BUDGET SUMMARY SOLID WASTE FUND

SOLID WASTE	2012 BUDGETED (CURRENT)	2012 ESTIMATED	2013 FISCAL BUDGET
REVENUE	$4,680,092	$4,557,772	$4,592,620
EXPENDITURES	$4,810,161	$4,652,719	$4,715,005
NET INCOME (LOSS)		($94,947)	($122,385)
BEGINNING WORKING CAPITAL		$1,354,617	$1,259,670
ENDING WORKING CAPITAL		$1,259,670	$1,137,285

SOLID WASTE FUND PROGRAM HIGHLIGHTS

SERVICE INDICATORS	Actual 2010	Actual 2011	Estimated 2012	Projected 2013
1. Cost per Ton @ Waste-to-Energy Plant	$62.10	$66.80	$66.80	$66.80
2. Residential Tons per Year	8,400	8,227	8,320	8,320
Tons from Curbside	5,050	4,673	4,815	4,815
Tons from Containerized (dumpsters)	3,350	3,554	3,505	3,505
3. Residential Recycling Tons per Year	4,296	4,509	4,685	4,685
Tons Recycled Curbside per Year	3,456	3,659	3,840	3,840
Tons Recycled Container per Year	840	850	845	845
4. Commercial Tons per Year	23,739	19,835	20,100	20,050

2013 GOALS
1. Continue to explore solid waste disposal options for Fiscal Years 2014 – 2019.
2. Continue single stream recycle education process with condo/apartment complexes.
3. Monitor containerized routes on a monthly basis.
4. Monitor Pay-As-You-Throw vendor accounts on a monthly basis.
5. Continue to provide prompt customer service on all solid waste and recycling issues.
6. Continue to work with customers in the Downtown Solid Waste District and facilitate the removal of some illegal bulk dumping in certain areas.
7. Continue to provide weekend leaf and yard waste disposal opportunities at the Ft. Eddy Road reprocessing site and evaluate the effectiveness of this program.

2012 GOALS STATUS
1. Monitor the growth in the Co-op's solid waste tipping fee as it approaches tipping fees currently available to other municipalities in the solid waste disposal market.
   9-Month Status: The Co-op has verbally advised that they intend on using current reserves to maintain a $66.80 tip fee through FY 2014.

2. Continue to provide weekend leave and yard waste disposal opportunities at the Ft. Eddy Road reprocessing site and evaluate the effectiveness of this program.
   9-Month Status: The Ft. Eddy Road site opened for six weeks in the spring and four weeks in the fall, weather dependent. This spring, the facility opened early on April 2, 2012.

3. Monitor the implementation of the Co-op's proposed single stream facility on Whitney Road.
   9-Month Status: Based upon financial issues, the Co-op has elected to re-tool the proposed single stream recycling facility and is continuing to evaluate further options.

4. Evaluate the ability of utilizing a split-body collection vehicle to collect both single stream recyclables and solid waste at the curb to reduce route miles.
   9-Month Status: Best Way has experimented with the split body trucks on several routes throughout the City. Initial results indicate that this may be a viable option for the City.

5. Continue to provide customer responsive solid waste and recycling services.
   9-Month Status: Customer service requests have been successfully folded into the Logos Work Order module.

PROGRAM HIGHLIGHTS SOLID WASTE FUND

6. Continue to monitor the Pay-As-You-Throw Program regarding solid waste volume reduction and recycling rates.
   9-Month Status: Recycle and solid waste volumes have continued to remain constant since adopting the Pay-As-You-Throw Program. The City is averaging just over 692 tons of residential solid waste and approximately 391 tons of residential recycling material per month.

7. Continue to inform residents in apartment and condominium neighborhoods about recycling.
   9-Month Status: The City has conducted three presentations for condominiums/apartments, which represents more than 498 homes. Staff also conducted a general information briefing at the Concord Public Library this spring.

ADDITIONAL 2012 ACCOMPLISHMENTS

1. Assisted other City departments with a cost efficient means to dispose of universal solid waste.
2. Conducted the annual Fall Household Hazardous Waste Day at the Everett Arena. The event had 483 deliveries.
3. Continued to monitor market rates for solid waste disposal.
4. Continued to work with the Building and Code Services Division and the Police Department on illegal dumping.

