

**2022-2031  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Ten Years</b>
<b><u>General /G.O. Bonds</u></b>											
121 Vehicle & Equipment Replacement Program	1,235,000	1,002,000	1,140,000	1,047,000	1,375,000	1,404,000	1,603,000	1,482,000	1,362,000	2,269,000	13,919,000
4 Fire Department Vehicle Replacement	765,000	1,500,000	975,000	1,495,000	920,000	795,000	100,000	325,000	935,000	1,980,000	9,790,000
235 Golf Course Grounds Improvements	385,000	310,000	310,000	400,000	400,000	0	0	0	0	0	1,805,000
543 Merrimack River Greenway Trail Project	330,000 *	0	0	1,100,000	0	0	0	0	0	0	1,430,000
51 White Park	300,000	390,000	110,000	80,000	195,000	125,000	30,000	125,000	10,000	0	1,365,000
65 City Hall Renovations	300,000	520,000	785,000	0	0	1,070,000	0	0	0	500,000	3,175,000
63 City Wide Recreation Facility Improvements	270,000	550,000	0	550,000	550,000	170,000	0	0	0	0	2,090,000
283 Traffic Signals and Traffic Operations Improvements	220,000	30,000	30,000	30,000	230,000	30,000	30,000	205,000	0	0	805,000
323 Combined Operations & Maintenance Facility (COMF) Improvements	175,000	240,000	190,000	0	0	100,000	30,000	0	0	0	735,000
551 Library Maintenance	160,000	200,000	280,000	30,000	300,000	0	275,000	100,000	0	0	1,345,000
56 Rollins Park	135,000	0	50,000	40,000	200,000	0	0	175,000	55,000	15,000	670,000
368 Police Department Communications Equipment	100,000	0	0	0	0	80,000	0	0	0	0	180,000
561 Fire Alarm Infrastructure Replacement	95,000	93,000	93,000	20,000	20,000	20,000	20,000	20,000	20,000	250,000	651,000
55 Rolfe Park	90,000	0	0	0	0	175,000	60,000	0	0	300,000	625,000

\*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE

**2022-2031  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Ten Years</b>
443 City-Wide Community Center	80,000	0	15,000	0	0	0	0	0	440,000	0	535,000
587 Cemetery Improvements	80,000	80,000	290,000	115,000	150,000	35,000	375,000	0	0	0	1,125,000
528 Pocket Parks	65,000	0	0	0	240,000	0	0	0	50,000	0	355,000
575 Police Vehicle & Equipment Replacement	50,000	0	0	0	0	0	0	0	0	0	50,000
335 Thermal Imaging Cameras	35,000	0	0	45,000	0	0	0	0	60,000	0	140,000
630 Police Computer Crimes Hardware and Equipment	35,000	17,000	16,000	0	0	0	0	0	0	0	68,000
477 Library Equipment Replacement	30,000	0	0	0	0	0	0	0	0	0	30,000
573 Fire Department Personnel Protective Equipment	30,000	0	0	750,000	30,000	0	0	0	0	0	810,000
17 Sidewalk, Bikeway and Streetscape Improvements	0	225,000	0	250,000	0	275,000	0	300,000	0	0	1,050,000
18 Storrs Street Extension, North & South	0	0	0	0	0	0	0	0	500,000	5,000,000	5,500,000
31 Broadway / West Street Intersection (McKee Square) Signalization	0	0	1,800,000	0	0	0	0	0	0	0	1,800,000
36 Manchester Street / Route 3 South	0	0	0	300,000	125,000	0	6,900,000	0	0	0	7,325,000
40 Langley Parkway	0	0	2,860,400	0	6,795,000	0	0	0	0	0	9,655,400

