeliness	Other
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: This project provides for the maintenance and repair needs for the City's 13 municipal cemeteries including but not limited to buildings and roadways within the cemeteries

SERVICE IMPACT: Investment in cemetery infrastructure preserves and improve facilities, corrects potential liabilities, and maintains community pride in these facilities. Well maintained facilities also encourages the public to purchase burial plots.

IMPACT IF NOT FUNDED: Lack of maintenance may result in potential liabilities, as well as decreased community satisfaction and civic pride and affect our ability to follow State Law for burials. Repairs identified as needing major repairs will become unusable which will drastically limit operations.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 25 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	275,000	700,000	350,000	2,430,000	220,000	0	150,000	200,000	950,000	0	5,275,000
	Total	275,000	700,000	350,000	2,430,000	220,000	0	150,000	200,000	950,000	0	5,275,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: REC-GROUNDS #587-Cemetery Improvements

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General G.O. Bonds	275,000	Blossom Hill Building to address two bays (staff room and small workshop - includes new windows, insulation, new lights, electrical upgrades, & furnace).
		\$275,000	2026 Subtotal
2027	General G.O. Bonds	250,000	Replacement of old tin storage building.
	General G.O. Bonds	150,000	Blossom Hill Cemetery roadway and pavement improvements.
	General G.O. Bonds	300,000	Address building repair needs (windows, doors, mortar repointing, HVAC in office building, ivy removal) and roof repair items listed in the 2023 HL Turner Inc building report.
		\$700,000	2027 Subtotal
2028	General G.O. Bonds	250,000	Maple Grove Cemetery: Clear and grade 2+/- acres of property for future expansion. Install 600 ft of fencing on Sylvester Street from corner of Sewalls Falls Road towards Fisherville Road.
	General G.O. Bonds	100,000	Blossom Hill Cemetery roadway and pavement improvements.
		\$350,000	2028 Subtotal
2029	General G.O. Bonds	150,000	Blossom Hill Cemetery roadway and pavement improvements.
	General G.O. Bonds	80,000	Records Improvements: Purchase computerized document management system to digitize, store, and manage all cemetery records. New system includes online searchable database and plot plans for all cemeteries.
	General G.O. Bonds	2,200,000	Full replacement of the five bay maintenance garage at Blossom Hill per the FY2023 facility needs assessment completed by HL Turner Inc.
		\$2,430,000	2029 Subtotal
2030	General G.O. Bonds	150,000	Blossom Hill Cemetery roadway and pavement improvements.
	General G.O. Bonds	70,000	Maple Grove Cemetery: Install 250 linear feet of ornamental fence along Sewalls Falls Road near the driveway for Beaver Meadow School. Currently vehicles queue along Sewalls Falls Road while waiting to access the School during pick-up and drop off times and there is no fencing to protect graves located near the road.

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	REC-GROUNDS	#587-Cemetery Improvements		
		\$220,000		2030 Subtotal
2032	General G.O. Bonds	150,000		Blossom Hill Cemetery roadway and pavement improvements.
		\$150,000		2032 Subtotal
2033	General G.O. Bonds	200,000		Blossom Hill Cemetery roadway and pavement improvements.
		\$200,000		2033 Subtotal
2034	General G.O. Bonds	500,000		Purchase real estate to expand facilities to accommodate community needs.
	General G.O. Bonds	300,000		Blossom Hill Cemetery: Pond improvements including dredging, repair of shoreline retaining walls, repairs to dam, drainage repairs and installation of guardrails.
	General G.O. Bonds	150,000		Pine Grove Cemetery: Clear and grade 1.5 acres of property for future expansion.
		\$950,000		2034 Subtotal
	TOTAL	\$5,275,000		

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #588-Loudon Road Bridge Improvement Project

I. PROJECT TYPE: Bridges

II. LOCATION: Loudon Road over Merrimack River

III. PROJECT OBJECTIVES AND BACKGROUND

NEED	<input type="checkbox"/> New	<input type="text" value="H"/>	Safety	<input type="text" value="M"/>	Facility Cond.	<input type="text" value="H"/>	Productivity	
SERVED:	<input type="checkbox"/> Replace	<input type="text" value="M"/>	Mandates	<input type="text" value="H"/>	Service Def.	<input type="text" value="M"/>	Tax Base Exp.	<input type="text" value="L"/> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="text" value="L"/>	O + M Costs	<input type="text" value="L"/>	Council Goals	<input type="text" value="H"/>	Timeliness	
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis							

DESCRIPTION: A 2015 bridge inspection by the NH Department of Transportation determined that the Loudon Road Bridge had several structural deficiencies. As a result, it was placed on the NH Department of Transportation's "Red List".

This project is intended to address the bridge's structural and operational deficiencies.

This work is also a critical step in NHDOT's plan for the I-93 widening project as it is a vital link in the State's traffic control plan detours for reconstruction of the I-393 bridges.

The project will be funded through the State Municipal Bridge Aid Program (80% State, 20% Local) and will be managed by the City.

SERVICE IMPACT: The Loudon Road corridor is a critical transportation link between the easterly and westerly areas of the City across the Merrimack River. Completion of this project will maintain transportation use.

IMPACT IF NOT FUNDED: If not funded, continued deterioration will result in restricted use and eventual closure of the bridge. Significant disruption of regional traffic would likely occur. Not implementing this work will also delay the State's plans to replace the I-393 bridges, and may also have negative implications for the Bow / Concord I-93 Widening Project.

IV PREVIOUS FISCAL YEAR AUTHORIZED: 2015

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years):

50

Expected Bond Term (in Years) 20

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #588-Loudon Road Bridge Improvement Project

**VI. PROJECT FUND SUMMARY**

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Water	G.O. Bonds	50,000	0	1,500,000	0	0	0	0	0	0	0	1,550,000
General	G.O. Bonds	0	0	2,630,275	0	0	0	0	0	0	0	2,630,275
Other	Federal	400,000	0	18,357,552	0	0	0	0	0	0	0	18,757,552
Other	Trust	100,000	0	1,959,113	0	0	0	0	0	0	0	2,059,113
	Total	550,000	0	24,446,940	0	0	0	0	0	0	0	24,996,940

**VII. PROJECT FUND DETAIL**

Fiscal Year	Fund Type	Amount	Action
2026	Other Federal	400,000	Final design of bridge repairs and improvements. Project includes widened deck to accommodate multi-use path and shoulders. \$500,000 estimated additional costs to complete final design. Federal share (80%).
	Other Trust	100,000	Final design of bridge repairs and improvements. Project includes widened deck to accommodate multi-use path and shoulders. \$500,000 estimated additional costs to complete final design. City's share (20%). Bridge Reserve Funds.
	Water G.O. Bonds	50,000	Final design of water main improvements within the project area to be coordinated with bridge rehabilitation design. City's share (100%).
		<u>\$550,000</u>	2026 Subtotal
2028	Other Federal	18,357,552	Construct bridge repairs and improvements. Project includes widened deck to accommodate multi-use path and shoulders. \$22,946,940 estimated construction phase costs. Federal share (80%).
	General G.O. Bonds	2,630,275	Construct bridge repairs and improvements. Project includes widened deck to accommodate multi-use path and shoulders. \$22,946,940 estimated construction phase costs. City's share (20%) minus Bridge Reserve Funds.
	Other Trust	1,959,113	Construct bridge repairs and improvements. Project includes widened deck to accommodate multi-use path and shoulders. \$22,946,940 estimated construction phase costs. Bridge Reserve Funds.
	Water G.O. Bonds	1,500,000	Construction of water improvements on Loudon Road in coordination with the bridge rehabilitation project. City's share (100%).
		<u>\$24,446,940</u>	2028 Subtotal
<b>TOTAL</b>		<u>\$24,996,940</u>	

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT: CD-ENGINEERING SERVICES #588-Loudon Road Bridge Improvement Project

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #590-Downtown Civic District Sidewalk Replacement

I. PROJECT TYPE: Downtown

II. LOCATION: Various locations between City Hall and State House, bounded approximately by Center Street, Green Street, School Street, and North State Street.

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
	<input type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to reconstruct concrete sidewalks within the Downtown Civic District bounded approximately by Center Street, Green Street, School Street, and North State Street. Sidewalk improvements include reconstruction of existing concrete sidewalks with accessible ramps and the addition of way finding signage. Improvements and signage will be consistent with the streetscape improvements of the 2015/2016 Downtown Complete Streets Improvement Project (CIP 460).

SERVICE IMPACT: Improved use and appearance of downtown sidewalks will provide a safe and accessible walking surface for pedestrians.

IMPACT IF NOT FUNDED: Continued deterioration of sidewalk conditions will occur, resulting in potential hazards and increased repair costs in the future.