SOLID WASTE FUND BUDGET DETAIL

COLLECTION & DISPOSAL

REVENUE	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 BUDGETED	2012 ESTIMATED	2013 FISCAL BUDGET
GEN FUND COLLECTION/DISPOSAL	$1,900,000	$1,550,000	$1,410,000	$1,410,000	$1,410,000	$1,410,000
DOWNTOWN SOLID WASTE FEE	$195,491	($990)	($176)	$0	$0	$0
COMMERCIAL DISPOSAL FEES	$1,368,002	($3,867)	$0	$0	$0	$0
HAULER'S PERMIT FEE	$400	$0	$0	$0	$0	$0
NON RESIDENTIAL CART PROGRAM	$27,961	$0	$0	$0	$0	$0
MISCELLANEOUS REVENUE	$1,898	$19,826	$2,002	$2,500	$400	$400
SCHOOL COLLECTION FEE	$69,880	$0	$0	$0	$0	$0
Total	**$3,563,632**	**$1,564,969**	**$1,411,825**	**$1,412,500**	**$1,410,400**	**$1,410,400**

APPROPRIATIONS	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 BUDGETED	2012 ESTIMATED	2013 FISCAL BUDGET
DOWNTOWN SOLID WASTE	$225,367	$0	$0	$0	$0	$0
TIPPING FEES	$1,828,089	$0	$0	$0	$0	$0
COLLECTION CONTRACTS	$979,973	$0	$0	$0	$0	$0
Total	**$3,033,430**	**$0**	**$0**	**$0**	**$0**	**$0**

CLOSED LANDFILL OPERATION

REVENUE	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 BUDGETED	2012 ESTIMATED	2013 FISCAL BUDGET
STATE SHARE OF CAPITAL DEBT	$0	$0	$0	$43,152	$43,152	$40,950
Total	**$0**	**$0**	**$0**	**$43,152**	**$43,152**	**$40,950**

APPROPRIATIONS	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 BUDGETED	2012 ESTIMATED	2013 FISCAL BUDGET
COMPENSATION	$58,031	$2,334	$0	$0	$0	$0
OUTSIDE SERVICES	$25,377	$27,116	$27,325	$69,514	$66,265	$46,120
EQUIPMENT	$1,350	$454	$0	$500	$500	$500
UTILITIES	$7,347	$7,231	$4,803	$6,969	$5,600	$5,660
INSURANCES	$1,031	$98	$64	$130	$130	$130
INTEREST & COSTS ON DEBT	$0	$0	$0	$29,414	$29,414	$26,720
PRINCIPAL ON DEBT	$0	$0	$0	$193,800	$193,800	$210,645
OVERHEAD\FRINGE BENEFITS	$38,970	$1,663	$0	$0	$0	$0
Total	**$132,106**	**$38,896**	**$32,192**	**$300,327**	**$295,709**	**$289,775**

BUDGET DETAIL SOLID WASTE FUND

RECYCLING

REVENUE	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 BUDGETED	2012 ESTIMATED	2013 FISCAL BUDGET
MV REG WASTE SURCHARGE	$92,725	$89,982	$89,420	$91,500	$91,500	$91,500
HAZARDOUS WASTE GRANT-NHDES	$5,061	$0	$0	$0	$0	$0
Total	**$97,786**	**$89,982**	**$89,420**	**$91,500**	**$91,500**	**$91,500**

APPROPRIATIONS	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 BUDGETED	2012 ESTIMATED	2013 FISCAL BUDGET
COMPENSATION	$0	$73,430	$104,911	$92,500	$120,750	$114,900
COLLECTION CONTRACTS	$474,476	$1,019,547	$933,081	$965,680	$960,880	$973,380
OPERATION CONTRACTS	$15,000	$15,975	$15,000	$15,000	$15,000	$15,000
HOUSEHOLD HAZWASTE COLL	$14,026	$0	$24,235	$24,000	$24,130	$24,500
INSURANCES	$0	$1,997	$2,936	$3,080	$4,120	$3,550
EXPENSES RECOVERED	$0	$0	$0	$1,800	$2,330	$1,800
OUTSIDE SERVICES	$0	$411	$573	$780	$600	$780
OVERHEAD\FRINGE BENEFITS	$0	$43,968	$70,034	$71,570	$71,760	$77,140
Total	**$503,502**	**$1,155,328**	**$1,150,770**	**$1,174,410**	**$1,199,570**	**$1,211,050**