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2022-2031  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Ten Years</b>
43 Garvins Falls Development Area	0	0	0	0	0	0	0	0	0	3,000,000	3,000,000
52 Keach Park	0	80,000	0	0	620,000	230,000	0	20,000	0	500,000	1,450,000
54 Russell Martin Park	0	0	0	0	0	0	0	700,000	700,000	200,000	1,600,000
57 Gustaf H. Lehtinen Park/Hero's Bridge	0	0	0	0	50,000	0	0	0	0	0	50,000
59 Terrill Park	0	0	2,400,000	0	0	800,000	0	60,000	0	0	3,260,000
60 Kiwanis (Waterfront) Park	0	0	110,000	0	750,000	300,000	0	0	500,000	0	1,660,000
64 Arena Improvements	0	0	1,100,000	650,000	150,000	0	0	0	0	0	1,900,000
68 Library	0	250,000	300,000	0	0	2,101,500	21,015,000	0	0	0	23,666,500
83 Storm Water Improvements	0	0	75,000	100,000	650,000	650,000	1,500,000	1,500,000	1,500,000	1,500,000	7,475,000
107 Golf Course Club House and Maintenance Buildings	0	25,000	0	0	0	0	100,000	3,775,000	0	0	3,900,000
230 Opticom Replacement	0	0	0	0	0	0	0	0	20,000	0	20,000
252 Fire Station Improvements	0	350,000	0	0	0	0	0	0	80,000	0	430,000
305 Fire Department Communications Equipment	0	0	0	0	0	700,000	0	0	0	150,000	850,000
358 Garrison Park	0	0	0	60,000	150,000	0	0	0	0	125,000	335,000
359 Merrill Park	0	0	0	245,000	30,000	0	0	0	0	325,000	600,000
360 Kimball Park	0	0	0	10,000	0	0	0	265,000	80,000	0	355,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2022-2031  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Ten Years</b>
370 Police Department Ballistic Vest Replacement Program	0	0	0	0	80,000	0	0	0	0	0	80,000
375 Fire Department Boats	0	30,000	0	0	0	0	0	0	40,000	0	70,000
376 Fire Department Hose & Equipment Replacement	0	35,000	0	0	0	0	35,000	50,000	115,000	0	235,000
380 Neighborhood Safety Improvements	0	40,000	0	0	0	0	0	0	0	0	40,000
381 Landfill Closure and Maintenance	0	0	0	0	0	0	0	8,932,000	0	0	8,932,000
484 Police Station Improvements	0	50,000	100,000	0	0	0	0	0	0	0	150,000
502 Whitney Road Extension	0	0	0	0	0	200,000	2,800,000	0	0	0	3,000,000
505 South Main Street Corridor Improvements	0	0	0	0	0	0	0	0	160,000	1,150,000	1,310,000
518 Bridge and Dam Maintenance / Repairs	0	0	250,000	0	0	0	0	0	0	0	250,000
519 Manchester Street/Old Turnpike Road Intersection Improvements	0	0	0	0	0	0	415,000	0	0	0	415,000
520 Intersection Safety Improvements	0	0	50,000	100,000	50,000	50,000	50,000	0	0	0	300,000
527 Fire Department EMS Equipment Replacement	0	0	500,000	0	0	0	0	0	0	600,000	1,100,000
541 Regional Drive/Chenell Drive Intersection Improvements	0	0	0	0	850,000	0	0	0	0	0	850,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2022-2031  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Ten Years</b>
557 Memorial Field	0	0	0	2,440,000	35,000	0	0	0	125,000	0	2,600,000
560 Fire Training Facility	0	0	0	0	0	0	500,000	0	0	0	500,000
563 Master Plan Update	0	30,000	180,000	0	0	0	0	0	0	0	210,000
569 Parks and Cemeteries Small Turf Equipment	0	55,000	145,000	65,000	20,000	0	25,000	75,000	40,000	0	425,000
570 Pleasant/Warren/Fruit Intersection Roundabout	0	0	0	0	0	0	0	0	1,500,000	0	1,500,000
571 I-393/Horseshoe Pond Drainage Improvements	0	100,000	0	0	0	0	0	0	0	0	100,000
579 Downtown Squares	0	0	0	0	0	215,000	1,200,000	0	0	0	1,415,000
583 East Concord Fire Station	0	0	0	0	0	0	6,000,000	0	0	0	6,000,000
588 Loudon Road Bridge Improvement Project	0	2,131,000	0	0	0	0	0	0	0	0	2,131,000
589 Downtown Corridor Streetscape Improvement Project	0	0	450,000	620,000	850,000	610,000	450,000	360,000	200,000	380,000	3,920,000
590 Downtown Civic District Sidewalk Replacement	0	0	0	750,000	0	0	0	0	0	0	750,000
591 Sidewalk Cleanliness	0	0	0	0	0	0	0	0	90,000	0	90,000
594 New Central Fire Station	0	0	0	0	0	14,000,000	0	0	0	0	14,000,000
598 TASER Replacement	0	55,000	55,000	0	0	0	65,000	65,000	0	0	240,000
602 Iron Works Road Bridge Replacement Project	0	0	0	0	0	440,000	0	0	0	0	440,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2022-2031  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Ten Years
611 Eastman Street Retaining Wall	0	0	0	0	0	0	190,000	0	0	0	190,000
620 Police Department Security Fencing	0	30,000	0	0	0	0	0	0	0	0	30,000
636 Electric Vehicle (EV) Charging Stations	0	0	0	0	0	75,000	0	0	50,000	0	125,000
Total General /G.O. Bonds	4,965,000	8,418,000	14,659,400	11,292,000	15,815,000	24,650,500	43,768,000	18,534,000	8,632,000	18,244,000	168,977,900
<b><u>General /Capital Transfer</u></b>											
2 Information Technology Hardware & Software Replacement	226,290	157,500	247,500	187,500	183,500	166,500	187,500	220,000	214,750	217,450	2,008,490
631 Multi-Function Photocopy Machines	39,000	76,000	31,000	35,000	8,000	41,000	39,000	33,000	75,000	9,000	386,000
297 Geographic Information Systems (GIS)	3,500	73,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	105,000
302 Enterprise Wide Information Systems Applications	0	0	112,500	0	0	0	0	0	0	0	112,500
375 Fire Department Boats	0	0	0	0	30,000	0	0	0	0	0	30,000
376 Fire Department Hose & Equipment Replacement	0	25,000	30,000	0	30,000	0	0	0	0	0	85,000
477 Library Equipment Replacement	0	35,000	0	24,000	0	0	0	0	0	0	59,000
521 Police Firearms Range Improvements	0	0	0	0	0	20,000	0	0	0	0	20,000
525 Telephone System Replacement Program	0	0	0	0	225,000	0	0	0	0	0	225,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2022-2031  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Ten Years</b>
550 Roundabout Maintenance	0	75,000	0	80,000	0	0	100,000	0	0	0	255,000
551 Library Maintenance	0	0	0	0	10,000	0	0	0	4,000	0	14,000
555 Handgun Replacement	0	0	0	0	0	50,000	0	0	0	0	50,000
573 Fire Department Personnel Protective Equipment	0	35,000	35,000	35,000	35,000	40,000	40,000	40,000	40,000	45,000	345,000
575 Police Vehicle & Equipment Replacement	0	210,000	220,000	220,000	230,000	230,000	240,000	240,000	250,000	250,000	2,090,000
599 Zoning Update	0	0	0	0	60,000	0	0	0	0	0	60,000
600 Impact Fee Ordinance Update	0	0	0	0	0	0	20,000	0	0	0	20,000
601 Design Guidelines Update	0	30,000	0	0	0	0	0	0	0	0	30,000
615 Fiber System Replacement	0	0	0	0	25,000	500,000	0	0	0	0	525,000
Total General /Capital Transfer	268,790	717,000	679,500	585,000	840,000	1,051,000	630,000	536,500	587,250	524,950	6,419,990
<b><u>General /Capital Close-out</u></b>											
65 City Hall Renovations	407,579	0	0	0	0	0	0	0	0	0	407,579
2 Information Technology Hardware & Software Replacement	16,967	0	0	0	0	0	0	0	0	0	16,967
Total General /Capital Close-out	424,546	0	0	0	0	0	0	0	0	0	424,546