IV PREVIOUS FISCAL YEAR AUTHORIZED: 2015 PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 30 Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

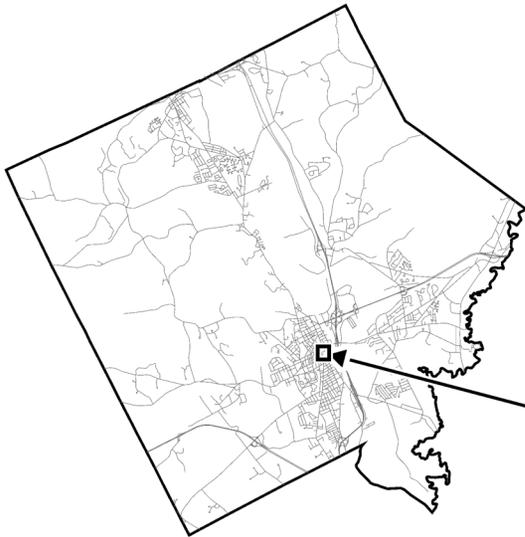
Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	630,000	0	0	750,000	0	0	0	0	0	0	1,380,000
	Total	630,000	0	0	750,000	0	0	0	0	0	0	1,380,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #590-Downtown Civic District Sidewalk Replacement

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General G.O. Bonds	250,000	Construction and inspection of Green Street sidewalk improvements (West side from School to Capitol, plus 100' each way both sides) in conjunction with the construction of improvements associated with the new Legislative Parking Garage at the former Justice Department site. Includes traffic calming and sidewalk "bump outs" at the intersections of Green/School and Green/Capitol.
	General G.O. Bonds	185,000	Construction and inspection of North State Street sidewalk improvements (East side from School to Capitol, plus 100' each way both sides) in conjunction with the construction of improvements associated with the new Legislative Parking Garage at the former Justice Department site.
	General G.O. Bonds	110,000	Construction and inspection of Capitol Street sidewalk improvements (North side from Green to State) in conjunction with the construction of improvements associated with the new Legislative Parking Garage at the former Justice Department site.
	General G.O. Bonds	85,000	Construction and inspection of School Street sidewalk improvements (South side from Green to State) in conjunction with the construction of improvements associated with the new Legislative Parking Garage at the former Justice Department site.
		\$630,000	2026 Subtotal
2029	General G.O. Bonds	750,000	Design and construction of sidewalk replacement within the Downtown Civic District. Targeted streets include: Park Street (State to Green), Capitol Street (State to Green), Green Street (Centre to School), Prince Street (Green to 10 Prince Street), State Street (School to Centre). Excludes sidewalk areas reconstructed by the State of New Hampshire's steam conversion project in 2018-2020, as well as those to be improved as part of by the State's proposed Legislative Parking Garage at the NH Department of Justice site. The final design will be in-kind concrete replacement with bump-outs at crosswalks.
		\$750,000	2029 Subtotal
	<b>TOTAL</b>	<b>\$1,380,000</b>	



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 Engineering Services Division  
 City of Concord, New Hampshire

**GEOGRAPHIC INFORMATION SYSTEM**

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*Not to Scale*



**FY 2026  
 CIP PROJECT #590**

**DOWNTOWN CIVIC DISTRICT  
 SIDEWALK REPLACEMENT**



**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FIRE #594-New Central Fire Station

I. PROJECT TYPE: Public Buildings

II. LOCATION: To be determined

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  Safety  Facility Cond.  Productivity  
 Replace  Mandates  Service Def.  Tax Base Exp.  City Master Pl.  
 Rebuild  O + M Costs  Council Goals  Timeliness  Long-Range Planning  
 Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: The purpose of this project is to construct a new Central Fire Station in order to replace the current 1977 facility.

The current facility is nearing the end of its useful life and lacks sufficient area for expansion to accommodate additional vehicles, or larger apparatus, as might be needed in the future.

SERVICE IMPACT: Provides sufficient facility to support current and future service needs of the community.

IMPACT IF NOT FUNDED: Ability to properly store vehicles and equipment will be compromised as physical dimensions of size of apparatus continuously get larger stations have become overcrowded to the point of causing safety issues. Costs to maintain aging facility infrastructure will continue to accelerate.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 50 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	150,000	0	3,000,000	2,000,000	20,000,000	0	0	0	0	0	25,150,000
	Total	150,000	0	3,000,000	2,000,000	20,000,000	0	0	0	0	0	25,150,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FIRE #594-New Central Fire Station

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General G.O. Bonds	150,000	Site evaluation, design and permitting for new Central Fire Station/Headquarters facility.
		\$150,000	2026 Subtotal
2028	General G.O. Bonds	3,000,000	Property Acquisition for new Central Fire Station, following completion of site evaluation.
		\$3,000,000	2028 Subtotal
2029	General G.O. Bonds	2,000,000	Design/permitting for new Central Fire Station, following site acquisition.
		\$2,000,000	2029 Subtotal
2030	General G.O. Bonds	20,000,000	Construct, and furnish a new Central Fire Station per recommendations of the January 2022 ESCI needs assessment / location study. New building and furnishings only.
		\$20,000,000	2030 Subtotal
	<b>TOTAL</b>	<b>\$25,150,000</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: POLICE - OPERATIONS #595-Parking Meters

I. PROJECT TYPE: Parking

II. LOCATION: City wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> N/A	Safety	<input type="checkbox"/> H	Facility Cond.	<input type="checkbox"/> H	Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> N/A	Mandates	<input type="checkbox"/> H	Service Def.	<input type="checkbox"/> N/A	Tax Base Exp.	<input type="checkbox"/> H   City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox"/> H	O + M Costs	<input type="checkbox"/> N/A	Council Goals	<input type="checkbox"/> N/A	Timeliness	
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis							

DESCRIPTION: This project replaces CIP #586. The purpose of this project is to provide funding for maintenance, repair, replacement, and expansion of the City's parking meter system.

Parking meters were first installed in the City in 1947.

As of 2022, the City had approximately 86 kiosk pay stations, 454 smart meters and 184 mechanical meters managing 1,658 metered parking spaces located on-street, as well as in municipally owned parking garages and surface lots.

Kiosk pay stations were first installed in 2010, and later expanded as part of the Main Street "Complete Street Project" in 2015 - 2017. Smart meters were initially installed in 2020.

Kiosks and smart meters are capable of accepting credit card payments. Kiosks are also capable of accepting payments from City parking cards ("P-Cards").

Sale of the former NH Employment Security property for redevelopment will necessitate closure of the Fayette Street Interim Parking Lot. Upon closure, the kiosk pay station will be relocated to the Hills Avenue Lot, thereby allowing the City to replace 19 mechanical meters.

SERVICE IMPACT: Routine repair and replacement of parking meters is critical in order to ensure that the City maintains customer satisfaction and user friendliness for the parking system while, simultaneously, not losing opportunities to generate revenues for the Parking Fund. Periodic expansion of the meter network is also important to appropriately manage parking activities new activity centers, as well as generate additional revenues to keep the system financially solvent.

IMPACT IF NOT FUNDED: Equipment will become increasingly unreliable. Mechanical failures will result in lost revenues and increased customer frustration.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: POLICE - OPERATIONS #595-Parking Meters

V. PROJECT USEFUL LIFE (In Years): 10 Expected Bond Term (in Years) 10

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Parking	G.O. Bonds	0	0	800,000	1,550,000	0	0	0	0	0	0	2,350,000
	Total	0	0	800,000	1,550,000	0	0	0	0	0	0	2,350,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2028	Parking G.O. Bonds	800,000	Replace 480 single space smart meters put into service in FY2020.
		<u>\$800,000</u>	2028 Subtotal
2029	Parking G.O. Bonds	1,550,000	Replace 86 kiosk units.
		<u>\$1,550,000</u>	2029 Subtotal
	TOTAL	<u>\$2,350,000</u>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CITY MANAGER /OPERATION #596-Surface Lots

I. PROJECT TYPE: Parking

II. LOCATION: City wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox" value="H"/> Safety	<input type="checkbox" value="H"/> Facility Cond.	<input type="checkbox" value="M"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox" value="N/A"/> Mandates	<input type="checkbox" value="H"/> Service Def.	<input type="checkbox" value="N/A"/> Tax Base Exp.	<input type="checkbox" value="H"/> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox" value="N/A"/> O + M Costs	<input type="checkbox" value="N/A"/> Council Goals	<input type="checkbox" value="N/A"/> Timeliness	Parking
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to provide funding for the repair, replacement, or expansion of the City's nine (9) municipal parking lots. Combined, these lots feature approximately 210 parking spaces. This figure excludes the interim Fayette Street Parking Lot at the former NH Employment Security Property which features 70+/- spaces which was sold for redevelopment in FY2022.

- Facilities include:
- City Hall / Auditorium Lot: 44 Spaces
  - Police Department Lot: 45 Spaces
  - Library / 10 Prince Street Lot: 26 Spaces
  - Storrs Street Lot (Beneath Loudon Road): 25 Spaces
  - Hills Avenue Lot: 19 Spaces
  - Canal Street Lot: 28 Spaces
  - Boudreau Square: 8 Spaces
  - Poulin Gazebo: 7 Spaces
  - McKee Square: 8 Spaces

SERVICE IMPACT: Routine maintenance will minimize or reduce potential liabilities, encourage use by the public, and maintain revenues for the City's Parking Fund.

