

Minutes, **Concord Committee for Plan to End Homelessness**

December 16, 2025

10:30 a.m. Chamber of Commerce

Committee members present: Beth Heyward, Bryanna Marceau, Jim Schlosser, Jon Chorlian, Julie Palmeri (virtual), Karen Jantzen, Rosanne Haggerty (virtual), Valerie Guy, Ruth Perencevich, Sierra Hubbard (secretary)

Guests present: Nikki Haas, Connor Spern, Eve Toth, Jenny Connor-Belcourt, Teri Gladstone

The meeting was called to order at 10:30 a.m. by Chairperson Haggerty.

1. Approval of the October 21 minutes — The minutes were **unanimously approved (motion by Haggerty, second by Schlosser)**
2. Announcements — Haggerty welcomed the newest committee members, Bryanna Marceau and Jonathan Chorlian, as well as Sierra Hubbard, who is serving as the committee's secretary.
3. Committee administration
 - a. Member term limits — Haggerty announced that Byron Champlin has proposed new structure and rules for the committee, specifically regarding membership and term limits. Schlosser said he plans to circulate the proposal to members for their feedback, after which the mayor will submit for formal ratification by city council.
 - b. Meeting frequency — Haggerty proposed returning to a quarterly meeting schedule, now that Haas is here and the bulk of the committee's work will be done in work groups; she opened the topic for discussion, during which committee members also expressed interest in regular reports to the City Council. After discussion, the proposal for the full committee to meet quarterly was **unanimously approved (motion by Haggerty, second by Guy)**. To schedule quarterly meetings in 2026, Haggerty said a poll will be sent to committee members via email. Marceau requested the committee's leadership confirm dates with her first to ensure the space is available.
 - c. Members discussed tasking a work group to focus on efforts to communicate the committee's work to the City Council. Jantzen suggested the Communication work group could handle that; Perencevich later said she supports that. Palmeri said she likes the idea of moving the committee's work to smaller groups, but she said, to avoid losing momentum, they need to be structured and ready. Haas said she plans to send invitations for two working groups she wants to establish (both focused on winter needs), then reconvene after the new year. She noted the ad hoc group for the clearing of the Hall Street encampment was a successful collaboration.

4. Data review — Schlosser reviewed the latest data with a focus on housing placements (defined in HMIS as “exits to positive destinations”), which hover around 14-15 per month on average, but he noted it’s not all-inclusive, “so take it with a grain of salt.” Committee members discussed the possibility of tracking additional data points, such as returns to homelessness, receipt of ongoing supportive services, and location of housing. Haggerty suggested Haas follow up on this discussion, perhaps in the Operating Systems work group.
5. Cold Weather Emergency Operations update — Haggerty thanked Concord Coalition to End Homelessness (CCEH) and The Friendly Kitchen (TFK) for their efforts regarding cold weather emergency planning. Haas, Guy and Jantzen all said the plan is working well. Guy said she touches base with Jantzen every Monday to review the weather forecast and determine hours for the week. Jantzen said word spreads among the community very well. She said the CCEH shelter has consistently seen 30+ people overnight, typically in the mid to high 30s, and the resource center sees 45 to 50 people on weekend afternoons.
 - a. Guy said people staying outside are often doing it because of their possessions at their campsites, and she suggested considering a solution for folks’ belongings, maybe next winter or later this season. Guy estimated at least a dozen people fall into this category; Jantzen agreed this is a barrier for people to access shelter. Haggerty asked about pets; Guy and Jantzen indicated pets have been a barrier for a total of three people so far this season. Committee members brainstormed possible solutions and discussed requirements for storing belongings, security concerns, and potential locations for a solution. Discussion followed on the need for additional shelter and housing options; Toth suggested a sanctioned encampment; Guy inquired whether the committee was working on this concept.
6. Encampments: Hall St. event review
 - a. Haas said collaboration on the Hall Street encampment clearing was successful; lessons learned, but having more time was crucial for folks being moved. Moving forward, working with property owners to provide advance notice will be crucial. Haas said she hopes to work with Deputy Chief Barrett Moulton at Concord Police and CAP outreach to proactively talk to folks in camps well in advance of possible clearings; they piloted a survey for Hall Street, and she hopes to adjust it for next time to make it more effective for providers to follow up with respondents. Haas noted that people need a space to exist “legally and peacefully.”
 - b. Haggerty remarked the recovery community stepped up to help, and they were more integrated into outreach efforts than in the past. She also thanked Marceau, who contacted private property owners in the city to find a location for a staging area — and more often than an outright “no,” she was met with questions about insurance/liability and security. Marceau said the security questions were about monitoring for behaviors, but there was more concern about standards on site, how to keep numbers low, and clean-up (property owners don’t want to be fiscally responsible).
 - c. Schlosser said he underappreciated the scale and scope of clean-up required at Hall Street, which he said was too large for a volunteer group; he also

emphasized that clean-up is not the role of outreach staff, so the committee may need to consider other options in the future. He also asked about opportunities to continue working with recovery services in this context.

- d. Chorlian asked where the 29 people from the encampment are now. Toth said they're dispersed throughout Concord in other camps; three have been housed, and one person died during the relocation period. Toth said she doesn't know the locations of all 29 people because not everyone shared their plans with outreach staff.
7. Housing supply actions — Palmeri recommended an agreement between the committee and Granite United Way (GUW) to deploy mainstream vouchers. She said Concord Housing Authority (CHA) has current vacancies for older adults or disabled individuals. Haggerty asked Jantzen if CCEH has anyone nearing the top of their housing waitlists; Jantzen said CCEH's focus at the moment is ensuring current participants in their Permanent Supportive Housing (PSH) programs can maintain their housing, given federal funding cuts and complications with HUD funding renewals. Hayward said CAPBM is also in a pause for new clients in their housing programs. Haggerty suggested more collaboration via the Housing work group while also being mindful of additional financial pressures on service providers due to federal policy changes. Chorlian said new state legislation might open doors for more development but noted it's a complicated issue to wrap your arms around. Toth pointed out that Coordinated Entry and Public Housing Authorities (PHAs) can have agreements in place to better coordinate efforts; she said other states are adjusting PHA preferences to house the most vulnerable first. Chorlian underscored the importance of not *losing* housing supply; he pointed out Riverbend's closed housing program on Fayette Street and asked how the community can preserve this urgently needed housing.
 8. Other business —
 - a. Next meeting will be in March. A doodle poll will be circulated via email.
 - b. Hubbard announced the homeless memorial vigil will be held Thursday, December 18, at 4 p.m. on the sidewalk in front of the Statehouse.