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2022-2031  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Ten Years</b>
<b><u>General /Highway Reserve</u></b>											
78 Annual Highway Improvement Program	2,375,000	2,550,000	2,710,000	2,710,000	2,800,000	2,900,000	3,000,000	3,000,000	3,000,000	3,000,000	28,045,000
518 Bridge and Dam Maintenance / Repairs	320,000	0	75,000	100,000	0	0	0	0	0	0	495,000
230 Opticom Replacement	15,000	0	15,000	0	20,000	0	20,000	0	0	0	70,000
Total General /Highway Reserve	2,710,000	2,550,000	2,800,000	2,810,000	2,820,000	2,900,000	3,020,000	3,000,000	3,000,000	3,000,000	28,610,000
<b><u>General /Equip Replace Reserve</u></b>											
575 Police Vehicle & Equipment Replacement	160,000	0	0	0	0	0	0	0	0	0	160,000
Total General /Equip Replace Reserve	160,000	0	0	0	0	0	0	0	0	0	160,000
<b><u>General /Donations</u></b>											
557 Memorial Field	80,000 *	0	0	0	0	0	0	0	0	0	80,000
40 Langley Parkway	0	0	2,860,400	0	0	0	0	0	0	0	2,860,400
51 White Park	0	350,000	0	0	0	0	0	0	0	0	350,000
59 Terrill Park	0	0	150,000	0	0	0	0	0	0	0	150,000
60 Kiwanis (Waterfront) Park	0	0	0	0	50,000	0	0	0	0	0	50,000
68 Library	0	0	0	0	0	233,500	2,335,000	0	0	0	2,568,500
380 Neighborhood Safety Improvements	0	25,000	0	0	0	0	0	0	0	0	25,000