IMPACT IF NOT FUNDED: Parking lots will continue to deteriorate, thereby increasing annual operating and maintenance costs. Deteriorated facilities may result in decreased utilization by the public and loss of revenue. Deteriorated facilities may also create potential liabilities for the community.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 10

Expected Bond Term (in Years)

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CITY MANAGER /OPERATION #596-Surface Lots

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Parking	G.O. Bonds	0	0	495,000	819,500	0	957,000	0	0	0	0	2,271,500
	Total	0	0	495,000	819,500	0	957,000	0	0	0	0	2,271,500

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2028	Parking G.O. Bonds	495,000	City Hall / Auditorium Parking Lot: Construction. Presumes full depth reconstruction with stormwater upgrades, as well as landscaping and lighting improvements.
		\$495,000	2028 Subtotal
2029	Parking G.O. Bonds	819,500	Police Department Parking Lot: Design and reconstruction. Presumes full depth reconstruction with stormwater upgrades, as well as landscaping and lighting improvements.
		\$819,500	2029 Subtotal
2031	Parking G.O. Bonds	533,500	Library Parking Lot: Design and construction. Presumes full depth reconstruction with stormwater upgrades, as well as landscaping and lighting improvements.
	Parking G.O. Bonds	258,500	Storrs Street Parking Lot (beneath Loudon Road overpass): Cold plane and overlay existing pavement.
	Parking G.O. Bonds	165,000	McKee Square Parking Lot (Clinton Street): Design and reconstruction.
		\$957,000	2031 Subtotal
	TOTAL	\$2,271,500	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: POLICE - OPERATIONS #597-Parking Beacons

I. PROJECT TYPE: Parking

II. LOCATION: City Wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> H	Safety	<input type="checkbox"/> N/A	Facility Cond.	<input type="checkbox"/> N/A	Productivity	
	<input type="checkbox"/> Replace	<input type="checkbox"/> N/A	Mandates	<input type="checkbox"/> N/A	Service Def.	<input type="checkbox"/> N/A	Tax Base Exp.	<input type="checkbox"/> H City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> L	O + M Costs	<input type="checkbox"/> N/A	Council Goals	<input type="checkbox"/> N/A	Timeliness	
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis							

DESCRIPTION: This project provides funding for the installation, repair, and replacement of "Winter Parking Ban Beacons" and related signage on City owned and maintained traffic signals at key intersections throughout the City.

SERVICE IMPACT: Installation of beacons, similar to those used in Nashua NH, Manchester NH, and Burlington VT, will help to inform the public about parking bans, thereby improving communications and minimizing frustration for residents and visitors alike. Improved communication will help the public avoid parking on streets (especially non-residents visiting the City), thereby helping to improve the quality and efficiency of snow removal operations.

IMPACT IF NOT FUNDED: Less informed citizenry resulting in frustration for the public, as well as less efficient snow removal operations as a result of vehicles parked on City streets during winter parking emergencies.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 10 Expected Bond Term (in Years) 10

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Parking	G.O. Bonds	0	0	275,000	0	0	0	0	0	0	0	275,000
Parking	Capital Transfer	0	0	0	5,000	5,000	5,000	5,000	5,000	5,000	5,000	35,000
	Total	0	0	275,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	310,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: POLICE - OPERATIONS #597-Parking Beacons

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2028	Parking G.O. Bonds	275,000	Purchase and install no parking strobe beacons and related signage for 24 intersections city-wide.
		\$275,000	2028 Subtotal
2029	Parking Capital Transfer	5,000	Parking beacon maintenance.
		\$5,000	2029 Subtotal
2030	Parking Capital Transfer	5,000	Parking beacon maintenance.
		\$5,000	2030 Subtotal
2031	Parking Capital Transfer	5,000	Parking beacon maintenance.
		\$5,000	2031 Subtotal
2032	Parking Capital Transfer	5,000	Parking beacon maintenance.
		\$5,000	2032 Subtotal
2033	Parking Capital Transfer	5,000	Parking beacon maintenance.
		\$5,000	2033 Subtotal
2034	Parking Capital Transfer	5,000	Parking beacon maintenance.
		\$5,000	2034 Subtotal
2035	Parking Capital Transfer	5,000	Parking beacon maintenance.
		\$5,000	2035 Subtotal
	TOTAL	\$310,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-COMMUNITY PLANNING #599-Zoning Update

I. PROJECT TYPE: Community Planning/Implementation

II. LOCATION: City Wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<u>N/A</u> Safety	<input type="checkbox"/> Facility Cond.	<u>N/A</u> Productivity	
	<input checked="" type="checkbox"/> Replace	<u>N/A</u> Mandates	<u>H</u> Service Def.	<u>L</u> Tax Base Exp.	<u>M</u> City Master Pl.
	<input type="checkbox"/> Rebuild	<u>N/A</u> O + M Costs	<u>M</u> Council Goals	<u>M</u> Timeliness	Long-Range Planning
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to update Concord's Zoning Ordinance following completion of a new City-wide Master Plan (expected to commence in FY26).

SERVICE IMPACT: Implementation of new land use regulations is intended to improve the development review and approval process, encourage redevelopment, and minimize the need for variances for both residential and nonresidential property owners.

IMPACT IF NOT FUNDED: Implementing solutions to improve the development process which may potentially spur redevelopment will be delayed. In addition, an incremental piecemeal approach for updating the ordinances and regulations, which would likely prove to be more expensive in the long-term, would need to be pursued.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20

Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Capital Transfer	0	0	0	400,000	0	0	0	0	0	0	400,000
	Total	0	0	0	400,000	0	0	0	0	0	0	400,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2029	General Capital Transfer	400,000	Zoning Ordinance Update following completion of updates to City Master Plan
		<u>\$400,000</u>	2029 Subtotal

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	CD-COMMUNITY PLANNING	#599-Zoning Update
	TOTAL	\$400,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-COMMUNITY PLANNING #600-Impact Fee Ordinance Update

I. PROJECT TYPE: Community Planning/Implementation

II. LOCATION: City Wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  N/A Safety  N/A Facility Cond.  N/A Productivity  
 Replace  L Mandates  L Service Def.  N/A Tax Base Exp.  L City Master Pl.  
 Rebuild  N/A O + M Costs  M Council Goals  L Timeliness Public Facilities  
 Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: This project provides for routine updates and amendments to the City's Impact Fee Ordinance, including financial studies, data, and calculations used to establish said fees.

The City's Impact Fee Ordinance was adopted in 2001. Fees have been periodically adjusted for inflation. However, demographic, traffic, and construction cost data used to complete the financial calculations which establish these fees should be periodically reviewed and updated as appropriate.

SERVICE IMPACT: The update will ensure that the City's impact fee unit rates are appropriate and in line with adjacent communities.

IMPACT IF NOT FUNDED: Potential legal challenges and the potential for taxpayers to shoulder more than their fair share of facility improvements necessitated by new development.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 10

Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Capital Transfer	0	0	0	0	200,000	0	0	0	0	0	200,000
	Total	0	0	0	0	200,000	0	0	0	0	0	200,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT: CD-COMMUNITY PLANNING #600-Impact Fee Ordinance Update

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2030	General Capital Transfer	200,000	Impact Fee Ordinance update.
		\$200,000	2030 Subtotal
	TOTAL	\$200,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-COMMUNITY PLANNING #601-Design Guidelines Update

I. PROJECT TYPE: Community Planning/Implementation

II. LOCATION: City Wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<u>N/A</u> Safety	<u>N/A</u> Facility Cond.	<u>N/A</u> Productivity	
	<input checked="" type="checkbox"/> Replace	<u>N/A</u> Mandates	<u>N/A</u> Service Def.	<u>N/A</u> Tax Base Exp.	<u>L</u> City Master Pl.
	<input type="checkbox"/> Rebuild	<u>N/A</u> O + M Costs	<u>M</u> Council Goals	<u>N/A</u> Timeliness	Other
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: This project provides for periodic review and updating of the City's Design Review Guidelines.

Design Review is required by the Planning Board for all major site plan applications.

The existing Design Review Guidelines were enacted in the early 1990s to address "big box" retail development occurring in the City, primarily on the Heights.

The current guidelines are outdated and need to be significantly revised to cover all types of development (i.e. commercial, industrial, multifamily residential, and mixed use) to better assist property owners, developers, as well as City Boards and Committees collectively navigate the development permitting process.

While this is a pressing concern, the specific need and content of the updated Design Guidelines may not be clear until the Master Plan update is complete. This project is intended to run concurrently with the zoning ordinance update and impact fee ordinance update.

SERVICE IMPACT: Revised Design Guidelines will better articulate the City's goals, expectations, and requirements for development projects; particularly with respect to site layout and architectural requirements for buildings and structures. Updated Guidelines will help streamline the development permitting process and provide improved transparency and direction for all stakeholders involved in the development permitting process (i.e. applicants, project abutters, members of Boards and Commissions, and the public at large).

IMPACT IF NOT FUNDED: Lack of updated regulations may result in more subjective, and potentially inconsistent, review of development applications, as well as missed opportunities to ensure that projects are consistent with the City's goals and expectations for new development.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 10

Expected Bond Term (in Years)

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-COMMUNITY PLANNING #601-Design Guidelines Update

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Capital Transfer	0	0	0	200,000	0	0	0	0	0	0	200,000
	Total	0	0	0	200,000	0	0	0	0	0	0	200,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2029	General Capital Transfer	200,000	Update the City's Design Guidelines.
		<u>\$200,000</u>	2029 Subtotal
	<b>TOTAL</b>	<u>\$200,000</u>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #602-Iron Works Road Bridge Replacement Project

I. PROJECT TYPE: Bridges

II. LOCATION: Iron Works Road over Turkey River

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  Safety  Facility Cond.  Productivity  
 Replace  Mandates  Service Def.  Tax Base Exp.  City Master Pl.  
 Rebuild  O + M Costs  Council Goals  Timeliness  Other  
 Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: The purpose of this project is to replace the existing bridge on Iron Works Road over the Turkey River (Bridge ID #190/067). The present deck, superstructure, and substructure are in poor condition due to a number of structurally deficient components. This bridge is municipally owned and is eligible for State Municipal Bridge Aid Program funds (80% State, 20% Local).