SOLID WASTE FUND BUDGET DETAIL

PAYT/REFUSE

REVENUE	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 BUDGETED	2012 ESTIMATED	2013 FISCAL BUDGET
PAYT BAGS/CONTAINERS	$0	$1,428,211	$1,169,801	$1,285,000	$1,341,900	$1,338,960
MISCELLANEOUS REFUSE SERVICES	$0	$13,721	$14,926	$13,910	$16,510	$14,910
NON RESIDENTIAL CART PROGRAM	$0	$22,293	$21,542	$20,200	$19,810	$19,810
MISCELLANEOUS REVENUE	$0	$3	$104	$0	$30	$0
SCHOOL COLLECTION FEE	$0	$60,580	$60,580	$61,190	$60,580	$60,580
Total	**$0**	**$1,524,808**	**$1,266,953**	**$1,380,300**	**$1,438,830**	**$1,434,260**

APPROPRIATIONS	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 BUDGETED	2012 ESTIMATED	2013 FISCAL BUDGET
COMPENSATION	$0	$55,008	$32,754	$46,990	$34,050	$39,090
TIPPING FEES	$0	$538,143	$486,313	$568,880	$555,840	$567,380
COLLECTION CONTRACTS	$5,435	$866,423	$869,990	$904,360	$904,360	$947,360
OUTSIDE SERVICES	$0	$3,341	$8,359	$5,344	$7,110	$6,400
INSURANCES	$0	$936	$665	$1,210	$1,160	$920
FRINGE BENEFITS	$0	$38,886	$24,580	$25,130	$24,420	$30,780
Total	**$5,435**	**$1,502,735**	**$1,422,662**	**$1,551,914**	**$1,526,940**	**$1,591,930**

BUDGET DETAIL SOLID WASTE FUND

COMMERCIAL & OTHER

REVENUE	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 BUDGETED	2012 ESTIMATED	2013 FISCAL BUDGET
DOWNTOWN SOLID WASTE FEE	$0	$162,478	$168,758	$172,920	$169,200	$209,530
COMMERCIAL DISPOSAL FEES	$0	$1,420,266	$1,367,465	$1,568,920	$1,393,690	$1,391,380
HAULER'S PERMIT FEE	$0	$500	$600	$600	$800	$800
Total	**$0**	**$1,583,244**	**$1,536,823**	**$1,742,440**	**$1,563,690**	**$1,601,710**

APPROPRIATIONS	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 BUDGETED	2012 ESTIMATED	2013 FISCAL BUDGET
DOWNTOWN SOLID WASTE	$0	$200,000	$221,170	$210,000	$241,500	$246,500
TIPPING FEES	$0	$1,143,513	$1,440,442	$1,525,860	$1,339,200	$1,342,680
HOUSEHOLD HAZWASTE COLL	$0	$24,666	$0	$0	$0	$0
MAIN STREET COLLECTION	$0	$13,726	$16,039	$12,650	$14,800	$13,070
Total	**$0**	**$1,381,906**	**$1,677,651**	**$1,748,510**	**$1,595,500**	**$1,602,250**

CAPITAL OUTLAY AND TRANSFER

REVENUE	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 BUDGETED	2012 ESTIMATED	2013 FISCAL BUDGET
TRANSFER FROM TRUST FUND	$11,564	$11,969	$15,888	$10,200	$10,200	$13,800
Total	**$11,564**	**$11,969**	**$15,888**	**$10,200**	**$10,200**	**$13,800**

APPROPRIATIONS	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 BUDGETED	2012 ESTIMATED	2013 FISCAL BUDGET
TRANS TO CAP. PROJECTS FUND	$51,753	$33,500	$28,390	$35,000	$35,000	$20,000
411/05 MASTER PLAN UPDATE	$11,373	$0	$0	$0	$0	$0
Total	**$63,126**	**$33,500**	**$28,390**	**$35,000**	**$35,000**	**$20,000**

SOLID WASTE FUND FUNDING IMPACT

This budget contains no significant funding changes.