\*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE



**2022-2031  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Ten Years
515 Golf Course Winter Recreation Improvements	0	0	50,000	0	0	0	25,000	0	0	0	75,000
543 Merrimack River Greenway Trail Project	0	200,000	0	1,100,000	0	0	0	0	0	0	1,300,000
591 Sidewalk Cleanliness	0	0	0	0	0	0	0	0	30,000	0	30,000
618 Unmanned Aerial System (UAS)	0	0	100,000	0	0	0	0	0	0	0	100,000
Total General /Donations	80,000	575,000	3,160,400	1,100,000	50,000	233,500	2,360,000	0	30,000	0	7,588,900
<b><u>Other /Tax Increment Financing</u></b>											
97 Low Avenue Improvements	0	0	0	0	0	0	0	0	400,000	4,000,000	4,400,000
567 Penacook Riverfront Parks	0	775,000	0	0	0	0	0	0	0	0	775,000
Total Other /Tax Increment Financing	0	775,000	0	0	0	0	0	0	400,000	4,000,000	5,175,000
<b><u>Other /Federal</u></b>											
543 Merrimack River Greenway Trail Project	1,000,000 *	0	0	0	0	0	0	0	0	0	1,000,000
71 Runway Protection Zones: Property Acquisition	0	0	0	0	427,500	0	0	0	0	0	427,500
72 Runway Pavement Improvements	0	0	0	0	500,000	2,660,000	2,660,000	900,000	18,000	0	6,738,000
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	0	0	0	0	0	630,000	0	0	0	0	630,000