New Hampshire Department of Transportation notified the City in March 2023 that this bridge is rated as number 34 out of the top 65 municipally owned red listed bridges to be prioritized for funding in the state. Minor repairs to the bridge were completed in 2021.

SERVICE IMPACT: Continued use for public travel. Replacement bridge to meet all current standards.

IMPACT IF NOT FUNDED: If the bridge is not repaired / replaced, it could become subject to load restrictions or closure.

IV PREVIOUS FISCAL YEAR AUTHORIZED: 2017

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 50

Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Other	Trust	75,000	0	0	0	0	0	0	0	0	0	75,000
General	G.O. Bonds	0	0	0	0	104,000	0	700,000	0	0	0	804,000
Other	State	0	0	0	0	416,000	0	2,780,000	0	0	0	3,196,000
	Total	75,000	0	0	0	520,000	0	3,480,000	0	0	0	4,075,000

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #602-Iron Works Road Bridge Replacement Project

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	Other Trust	75,000	Engineering Study to consider alternatives. Bridge Reserve Funds.
		\$75,000	2026 Subtotal
2030	Other State	416,000	Design, permitting and bidding of new bridge. State share (80%) of total project cost.
	General G.O. Bonds	104,000	Design, permitting and bidding of new bridge. City share (20%) of total project cost.
		\$520,000	2030 Subtotal
2032	Other State	2,780,000	Construction of new bridge. State share (80%) of total project cost.
	General G.O. Bonds	700,000	Construction of new bridge. City share (20%) of total project cost.
		\$3,480,000	2032 Subtotal
	TOTAL	\$4,075,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: POLICE - OPERATIONS #607-Video System Replacement

I. PROJECT TYPE: Public Safety

II. LOCATION: Police Department

III. PROJECT OBJECTIVES AND BACKGROUND

NEED	<input type="checkbox"/> New	<u>M</u> Safety	<u>N/A</u> Facility Cond.	<u>N/A</u> Productivity	
SERVED:	<input checked="" type="checkbox"/> Replace	<u>N/A</u> Mandates	<u>L</u> Service Def.	<u>N/A</u> Tax Base Exp.	<u>N/A</u> City Master Pl.
	<input type="checkbox"/> Rebuild	<u>H</u> O + M Costs	<u>N/A</u> Council Goals	<u>M</u> Timeliness	Long-Range Planning
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The purpose of this project is to replace and improve antiquated video surveillance equipment utilized by the Police Department. The Department's current video equipment is used to monitor various areas within Police Headquarters, as well as the exterior of the building and surrounding City Complex buildings. This video serves both officer safety and public safety concerns, as well as serving a role in potential evidence collection. The current video system does not have recording capabilities and utilizes outdated technology which has become obsolete, difficult to service, and does not meet the needs of the Department.

SERVICE IMPACT: The Department seeks to implement a state of the art CCTV System utilizing IP surveillance cameras and NVR video encoder. This system will also tie into the Department's card access control system. Also included will be the necessary data storage capacity for such a system.

In addition to video monitoring capabilities, this system will allow for the recording of the Department's interview rooms and update the monitoring capabilities of high security areas within the Department to include evidence storage as well as firearms storage. The Department's capabilities in these areas is critically deficient and in need of expedited improvement.

IMPACT IF NOT FUNDED: Unreliable and failing surveillance infrastructure negatively impacts public safety.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 10 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Capital Transfer	0	10,000	0	0	0	0	0	0	0	0	10,000
	Total	0	10,000	0	0	0	0	0	0	0	0	10,000

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT: POLICE - OPERATIONS #607-Video System Replacement

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	General Capital Transfer	10,000	Replace and/or add Departmental cameras to include the firing range.
		<u>\$10,000</u>	2027 Subtotal
	TOTAL	<u>\$10,000</u>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #611-Eastman Street Retaining Wall

I. PROJECT TYPE: Street Corridor Improvements

II. LOCATION: 8 Eastman Street

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	<input type="checkbox"/> Corridor Improvements
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: This project provides for the replacement of an existing retaining wall that has deteriorated beyond the point of repair. The wall, which is located along Eastman Street in front of City Assessing parcels 81-1-2 and 81-1-10, supports a major utility junction pole.

SERVICE IMPACT: Repair or replacement of the wall would protect adjacent property, as well as public safety.

IMPACT IF NOT FUNDED: Failure of wall could result in collapse of the adjacent utility pole, utility service outages, damage to public infrastructure and adjacent private property, as well as potential injuries to the general public and abutting properties.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 50

Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	0	0	190,000	0	0	0	0	0	0	190,000
	Total	0	0	0	190,000	0	0	0	0	0	0	190,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:            CD-ENGINEERING SERVICES    #611-Eastman Street Retaining Wall

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2029	General G.O. Bonds	190,000	Replace retaining wall.
		\$190,000	2029 Subtotal
	TOTAL	\$190,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: INFORMATION TECHNOLOGY #615-Fiber System Replacement

I. PROJECT TYPE: Information Technology & Communications

II. LOCATION: City wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  M Safety  Facility Cond.  Productivity  
 Replace  L Mandates  L Service Def.  Tax Base Exp.  City Master Pl.  
 Rebuild  O + M Costs  Council Goals  L Timeliness Long-Range Planning  
 Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: The purpose of this project is to establish and implement a capital improvement program for the City's fiber optic system. The system is an integral component of the City's information technology infrastructure and is used to transmit data between various municipal facilities. The components of the system are varied in age, condition and functionality. This will be coordinated and funded in conjunction with the Concord Union School District, on which our data framework is shared.

SERVICE IMPACT: Periodic replacement of the fiber infrastructure system will ensure a reliable form of communications for emergency services, normal daily operations, customer service, security cameras and alarm systems.

IMPACT IF NOT FUNDED: Increased frequency and duration of equipment failure resulting in risk to public safety and inability to perform normal daily business.

IV PREVIOUS FISCAL YEAR AUTHORIZED: 2001

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 25

Expected Bond Term (in Years) 10

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Capital Transfer	25,000	500,000	0	0	0	0	0	0	0	0	525,000
	Total	25,000	500,000	0	0	0	0	0	0	0	0	525,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: INFORMATION TECHNOLOGY #615-Fiber System Replacement

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General Capital Transfer	25,000	Municipal fiber optic system needs assessment. Review of existing fiber infrastructure for degradation and estimate lifespan of current hardware.
		\$25,000	2026 Subtotal
2027	General Capital Transfer	500,000	Replacement of fiber infrastructure. Potential cost share with Concord Union School District to be determined once needs assessment is completed.
		\$500,000	2027 Subtotal
TOTAL		\$525,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CITY MANAGER /OPERATION #627-Parking Strategic Plan

I. PROJECT TYPE: Parking

II. LOCATION: City-wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<u>N/A</u> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<u>N/A</u> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<u>N/A</u> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: This project replaces CIP 577 which existed prior to FY2021. The purpose of this project is to create, periodically update, and implement a Strategic Plan for the municipal parking system. The most recent Strategic Plan was accepted by the City Council in November 2017.

SERVICE IMPACT: By creating, periodically updating, and implementation of a strategic plan for the parking system, the City will be able to maintain and grow revenues, respond to capital needs, support economic development initiatives, and improve customer service.

IMPACT IF NOT FUNDED: The City risks making uninformed policy decisions which may unintended adverse consequences for the parking system.

IV PREVIOUS FISCAL YEAR AUTHORIZED: 2014 PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 10 Expected Bond Term (in Years) 5

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Parking	G.O. Bonds	0	0	0	0	0	0	305,000	0	0	0	305,000
	Total	0	0	0	0	0	0	305,000	0	0	0	305,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT: CITY MANAGER /OPERATION #627-Parking Strategic Plan

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2032	Parking G.O. Bonds	305,000	Update the 2017 Parking Strategic Plan.
		<u>\$305,000</u>	2032 Subtotal
	TOTAL	<u>\$305,000</u>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FINANCE PURCHASING #628-LED Streetlight Replacement

I. PROJECT TYPE: Street Corridor Improvements

II. LOCATION: Citywide

III. PROJECT OBJECTIVES AND BACKGROUND

- NEED SERVED:
- |                                  |                                      |   |  |
|----------------------------------|--------------------------------------|---|--|
| <input type="checkbox"/> New     | <input type="checkbox"/> Safety      | <input type="checkbox"/> Facility Cond. | <input type="checkbox"/> Productivity  |
| <input type="checkbox"/> Replace | <input type="checkbox"/> Mandates    | <input type="checkbox"/> Service Def.   | <input type="checkbox"/> Tax Base Exp. |
| <input type="checkbox"/> Rebuild | <input type="checkbox"/> O + M Costs | <input type="checkbox"/> Council Goals  | <input type="checkbox"/> Timeliness    |
- Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: This project replaces the fixtures on the street lights with light emitting diodes (LED) fixtures. The new fixtures will consume less electricity and have a longer life than the existing metal halide type bulbs. Approximately half of the project is funded by Unitil's Energy Efficiency Program.

SERVICE IMPACT: The estimated savings is over \$100,000 per year. The estimated maintenance costs is between \$9,000 and \$10,000 per year.