\*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE

**2022-2031  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Ten Years</b>
383 New Airport Terminal Building	0	0	207,000	0	543,000	0	0	0	0	0	750,000
468 Reconstruct Taxiway A & Itinerant Ramp	0	0	0	0	150,000	1,000,000	0	0	0	0	1,150,000
471 Airport Fuel Farm	0	0	0	0	0	0	500,000	0	0	0	500,000
492 Runway Protection Zone (RPZ) Obstruction Removal	0	0	0	0	0	205,200	205,200	0	0	0	410,400
534 Tie Down Rehabilitation and Expansion	0	0	0	150,000	675,000	1,080,000	0	0	0	0	1,905,000
536 Hangar Replacement	0	0	0	0	0	0	0	0	477,000	0	477,000
572 Airport Master Plan	0	0	0	0	0	0	190,000	0	0	0	190,000
609 Main Street Sign Panels	0	18,000	18,000	0	0	0	0	0	0	0	36,000
629 Police Body Worn Cameras and In-Car Video	0	0	470,000	80,000	80,000	80,000	80,000	0	0	0	790,000
Total Other /Federal	1,000,000	18,000	695,000	230,000	2,375,500	5,655,200	3,635,200	900,000	495,000	0	15,003,900
<b><u>Other /State</u></b>											
71 Runway Protection Zones: Property Acquisition	0	0	0	0	23,750	0	0	0	0	0	23,750
72 Runway Pavement Improvements	0	0	0	0	27,778	147,778	147,778	50,000	1,000	0	374,334
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	0	0	0	0	0	35,000	0	0	0	0	35,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2022-2031  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Ten Years
383 New Airport Terminal Building	0	0	10,350	0	27,150	0	0	0	0	0	37,500
468 Reconstruct Taxiway A & Itinerant Ramp	0	0	0	0	8,334	55,556	0	0	0	0	63,890
471 Airport Fuel Farm	0	0	0	0	0	0	27,778	0	0	0	27,778
492 Runway Protection Zone (RPZ) Obstruction Removal	0	0	0	0	0	11,400	11,400	0	0	0	22,800
534 Tie Down Rehabilitation and Expansion	0	0	0	8,334	37,500	60,000	0	0	0	0	105,834
536 Hangar Replacement	0	0	0	0	0	0	0	0	26,500	0	26,500
543 Merrimack River Greenway Trail Project	0	800,000	0	8,800,000	0	0	0	0	0	0	9,600,000
567 Penacook Riverfront Parks	0	150,000	0	0	0	0	0	0	0	0	150,000
572 Airport Master Plan	0	0	0	0	0	0	10,554	0	0	0	10,554
588 Loudon Road Bridge Improvement Project	0	8,523,000	0	0	0	0	0	0	0	0	8,523,000
602 Iron Works Road Bridge Replacement Project	0	0	0	0	0	1,760,000	0	0	0	0	1,760,000
Total Other /State	0	9,473,000	10,350	8,808,334	124,512	2,069,734	197,510	50,000	27,500	0	20,760,940
<b><u>Parking /G.O. Bonds</u></b>											
595 Parking Meters	30,000	360,000	0	0	0	0	1,470,000	0	315,000	0	2,175,000

\*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE

**2022-2031  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Ten Years
403 Parking Division Vehicle and Equipment Replacement Program	0	0	50,000	0	0	55,000	0	0	0	60,000	165,000
432 North State Street Parking Garage (Formerly Firehouse Block)	0	370,000	3,650,000	0	75,000	0	0	0	750,000	100,000	4,945,000
433 School Street Parking Garage (Formerly Durgin Block)	0	0	0	0	700,000	0	0	0	0	0	700,000
529 Storrs Street Parking Garage (Formerly Capital Commons)	0	0	0	0	0	650,000	0	0	0	0	650,000
567 Penacook Riverfront Parks	0	315,000	0	0	0	0	0	0	0	0	315,000
596 Surface Lots	0	0	0	0	0	0	0	450,000	500,000	525,000	1,475,000
597 Parking Beacons	0	0	0	0	0	0	250,000	0	0	0	250,000
Total Parking /G.O. Bonds	30,000	1,045,000	3,700,000	0	775,000	705,000	1,720,000	450,000	1,565,000	685,000	10,675,000
<b><u>Parking /Capital Transfer</u></b>											
595 Parking Meters	10,000	0	0	0	0	15,000	0	0	0	0	25,000
403 Parking Division Vehicle and Equipment Replacement Program	6,000	0	0	0	0	0	0	0	0	0	6,000
616 Parking Division Technology	6,000	0	35,000	0	0	0	0	0	0	0	41,000
597 Parking Beacons	0	0	0	0	0	0	0	5,000	5,000	5,000	15,000
627 Parking Strategic Plan	0	0	0	0	175,000	0	0	0	0	0	175,000

\*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE

**2022-2031  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Ten Years</b>
Total Parking /Capital Transfer	22,000	0	35,000	0	175,000	15,000	0	5,000	5,000	5,000	262,000
<b><u>Parking /Capital Close-out</u></b>											
403 Parking Division Vehicle and Equipment Replacement Program	4,710	0	0	0	0	0	0	0	0	0	4,710
Total Parking /Capital Close- out	4,710	0	0	0	0	0	0	0	0	0	4,710
<b><u>Arena /G.O. Bonds</u></b>											
64 Arena Improvements	160,000	0	15,000	100,000	0	60,000	0	0	0	75,000	410,000
Total Arena /G.O. Bonds	160,000	0	15,000	100,000	0	60,000	0	0	0	75,000	410,000
<b><u>Golf /G.O. Bonds</u></b>											
530 Golf Course Equipment	105,000	70,000	35,000	35,000	70,000	35,000	70,000	35,000	35,000	70,000	560,000
235 Golf Course Grounds Improvements	35,000	65,000	15,000	60,000	60,000	50,000	50,000	50,000	50,000	60,000	495,000
107 Golf Course Club House and Maintenance Buildings	0	0	10,000	0	50,000	10,000	0	0	0	0	70,000
Total Golf /G.O. Bonds	140,000	135,000	60,000	95,000	180,000	95,000	120,000	85,000	85,000	130,000	1,125,000
<b><u>Golf /Capital Transfer</u></b>											
107 Golf Course Club House and Maintenance Buildings	0	25,000	0	0	0	0	0	0	0	0	25,000

\*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE

**2022-2031  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Ten Years
Total Golf /Capital Transfer	0	25,000	0	0	0	0	0	0	0	0	25,000
<b><u>Airport /G.O. Bonds</u></b>											
72 Runway Pavement Improvements	0	0	0	0	0	147,778	147,778	50,000	0	0	345,556
75 General Airport Repairs	0	0	130,000	0	0	0	0	0	0	0	130,000
383 New Airport Terminal Building	0	0	0	0	1,729,850	0	0	0	0	0	1,729,850
514 Airport Parking Lot Improvements	0	0	0	0	0	0	0	0	0	320,000	320,000
Total Airport /G.O. Bonds	0	0	130,000	0	1,729,850	147,778	147,778	50,000	0	320,000	2,525,406
<b><u>Airport /Capital Outlay</u></b>											
383 New Airport Terminal Building	0	0	12,650	0	0	0	0	0	0	0	12,650
Total Airport /Capital Outlay	0	0	12,650	0	0	0	0	0	0	0	12,650
<b><u>Airport /Capital Transfer</u></b>											
75 General Airport Repairs	10,000	15,000	0	10,000	10,000	10,000	0	0	0	0	55,000
71 Runway Protection Zones: Property Acquisition	0	0	0	0	23,750	0	0	0	0	0	23,750
72 Runway Pavement Improvements	0	0	0	0	27,778	0	0	0	1,000	0	28,778
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	0	0	0	0	0	35,000	0	0	0	0	35,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2022-2031  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Ten Years</b>
468 Reconstruct Taxiway A & Itinerant Ramp	0	0	0	0	8,334	8,556	0	0	0	0	16,890
471 Airport Fuel Farm	0	0	0	0	0	0	27,778	0	0	0	27,778
492 Runway Protection Zone (RPZ) Obstruction Removal	0	0	0	0	0	11,400	11,400	0	0	0	22,800
534 Tie Down Rehabilitation and Expansion	0	0	0	8,334	37,500	60,000	0	0	0	0	105,834
536 Hangar Replacement	0	0	0	0	0	0	0	0	26,500	0	26,500
572 Airport Master Plan	0	0	0	0	0	0	10,554	0	0	0	10,554
Total Airport /Capital Transfer	10,000	15,000	0	18,334	107,362	124,956	49,732	0	27,500	0	352,884
<b><u>Water /G.O. Bonds</u></b>											
121 Vehicle & Equipment Replacement Program	140,000	52,000	68,000	110,000	60,000	60,000	220,000	252,000	82,000	96,000	1,140,000
323 Combined Operations & Maintenance Facility (COMF) Improvements	90,000	70,000	90,000	0	0	50,000	15,000	0	0	0	315,000
347 Water Storage Tank Repairs	50,000	50,000	75,000	40,000	50,000	55,000	55,000	80,000	0	50,000	505,000
36 Manchester Street / Route 3 South	0	0	0	0	0	0	140,000	0	0	0	140,000
43 Garvins Falls Development Area	0	0	0	0	0	0	0	0	0	875,000	875,000
84 Water Main Cleaning & Lining	0	0	0	575,000	260,000	0	575,000	0	0	1,040,000	2,450,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2022-2031  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Ten Years</b>
85 Water Main Replacement	0	0	0	0	0	0	0	0	0	3,000,000	3,000,000
86 Water Main Construction	0	0	0	1,000,000	0	0	0	0	0	0	1,000,000
88 Water Plant Improvements	0	90,000	100,000	230,000	150,000	400,000	400,000	0	950,000	1,025,000	3,345,000
114 Penacook Lake Dam and Spillway Rehabilitation	0	0	250,000	0	0	0	0	0	0	0	250,000
321 Water System Master Plan & Implementation	0	0	0	0	40,000	0	0	90,000	0	50,000	180,000
345 Water Supply Well Field Maintenance	0	0	0	0	0	0	150,000	0	0	0	150,000
372 Water System Pump Station Improvements	0	180,000	0	1,020,000	0	0	0	0	0	0	1,200,000
482 Water System Asset Management	0	0	0	90,000	0	0	0	0	0	0	90,000
636 Electric Vehicle (EV) Charging Stations	0	0	75,000	0	0	0	25,000	0	0	0	100,000
<b>Total Water /G.O. Bonds</b>	<b>280,000</b>	<b>442,000</b>	<b>658,000</b>	<b>3,065,000</b>	<b>560,000</b>	<b>565,000</b>	<b>1,580,000</b>	<b>422,000</b>	<b>1,032,000</b>	<b>6,136,000</b>	<b>14,740,000</b>
<b><u>Water /Capital Transfer</u></b>											
244 Water Meter Replacement Program	125,000	125,000	125,000	150,000	150,000	150,000	150,000	150,000	175,000	175,000	1,475,000
2 Information Technology Hardware & Software Replacement	18,875	26,250	41,250	31,250	17,250	27,750	31,250	25,000	19,125	19,125	257,125
451 Leak Detection	15,000	0	0	0	10,000	0	0	0	0	0	25,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**