IMPACT IF NOT FUNDED:

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 10 Expected Bond Term (in Years) 10

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	1,150,000	0	0	0	0	0	0	0	0	0	1,150,000
	Total	1,150,000	0	0	0	0	0	0	0	0	0	1,150,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FINANCE PURCHASING #628-LED Streetlight Replacement

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General G.O. Bonds	1,150,000	This project fully replaces the ornamental "Bishop Crook" streetlights on Manchester Street, Water Street, South Main, and Loudon Road. In addition to replacing the light poles, any failing supporting infrastructure will be replace, and the light fixtures will be light emitting diodes (LED) fixtures. The new fixtures will consume less electricity and have a longer life than the existing metal halide type bulbs.
		\$1,150,000	2026 Subtotal
TOTAL		\$1,150,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: POLICE - OPERATIONS #629-Police Body Worn Cameras and In-Car Video

I. PROJECT TYPE: Public Safety

II. LOCATION: Police Department

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  N/A Safety  N/A Facility Cond.  N/A Productivity  
 Replace  M Mandates  N/A Service Def.  N/A Tax Base Exp.  N/A City Master Pl.  
 Rebuild  H O + M Costs  L Council Goals  L Timeliness  
 Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: This capital project would implement a body-worn camera and in-car video program for the Police Department. These systems would provide increased transparency and accountability as recommended for police at both the Federal and State level. These systems would potentially provide additional evidence for criminal cases as well as internal investigations.

SERVICE IMPACT: This project fosters transparency and accountability, as well as provides potential evidence for criminal investigations and internal investigations.

IMPACT IF NOT FUNDED: Police services would continue to be provided without using a significant technology tool available to benefit both the Department and the public.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years):

5

Expected Bond Term (in Years) 5

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Other	Federal	0	470,000	0	0	0	0	0	0	0	0	470,000
	Total	0	470,000	0	0	0	0	0	0	0	0	470,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: POLICE - OPERATIONS #629-Police Body Worn Cameras and In-Car Video

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	Other Federal	470,000	Year 1 implementation of Body Worn Cameras and In-Car Video. (\$325,000) Cruiser light bar upgrade necessary due to limited outputs in current light bars. (\$48,000) Duty uniform upgrades necessary to use Body Worn Cameras (2 Shirts, winter jacket, rain jacket, spring/fall jacket) (\$72,000) Electrical Upgrades within the Department for proper charging of cameras and sensors. (\$25,000)
		\$470,000	2027 Subtotal
	<b>TOTAL</b>	<b>\$470,000</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: POLICE - OPERATIONS #630-Police Computer Crimes Hardware and Equipment

I. PROJECT TYPE: Public Safety

II. LOCATION: Police Department

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:

<input checked="" type="checkbox"/> New	<u>N/A</u>	Safety	<u>N/A</u>	Facility Cond.	<u>M</u>	Productivity	
<input type="checkbox"/> Replace	<u>N/A</u>	Mandates	<u>L</u>	Service Def.	<u>N/A</u>	Tax Base Exp.	<u>N/A</u> City Master Pl.
<input type="checkbox"/> Rebuild	<u>M</u>	O + M Costs	<u>N/A</u>	Council Goals	<u>M</u>	Timeliness	

Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: The purpose of this project is to systematically replace and upgrade Computer Crimes Unit (CCU) equipment. The CCU plays a critical role in most criminal investigations. Evidence obtained through the forensic examination of digital devices including smart phones, tablets, laptops and other computers plays a key role in the prosecution of many crimes including, but not limited to: child predators, violent offenders, illegal drug dealers, as well as white collar criminals. The CCU utilizes specialized forensic equipment to analyze these digital platforms. Due to the ever increasing updates to technology it is necessary for the CCU to routinely update their hardware and related equipment. This project plans for the systematic replacement of these items over time.

SERVICE IMPACT: Providing a schedule for the replacement and upgrading of CCU hardware and equipment will ensure that our investigators have the tools necessary to successfully gather forensic evidence leading to the arrest and conviction of the criminal element utilizing digital technology.

IMPACT IF NOT FUNDED: Without routinely updating hardware the CCU may experience difficulty in preserving digital evidence of serious crimes which may jeopardize public safety caused by the inability to properly arrest and convict criminals tied to digital evidence.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years):

5

Expected Bond Term (in Years) 5

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	0	60,000	0	0	0	0	0	0	0	60,000
	Total	0	0	60,000	0	0	0	0	0	0	0	60,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT: POLICE - OPERATIONS #630-Police Computer Crimes Hardware and Equipment

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2028	General G.O. Bonds	60,000	Update older computer crimes hardware, software and related equipment for investigations involving digital forensic evidence.
		\$60,000	2028 Subtotal
TOTAL		<hr/>	\$60,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FINANCE PURCHASING #631-Multi-Function Photocopy Machines

I. PROJECT TYPE: Information Technology & Communications

II. LOCATION: All city facilities

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<u>N/A</u> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<u>N/A</u> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<u>N/A</u> City Master Pl.
	<input type="checkbox"/> Rebuild	<u>L</u> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	MIS
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: This project provides for the routine replacement of 31 photocopiers city-wide, which support all departments.

Photocopiers used by the City are multi-function units capable of photocopying, printing from desktop computers, as well as scanning to personal computers.

Black and white multi-function units are replaced with color multi-function units.

Use of network printers allows the City to reduce the number of desktop printers used in the organization.

SERVICE IMPACT: Loss in productivity as older technology multi-function units continue to require repeated service calls during the end of their projected life cycle of 5 - 7 years. Service becomes more expensive after 5 years and repair parts are not readily available after 7 years.

IMPACT IF NOT FUNDED: Increased costs for maintenance and printing. Less functionality and decreased productivity.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 5 Expected Bond Term (in Years) 5

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Capital Transfer	32,000	37,000	30,000	38,000	37,000	41,000	38,000	34,000	39,000	34,000	360,000
	Total	32,000	37,000	30,000	38,000	37,000	41,000	38,000	34,000	39,000	34,000	360,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FINANCE PURCHASING #631-Multi-Function Photocopy Machines

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General Capital Transfer	32,000	Replace networked multi-functional copier/printer/scanner for the following City department (location): Finance - Collections (City Hall); Finance - Purchasing (COMF); Parks & Recreation (Citywide Community Ctr).
		\$32,000	2026 Subtotal
2027	General Capital Transfer	37,000	Replace networked multi-functional copiers/printers/scanners for the following City Departments (locations): Multiple departments (2nd Floor City Hall); Multiple departments (3rd Floor City Hall); City Clerk (City Hall).
		\$37,000	2027 Subtotal
2028	General Capital Transfer	30,000	Replace networked multi-functional copiers/printers/scanners for the following City Departments (locations): Assessing (City Hall), Legal (Prosecutor's Office); Human Services (Commercial St.); Community Development - Code Enforcement (City Hall Annex).
		\$30,000	2028 Subtotal
2029	General Capital Transfer	38,000	Replace networked multi-functional copiers/printers/scanners for the following City Departments (locations): Finance Accounting (City Hall); Police Records; Police Detectives (PD); Fire (Headquarters).
		\$38,000	2029 Subtotal
2030	General Capital Transfer	37,000	Replace networked multi-functional copiers/printers/scanners for the following City Departments (locations): General Services, Equipment Services (COMF); General Services, Water Supply (Water Treatment Plant); Finance, OMB (City Hall); Library, Admin (Concord Public Library); Police Administration (CPD HQs, 3rd Floor); General Services, Wastewater Treatment (Hall St WWTF).
		\$37,000	2030 Subtotal
2031	General Capital Transfer	41,000	Replace networked multi-functional copier/printer/scanner for the following City Department (location): GS Admin (COMF); Parks & Recreation (Main Office); Finance - Purchasing (COMF); Finance - Collections (City Hall).
		\$41,000	2031 Subtotal

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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<b>PROJECT:</b>	FINANCE PURCHASING	#631-Multi-Function Photocopy Machines	
2032	General Capital Transfer	38,000	Replace networked multi-functional copiers/printers/scanners for the following City Departments (locations): Multiple departments (3rd Floor City Hall); Parks and Recreation (CWCC); City Clerk (City Hall); Library (Main - public).
		\$38,000	2032 Subtotal
2033	General Capital Transfer	34,000	Replace networked multi-functional copiers/printers/scanners for the following City Departments (locations): Multiple Departments (2nd Floor, City Hall); Assessing (City Hall); Human Services (Commercial St.); Legal Prosecutor's (Commercial St.)
		\$34,000	2033 Subtotal
2034	General Capital Transfer	39,000	Replace networked multi-functional copiers/printers/scanners for the following City Departments (locations): Finance - Accounting (City Hall); Community Development, Code Enforcement (City Hall Annex); Police Records (CPD HQ, 1st Floor); Police Detectives (CPD HQ, 3rd Floor).
		\$39,000	2034 Subtotal
2035	General Capital Transfer	34,000	Replace networked multi-functional copiers/printers/scanners for the following City departments (locations): Finance, OMB (City Hall); Human Services (Commercial St.); Police (PD 3rd Fl. Admin.); WWTF (Hall St.); Fire (Headquarters).
		\$34,000	2035 Subtotal
	<b>TOTAL</b>	<b>\$360,000</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-PUBLIC PROPERTIES #636-Electric Vehicle (EV) Charging Stations

I. PROJECT TYPE: Public Buildings

II. LOCATION: City wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  Replace  Rebuild  Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

Safety  Mandates  O + M Costs

Facility Cond.  Service Def.  Council Goals

Productivity  Tax Base Exp.  Timeliness

L City Master Pl.

DESCRIPTION: The purpose of this project is to develop and implement a plan to provide electric vehicle (EV) charging stations at city-owned properties to support City owned vehicles & equipment as such vehicles and equipment are added to the City fleet.

SERVICE IMPACT: EV charging stations are an important component in developing the capability to support electric vehicles within the City fleet.

IMPACT IF NOT FUNDED: The City will not have the capability to support electric vehicles in the fleet.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 10

Expected Bond Term (in Years) 10

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Water	G.O. Bonds	0	0	25,000	0	0	0	0	0	0	0	25,000
General	G.O. Bonds	0	75,000	0	0	50,000	0	0	0	0	0	125,000
	Total	0	75,000	25,000	0	50,000	0	0	0	0	0	150,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT:           GS-PUBLIC PROPERTIES   #636-Electric Vehicle (EV) Charging Stations

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	General G.O. Bonds	75,000	Construct two EV charging stations.
		\$75,000	2027 Subtotal
2028	Water G.O. Bonds	25,000	Design EV charging stations.
		\$25,000	2028 Subtotal
2030	General G.O. Bonds	50,000	Construct one EV charging station.
		\$50,000	2030 Subtotal
	<b>TOTAL</b>	<b>\$150,000</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: POLICE - OPERATIONS #643-Police Headquarters (New)

I. PROJECT TYPE: Public Buildings

II. LOCATION: Police Department

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> N/A	Safety	<input type="checkbox"/> H	Facility Cond.	<input type="checkbox"/> N/A	Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> H	Mandates	<input type="checkbox"/> H	Service Def.	<input type="checkbox"/> N/A	Tax Base Exp.	<input type="checkbox"/> N/A   City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> H	O + M Costs	<input type="checkbox"/> L	Council Goals	<input type="checkbox"/> L	Timeliness	Public Facilities
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis							

DESCRIPTION: This project provides for the preservation, adaptive reuse, and expansion of the existing 1958 building located at 4 Bouton Street as the location for a new Police Station. Project addresses Council Goal #8.

Said project shall be guided by the results of a 2024 needs assessment and feasibility study for the Police Headquarters as completed by Lavallee Brensinger.

SERVICE IMPACT: The current Headquarters building, which opened in 1977, has become antiquated and no longer meets the needs of the Department. During the ensuing decades, the Department has grown, and the quantity/complexity of equipment required to provide community policing services have also evolved. The current building does not comply with current industry standards.

IMPACT IF NOT FUNDED: Operational challenges associated with the current facility will remain unchanged. This will have a negative impact on Department morale and the ability to efficiently provide services to the community.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 25 Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	38,370,000*	0	0	0	0	0	0	0	0	0	38,370,000
	Total	38,370,000	0	0	0	0	0	0	0	0	0	38,370,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: POLICE - OPERATIONS #643-Police Headquarters (New)

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General G.O. Bonds	34,870,000	Police Station Relocation Project (4 Bouton St). Renovation, building addition construction, and site improvements. *
	General G.O. Bonds	3,500,000	Police Station Relocation Project (4 Bouton St). Interior demolition, environmental remediation, exterior site and utility work.
		\$38,370,000	2026 Subtotal
TOTAL		\$38,370,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: POLICE - OPERATIONS #645-Police Department RMS/CAD Upgrade

I. PROJECT TYPE: Public Safety

II. LOCATION: Police Department

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<u>N/A</u> Safety	<u>N/A</u> Facility Cond.	<u>L</u> Productivity	
	<input checked="" type="checkbox"/> Replace	<u>N/A</u> Mandates	<u>L</u> Service Def.	<u>N/A</u> Tax Base Exp.	<u>N/A</u> City Master Pl.
	<input type="checkbox"/> Rebuild	<u>H</u> O + M Costs	<u>N/A</u> Council Goals	<u>L</u> Timeliness	
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: This project replaces the Police Department's Records Management and Computer Aided Dispatch Systems. This system maintains almost all of the Department's records and is the system used to manage and dispatch all of the calls for service that the Department responds to.

SERVICE IMPACT: The Department's current RMS/CAD system is antiquated and struggles to meet current demand. It is anticipated that the company which manufacturers the system will be discontinuing service support in the near future.

IMPACT IF NOT FUNDED: The Department will continue to utilize the current RMS/CAD system, which is insufficient for the Department's current and future needs.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years):

10

Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	600,000	0	0	0	0	0	0	0	0	600,000
	Total	0	600,000	0	0	0	0	0	0	0	0	600,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT: POLICE - OPERATIONS #645-Police Department RMS/CAD Upgrade

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	General G.O. Bonds	600,000	Replacement of the Police Department's current RMS/CAD system.
		<u>\$600,000</u>	2027 Subtotal
	TOTAL	<u>\$600,000</u>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #647-Inflow & Infiltration Removal

I. PROJECT TYPE: Storm Sewer

II. LOCATION: Penacook Neighborhoods

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input checked="" type="checkbox"/> New	<input type="checkbox"/> Replace	<input type="checkbox"/> Rebuild	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis	<input type="checkbox"/> Safety	<input type="checkbox"/> Mandates	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Productivity	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> Timeliness	<input type="checkbox"/> City Master Pl.	<input type="checkbox"/> Sewer
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DESCRIPTION: The purpose of this project is to remove stormwater related inflow and infiltration (I&I) that currently discharges into the sewer collection system from multiple locations in the Penacook. Based on an I&I study conducted in 2008 it was determined that 20 or more drainage features discharge stormwater directly into the sewer system during heavy rain events. General Services has addressed many of the simpler issues, however more challenging issues remain unresolved.

SERVICE IMPACT: I&I is unwanted in sewer systems because it effectively robs the wastewater treatment plant of precious treatment capacity and increases the risk of a federal permit violation.

IMPACT IF NOT FUNDED: If the I&I is not removed from the sewer system it could stress the wastewater treatment plant beyond it's permitted capacity and result in an overflow of the wastewater treatment plant and possible discharge of untreated wastewater to the Merrimack River. Discharges of untreated wastewater to a surface water body is a violation of the wastewater treatment plant's federal permit.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years):

20

Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

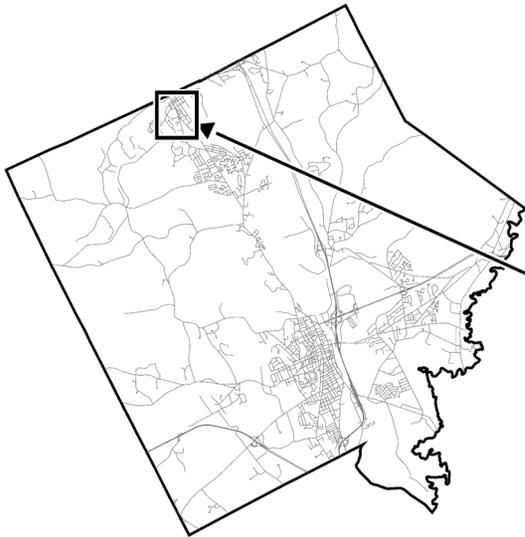
Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	55,000	0	0	0	0	0	0	0	0	0	55,000
Sewer	G.O. Bonds	55,000	0	0	0	0	0	0	0	0	0	55,000
	Total	110,000	0	0	0	0	0	0	0	0	0	110,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #647-Inflow & Infiltration Removal

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General G.O. Bonds	55,000	Separate Fowler Street and Rolfe Street catch basin from sewer system.
	Sewer G.O. Bonds	55,000	Separate Fowler Street and Rolfe Street catch basin from sewer system.
		\$110,000	2026 Subtotal
TOTAL		\$110,000	



Disclaimer of Mapping Accuracy  
 Engineering Services Division  
 City of Concord, New Hampshire

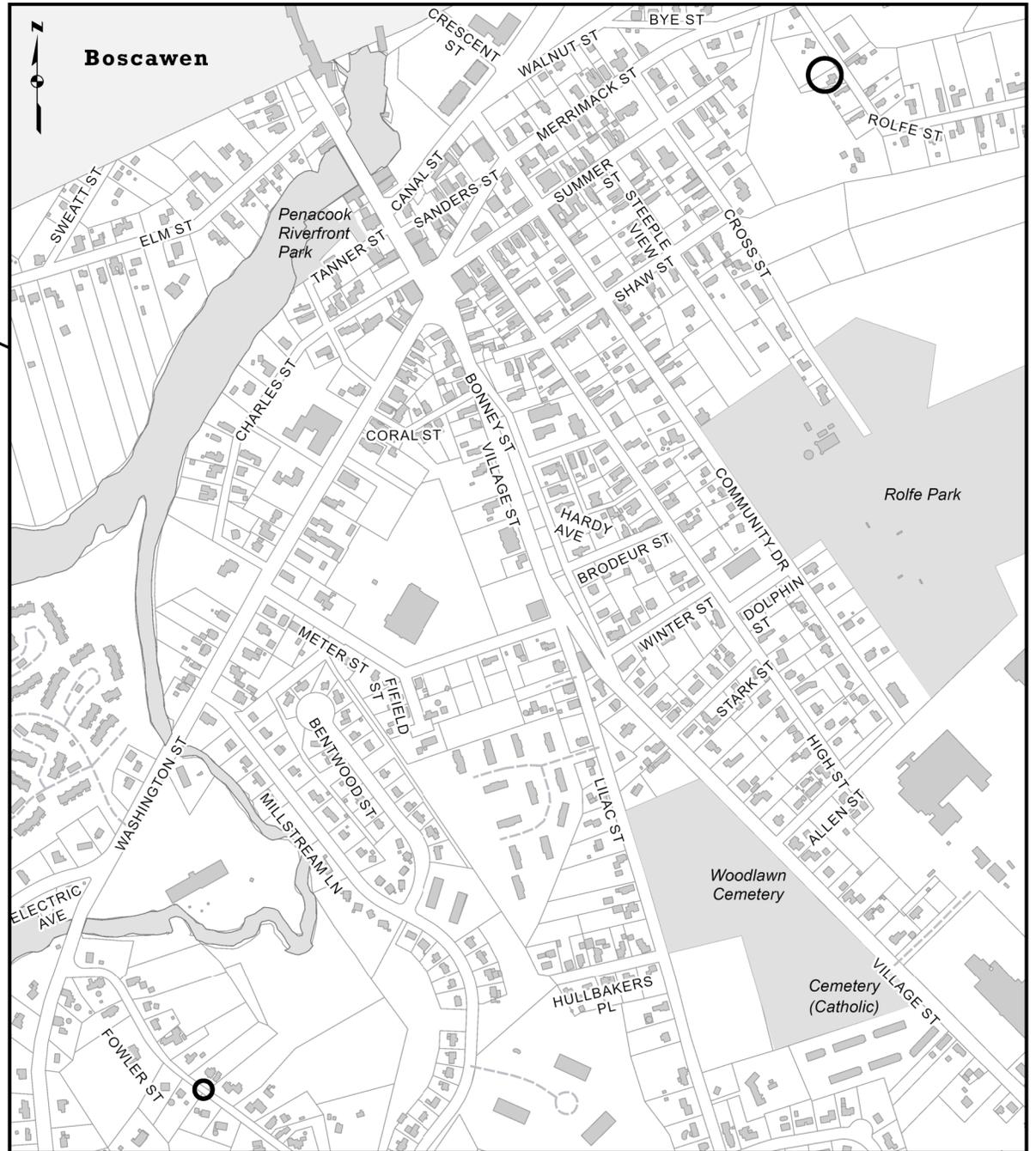
**GEOGRAPHIC INFORMATION SYSTEM**

This map conforms to the United States National Map Accuracy Standards. It was prepared for use by the City of Concord and uses a database digitized at a scale of 1:1200. Enlargements may produce measurable discrepancies. The City makes no representations or guarantees of its accuracy or its suitability for use other than by the City. Users other than the City, do so at their own risk.

*Not to Scale*



**FY 2026  
 CIP PROJECT #647  
 INFLOW & INFILTRATION  
 REMOVAL**



**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-SEWER #648-Wastewater Master Plan Update

I. PROJECT TYPE: Sewer Collection

II. LOCATION: City-Wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: The sewer collection system in Concord is in need of numerous updates to meet current needs. While at the same time the City is seeing increased interest in both new development and redevelopment. These overlapping factors have created the need to assess the condition and capacity of sewer collection system, and develop an asset management plan for necessary improvements. Concord's last comprehensive wastewater masterplan update was performed in 1995.

SERVICE IMPACT: The information gathered by the plan will help identify where within the sewer collection system improvements are needed to adequately accommodate existing and future wastewater flows.

IMPACT IF NOT FUNDED: If the plan is not developed, the sewer collection system, including wastewater pump stations, may be limited in its capacity to adequately serve both existing and future wastewater flows.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 15 Expected Bond Term (in Years) 15

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Sewer	Capital Close-out	100,441	0	0	0	0	0	0	0	0	0	100,441
Sewer	G.O. Bonds	750,000	0	0	0	0	0	0	0	0	0	750,000
	Total	850,441	0	0	0	0	0	0	0	0	0	850,441

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT:           GS-SEWER   #648-Wastewater Master Plan Update

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	Sewer G.O. Bonds	750,000	Sewer Collection System City-wide Master Plan Update
	Sewer Capital Close-out	100,441	Sewer Collection System City-wide Master Plan Update
		\$850,441	2026 Subtotal
	<b>TOTAL</b>	<b>\$850,441</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #656-River Bank Stabilization Projects

I. PROJECT TYPE: Storm Sewer

II. LOCATION: City Wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  Safety  Facility Cond.  Productivity  
 Replace  Mandates  Service Def.  Tax Base Exp.  City Master Pl.  
 Rebuild  O + M Costs  Council Goals  Timeliness Other  
 Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: River bank erosion is evident along portions of the Merrimack and Contoocook Rivers within the City. In some areas this is impacting the structural integrity of some of our roads and parks. Coordination with the State and Federal Regulatory Agencies is required to initiate the river bank restoration to protect our roads and public lands.

SERVICE IMPACT: The preliminary survey, design and permitting will identify short and long term plans for river bank stabilization and restoration with estimated costs and funding options.

IMPACT IF NOT FUNDED: Portions of city owned lands and roads would need to be restricted from public use or closed.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years):

20

Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	0	1,000,000	0	0	0	0	0	0	0	1,000,000
	Total	0	0	1,000,000	0	0	0	0	0	0	0	1,000,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT: CD-ENGINEERING SERVICES #656-River Bank Stabilization Projects

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2028	General G.O. Bonds	1,000,000	Construction: Portions of Runnells Road and Terrill Park river bank stabilization project. Placeholder pending design and permitting.
		\$1,000,000	2028 Subtotal
TOTAL		<hr/> \$1,000,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-ENGINEERING SERVICES #659-North Main Street Corridor Improvements

I. PROJECT TYPE: Street Corridor Improvements

II. LOCATION: North Main Street from Loudon Road to Bouton Street

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity
	<input type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox"/> Service Def.	<input type="checkbox"/> Tax Base Exp.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis			

DESCRIPTION: The purpose of this project is to complete a traffic study of the North Main Street corridor from Loudon Road to Bouton Street. This project shall be coordinated with CIP #18 and the NHDOT I-93 Bow-Concord project.

The study will identify any issues and provide recommendations for long-term improvement of North Main Street (from Loudon Road to Bouton Street) including street corridor improvements, pedestrian and ADA improvements, confirmation of lane configuration, and streetscape improvements.

SERVICE IMPACT: Address vehicle and pedestrian safety along the corridor. Moderate increase in highway operation and maintenance costs.

IMPACT IF NOT FUNDED: Limited future economic development/redevelopment potential. No change of traffic levels of service, vehicle and pedestrian safety along the corridor.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20

Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	0	0	0	200,000	0	0	0	0	0	200,000
	Total	0	0	0	0	200,000	0	0	0	0	0	200,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT: CD-ENGINEERING SERVICES #659-North Main Street Corridor Improvements

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2030	General G.O. Bonds	200,000	Traffic assessment and conceptual design for corridor improvement alternatives. Includes public outreach with neighborhood stakeholders.
		\$200,000	2030 Subtotal
TOTAL		<hr/> \$200,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FIRE #661-Traffic Signals: Gridsmart Processor Replacement

I. PROJECT TYPE: Intersections

II. LOCATION: City Wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  Safety  Facility Cond.  Productivity  
 Replace  Mandates  Service Def.  Tax Base Exp.  City Master Pl.  
 Rebuild  O + M Costs  Council Goals  Timeliness  
 Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: This project provides for the systematic replacement of Gridsmart processors that control the direction and phase of traffic at signalized intersections.

SERVICE IMPACT: Provides ability through fiber to deliver real-time data to the traffic division, reduce traffic congestion, optimizes the flow of traffic through intersections.

IMPACT IF NOT FUNDED: Negative traffic patterns, increased traffic congestion.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20

Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	41,000	0	0	0	0	0	0	70,000	0	0	111,000
	Total	41,000	0	0	0	0	0	0	70,000	0	0	111,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General G.O. Bonds	41,000	Systematic replacement of Gridsmart processors at eight (8) signalized intersections.
		\$41,000	2026 Subtotal

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	FIRE #661-Traffic Signals: Gridsmart Processor Replacement		
2033	General G.O. Bonds	70,000	Systematic replacement of Gridsmart processors at eight (8) signalized intersections.
		\$70,000	2033 Subtotal
	TOTAL	\$111,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-COMMUNITY PLANNING #664-Concord Stables Redevelopment

I. PROJECT TYPE: Community Planning/Implementation

II. LOCATION: 111.5 Warren St

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox" value="M"/> M	Safety	<input type="checkbox" value="M"/> M	Facility Cond.	<input type="checkbox" value="N/A"/> N/A	Productivity		
	<input type="checkbox"/> Replace	<input type="checkbox" value="N/A"/> N/A	Mandates	<input type="checkbox" value="L"/> L	Service Def.	<input type="checkbox" value="N/A"/> N/A	Tax Base Exp.	<input type="checkbox" value="L"/> L	City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox" value="H"/> H	O + M Costs	<input type="checkbox" value="N/A"/> N/A	Council Goals	<input type="checkbox" value="L"/> L	Timeliness		Public Facilities
	<input checked="" type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis								

DESCRIPTION: The City re-acquired the former Concord Stables Building in 2021 from the Concord School District for the purpose of constructing a museum to house and display, among other items, horse drawn wagons, carriages, as well as other vehicles which were manufactured by the former Abbott Downing Company. The Abbott Downing Company was based in Concord, and was famous for its iconic “Concord Coach”; a horse drawn stage coach which was instrumental in overland transportation during the 19th and early 20th centuries.

In FY25, \$160,000 was appropriated for weatherization and security measures to reduce further deterioration.

SERVICE IMPACT: Historic preservation and public space to store and display Concord Coach artifacts.

IMPACT IF NOT FUNDED: Eventually, the loss of a historic property.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 25

Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Donations	678,000*	0	0	0	0	0	0	0	0	0	678,000
General	G.O. Bonds	0	500,000	0	0	0	0	0	0	0	0	500,000
	Total	678,000	500,000	0	0	0	0	0	0	0	0	1,178,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CD-COMMUNITY PLANNING #664-Concord Stables Redevelopment

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General Donations	678,000	Hazardous Building Materials Remediation. *
		\$678,000	2026 Subtotal
2027	General G.O. Bonds	500,000	Building Renovations and Roof replacement.
		\$500,000	2027 Subtotal
	TOTAL	\$1,178,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FIRE #665-Broadway Fire Station

I. PROJECT TYPE: Public Buildings

II. LOCATION:

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  M Safety  Facility Cond.  Productivity  
 Replace  Mandates  L Service Def.  Tax Base Exp.  City Master Pl.  
 Rebuild  H O + M Costs  Council Goals  N/A Timeliness  Long-Range Planning  
 Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: The purpose of this project is to construct a new Central Fire Station in order to replace the current 1977 facility.

The current facility is nearing the end of its useful life and lacks sufficient area for expansion to accommodate additional vehicles, or larger apparatus, as might be needed in the future.

SERVICE IMPACT: A new facility would provide for improved fire service for the southernly portions of the City, as well as respond to current and future growth in these areas of the community.

IMPACT IF NOT FUNDED: Ability to properly store vehicles and equipment will be compromised as physical dimensions of size of apparatus continuously get larger stations have become overcrowded to the point of causing safety issues. Costs to maintain aging facility infrastructure will continue to accelerate.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 50

Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	0	0	0	0	0	0	0	7,500,000	0	7,500,000
	Total	0	0	0	0	0	0	0	0	7,500,000	0	7,500,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT: FIRE #665-Broadway Fire Station

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2034	General G.O. Bonds	7,500,000	Site evaluation, design and permitting for new Broadway Fire Station.
		<u>\$7,500,000</u>	2034 Subtotal
	TOTAL	<u>\$7,500,000</u>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FIRE #666-Manor Fire Station

I. PROJECT TYPE: Public Buildings

II. LOCATION:

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  M Safety  Facility Cond.  Productivity  
 Replace  Mandates  L Service Def.  Tax Base Exp.  City Master Pl.  
 Rebuild  H O + M Costs  Council Goals  N/A Timeliness  Long-Range Planning  
 Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: The purpose of this project is to construct a new Central Fire Station in order to replace the current 1977 facility.

The current facility is nearing the end of its useful life and lacks sufficient area for expansion to accommodate additional vehicles, or larger apparatus, as might be needed in the future.

SERVICE IMPACT: A new facility would provide for improved fire service for the northern portions of the City, as well as respond to current and future growth in these areas of the community.

IMPACT IF NOT FUNDED: Ability to properly store vehicles and equipment will be compromised as physical dimensions of size of apparatus continuously get larger stations have become overcrowded to the point of causing safety issues. Costs to maintain aging facility infrastructure will continue to accelerate.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 50

Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	0	0	0	0	0	0	0	7,500,000	0	7,500,000
	Total	0	0	0	0	0	0	0	0	7,500,000	0	7,500,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT: FIRE #666-Manor Fire Station

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2034	General G.O. Bonds	7,500,000	Design, construct, and furnish a new fire station in north Concord. New building and furnishings only.
		\$7,500,000	2034 Subtotal
	<b>TOTAL</b>	<b>\$7,500,000</b>	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: GS-WATER #669-Water Meter Pit Rehabilitation

I. PROJECT TYPE: Water Distribution System

II. LOCATION: City-Wide

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox" value="H"/> Safety	<input type="checkbox" value="H"/> Facility Cond.	<input type="checkbox" value="H"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox" value="M"/> Mandates	<input type="checkbox" value="N/A"/> Service Def.	<input type="checkbox" value="N/A"/> Tax Base Exp.	<input type="checkbox" value="N/A"/> City Master Pl.
	<input checked="" type="checkbox"/> Rebuild	<input type="checkbox" value="L"/> O + M Costs	<input type="checkbox" value="N/A"/> Council Goals	<input type="checkbox" value="H"/> Timeliness	Water
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: Needed repairs to various decaying city-owned water meters and backflow pits and the plumbing manifolds inside.

SERVICE IMPACT: Meters in the water service pits are the only means to accurately measure consumption used by the location's owners. The accuracy of the meters and reading devices is critical to ensuring fair and accurate billing for the water customer. Also, Backflows installed in these water service pits must be at every cross-connection to ensure that the city's water supply is protected from contamination. Per New Hampshire Administrative rules ENV505-dw all existing backflows cannot be in a pit. They can be in a dry, positively drained, or sealed vault.

IMPACT IF NOT FUNDED: A potential safety hazard exists for metering technicians servicing meters in confined spaces. The meter pits are not structurally sound anymore and contaminated water fills these pits up and over the meters and backflows. This can cause the city's supply to be contaminated if there ever were a leak or backflow/siphonage condition. If that contaminated water gets in the city's system customers can become sick if they consume the water.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years) 20

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Water	G.O. Bonds	85,000	0	0	0	0	0	0	0	0	0	85,000
	Total	85,000	0	0	0	0	0	0	0	0	0	85,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:           GS-WATER   #669-Water Meter Pit Rehabilitation

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	Water G.O. Bonds	85,000	Rehabilitate city-owned water pits: Keach Park, Memorial Field, Eagle Square, Blossom Hill Cemetery, Calvary Cemetery, Cemetery St. Cemetery, and Beaver Meadow Golf.
		\$85,000	2026 Subtotal
	TOTAL	<hr/> \$85,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: FIRE #671-Knox Key Secure

I. PROJECT TYPE: Public Safety

II. LOCATION:

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:	<input type="checkbox"/> New	<input type="checkbox" value="H"/> Safety	<input type="checkbox"/> Facility Cond.	<input type="checkbox"/> Productivity	
	<input checked="" type="checkbox"/> Replace	<input type="checkbox"/> Mandates	<input type="checkbox" value="H"/> Service Def.	<input type="checkbox"/> Tax Base Exp.	<input type="checkbox"/> City Master Pl.
	<input type="checkbox"/> Rebuild	<input type="checkbox"/> O + M Costs	<input type="checkbox"/> Council Goals	<input type="checkbox"/> Timeliness	
	<input type="checkbox"/> Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis				

DESCRIPTION: These are secure, wall-mounted key boxes that store keys, access cards, or entry codes. They allow firefighters and emergency personnel to access gated communities, storage areas, and multi-tenant buildings using a universal master key or an electronic access system. This ensures rapid entry in case of an emergency while maintaining security.

SERVICE IMPACT: These are secure, wall-mounted key boxes that store keys, access cards, or entry codes. They allow firefighters and emergency personnel to access gated communities, storage areas, and multi-tenant buildings using a universal master key or an electronic access system. This ensures rapid entry in case of an emergency while maintaining security.

IMPACT IF NOT FUNDED: Delayed emergency response, increased property damage, and liability

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	50,000	0	0	0	0	0	0	0	0	50,000
	Total	0	50,000	0	0	0	0	0	0	0	0	50,000

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT: FIRE #671-Knox Key Secure

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2027	General G.O. Bonds	50,000	Replacement of failing Knox Box equipment
		\$50,000	2027 Subtotal
	TOTAL	\$50,000	

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

PROJECT: CITY CLERK ELECTIONS #673-Election Equipment Replacement

I. PROJECT TYPE: Information Technology & Communications

II. LOCATION: City polling locations

III. PROJECT OBJECTIVES AND BACKGROUND

NEED SERVED:  New  Safety  Facility Cond.  Productivity  
 Replace  Mandates  Service Def.  Tax Base Exp.  City Master Pl.  
 Rebuild  O + M Costs  Council Goals  Timeliness  Other  
 Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis

DESCRIPTION: Replacement of municipal voting machines.

SERVICE IMPACT: Ensures accuracy of election results and minimizes potential for mechanical breakdowns

IMPACT IF NOT FUNDED: Inaccurate election results, increased staff and volunteer time to manually count election votes in event of machine breakdowns.

IV PREVIOUS FISCAL YEAR AUTHORIZED:

PREVIOUS AMOUNT:

V. PROJECT USEFUL LIFE (In Years): 20

Expected Bond Term (in Years)

VI. PROJECT FUND SUMMARY

Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	90,000	0	0	0	0	0	0	0	0	0	90,000
	Total	90,000	0	0	0	0	0	0	0	0	0	90,000

VII. PROJECT FUND DETAIL

Fiscal Year	Fund Type	Amount	Action
2026	General G.O. Bonds	90,000	Replacement of municipal voting machines with new electronic ballot counting devices to be used for all future elections to be held within the City. Estimated one-time expense for purchase of 11 electronic counting devices which include scanning devices, ballot boxes, and carrying/storage cases. Cost includes warranty.

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT DETAIL**

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PROJECT:	CITY CLERK ELECTIONS	#673-Election Equipment Replacement	
		\$90,000	2026 Subtotal
	TOTAL	\$90,000	