**2022-2031  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Ten Years</b>
124 Water System SCADA Improvements	14,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	284,000
297 Geographic Information Systems (GIS)	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	35,000
86 Water Main Construction	0	0	10,000	0	0	0	0	0	0	0	10,000
302 Enterprise Wide Information Systems Applications	0	0	18,750	0	0	0	0	0	0	0	18,750
525 Telephone System Replacement Program	0	0	0	0	37,500	0	0	0	0	0	37,500
636 Electric Vehicle (EV) Charging Stations	0	10,000	0	0	0	0	0	0	0	0	10,000
Total Water /Capital Transfer	176,375	194,750	228,500	214,750	248,250	211,250	214,750	208,500	227,625	227,625	2,152,375

**Water /Capital Close-out**

124 Water System SCADA Improvements	16,672	0	0	0	0	0	0	0	0	0	16,672
Total Water /Capital Close-out	16,672	0	0	0	0	0	0	0	0	0	16,672

**Sewer /G.O. Bonds**

104 Hall Street Waste Water Treatment Plant Improvements	1,965,000	1,425,000	1,300,000	1,750,000	6,000,000	1,200,000	2,375,000	3,300,000	1,000,000	500,000	20,815,000
121 Vehicle & Equipment Replacement Program	280,000	525,000	385,000	85,000	60,000	200,000	160,000	255,000	327,000	257,000	2,534,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2022-2031  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Ten Years</b>
466 Penacook Waste Water Treatment Plant Improvements	140,000	350,000	160,000	775,000	250,000	2,100,000	150,000	500,000	450,000	250,000	5,125,000
323 Combined Operations & Maintenance Facility (COMF) Improvements	90,000	70,000	90,000	0	0	50,000	15,000	0	0	0	315,000
410 Sewer Video Inspection Equipment	80,000	0	0	0	0	0	0	0	0	0	80,000
36 Manchester Street / Route 3 South	0	0	0	0	0	400,000	0	0	0	0	400,000
43 Garvins Falls Development Area	0	0	0	0	0	0	0	0	0	1,275,000	1,275,000
89 Hall Street Waste Water Treatment Plant Odor Control	0	0	0	0	0	0	450,000	7,100,000	0	100,000	7,650,000
91 Sewer Main Rehabilitation and Construction	0	375,000	0	115,000	0	0	450,000	0	0	4,000,000	4,940,000
275 Sewer Pump Station Improvements	0	75,000	450,000	205,000	450,000	250,000	500,000	0	0	0	1,930,000
502 Whitney Road Extension	0	0	0	0	0	0	525,000	0	0	0	525,000
636 Electric Vehicle (EV) Charging Stations	0	0	0	75,000	0	0	0	0	0	0	75,000
<b>Total Sewer /G.O. Bonds</b>	<b>2,555,000</b>	<b>2,820,000</b>	<b>2,385,000</b>	<b>3,005,000</b>	<b>6,760,000</b>	<b>4,200,000</b>	<b>4,625,000</b>	<b>11,155,000</b>	<b>1,777,000</b>	<b>6,382,000</b>	<b>45,664,000</b>

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2022-2031  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Ten Years</b>
<b><u>Sewer /Capital Transfer</u></b>											
91 Sewer Main Rehabilitation and Construction	40,000	40,000	50,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	410,000
2 Information Technology Hardware & Software Replacement	18,875	26,250	41,250	31,250	17,250	27,750	31,250	25,000	19,125	19,125	257,125
297 Geographic Information Systems (GIS)	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	35,000
104 Hall Street Waste Water Treatment Plant Improvements	0	15,000	0	0	0	0	0	0	0	0	15,000
302 Enterprise Wide Information Systems Applications	0	0	18,750	0	0	0	0	0	0	0	18,750
410 Sewer Video Inspection Equipment	0	0	0	0	0	20,000	0	0	0	0	20,000
466 Penacook Waste Water Treatment Plant Improvements	0	0	0	0	0	0	15,000	0	0	0	15,000
525 Telephone System Replacement Program	0	0	0	0	37,500	0	0	0	0	0	37,500
<b>Total Sewer /Capital Transfer</b>	<b>62,375</b>	<b>84,750</b>	<b>113,500</b>	<b>74,750</b>	<b>98,250</b>	<b>91,250</b>	<b>89,750</b>	<b>68,500</b>	<b>62,625</b>	<b>62,625</b>	<b>808,375</b>
<b><u>Sewer /Capital Close-out</u></b>											
104 Hall Street Waste Water Treatment Plant Improvements	202,281	0	0	0	0	0	0	0	0	0	202,281

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2022-2031  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Ten Years</b>
Total Sewer /Capital Close-out	202,281	0	0	0	0	0	0	0	0	0	202,281
<b><u>Sewer /Mountain Green Reserve</u></b>											
275 Sewer Pump Station Improvements	75,000	300,000	0	0	0	0	0	0	0	0	375,000
Total Sewer /Mountain Green Reserve	75,000	300,000	0	0	0	0	0	0	0	0	375,000
<b><u>Solid Waste /Capital Transfer</u></b>											
447 Landfill Soil Vapor Extraction Systems	0	0	0	0	0	0	0	10,000	10,000	0	20,000
Total Solid Waste /Capital Transfer	0	0	0	0	0	0	0	10,000	10,000	0	20,000
<b><u>Solid Waste /G.O. Bonds</u></b>											
447 Landfill Soil Vapor Extraction Systems	0	0	0	0	0	0	125,000	45,000	0	0	170,000
Total Solid Waste /G.O. Bonds	0	0	0	0	0	0	125,000	45,000	0	0	170,000
<b><u>General /Impact Fees Rec Dist 1</u></b>											
567 Penacook Riverfront Parks	110,000	0	0	0	0	0	0	0	0	0	110,000
Total General /Impact Fees Rec Dist 1	110,000	0	0	0	0	0	0	0	0	0	110,000

\*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE

**2022-2031  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Ten Years
<b><u>General /Impact Fees Traf Dist 3</u></b>											
31 Broadway / West Street Intersection (McKee Square) Signalization	0	200,000	0	0	0	0	0	0	0	0	200,000
Total General /Impact Fees Traf Dist 3	0	200,000	0	0	0	0	0	0	0	0	200,000
<b><u>General /Impact Fees Traf Dist 4</u></b>											
519 Manchester Street/Old Turnpike Road Intersection Improvements	0	0	0	0	0	0	85,000	0	0	0	85,000
541 Regional Drive/Chenell Drive Intersection Improvements	0	0	0	150,000	0	0	0	0	0	0	150,000
Total General /Impact Fees Traf Dist 4	0	0	0	150,000	0	0	85,000	0	0	0	235,000
Grand Total	13,452,749	27,787,500	29,342,300	31,548,168	32,658,724	42,775,168	62,367,720	35,519,500	17,963,500	39,792,200	333,207,529

\*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE