

Fiscal Year 2019 Budget

May 21, 2018

www.Concordnh.gov



Overview

- Public Safety
- Parks & Recreation
- Transportation Network Improvements
- Public Utility Improvements
- Economic Development & Long Term Planning
- Building & Code Restructuring

Overview

- Concord & Penacook Tax Rates
- Bond Rating & Financial Notes
- Fiscal Year 2019 Budget: Operating & Capital
- Focus on Going Forward

Public Safety

- Problem Oriented Policing (POP)
- Communications & Information Technology
- Police & Fire Vehicle Replacements
- Police & Fire Equipment Replacements
- Capital Improvements for Police & Fire

Parks & Recreation

- New Multi-Generational Community Center
- Recreational Buildings
- Passive Recreation
- Sporting Facilities
- Cemeteries

Transportation Network Improvements

- Enhanced Annual Neighborhood Paving Program
- Concord Municipal Airport
- Bridge & Dam Maintenance
- Merrimack River Greenway Trail
- Langley Parkway

Water/Wastewater/Stormwater Improvements

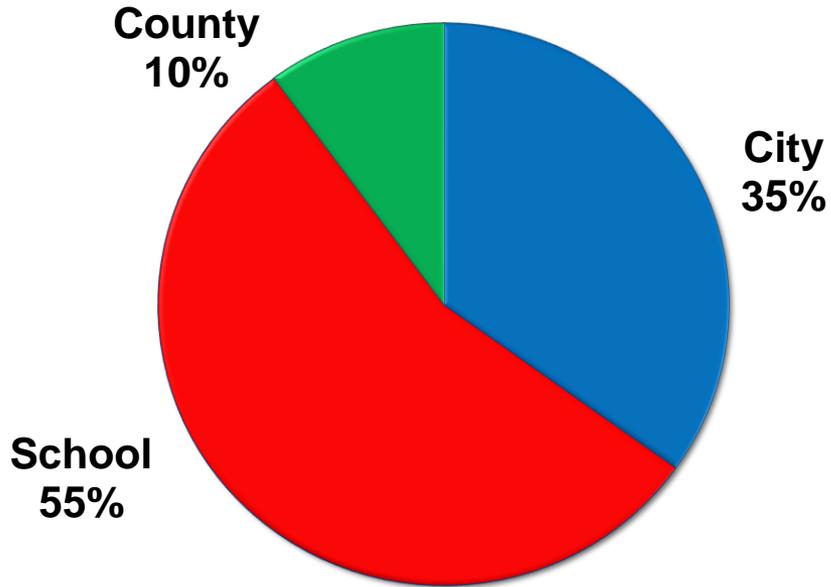
- Wastewater Treatment Plant Improvements
- Wastewater Main Rehabilitation & Construction
- Stormwater Drainage Improvements
- Water Main Replacements

Community Development

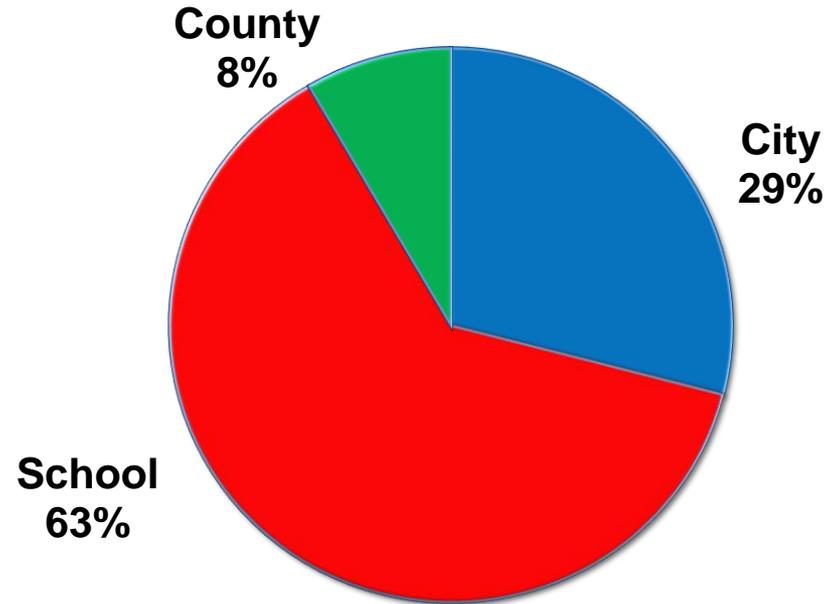
- Continue Streamlining Development Process
- Funding for Creation and Implementation of a Form-Based Code – Phase II of II
- Restructuring Building & Code Division
- Public Information Officer

City of Concord Property Taxes

Concord



Penacook

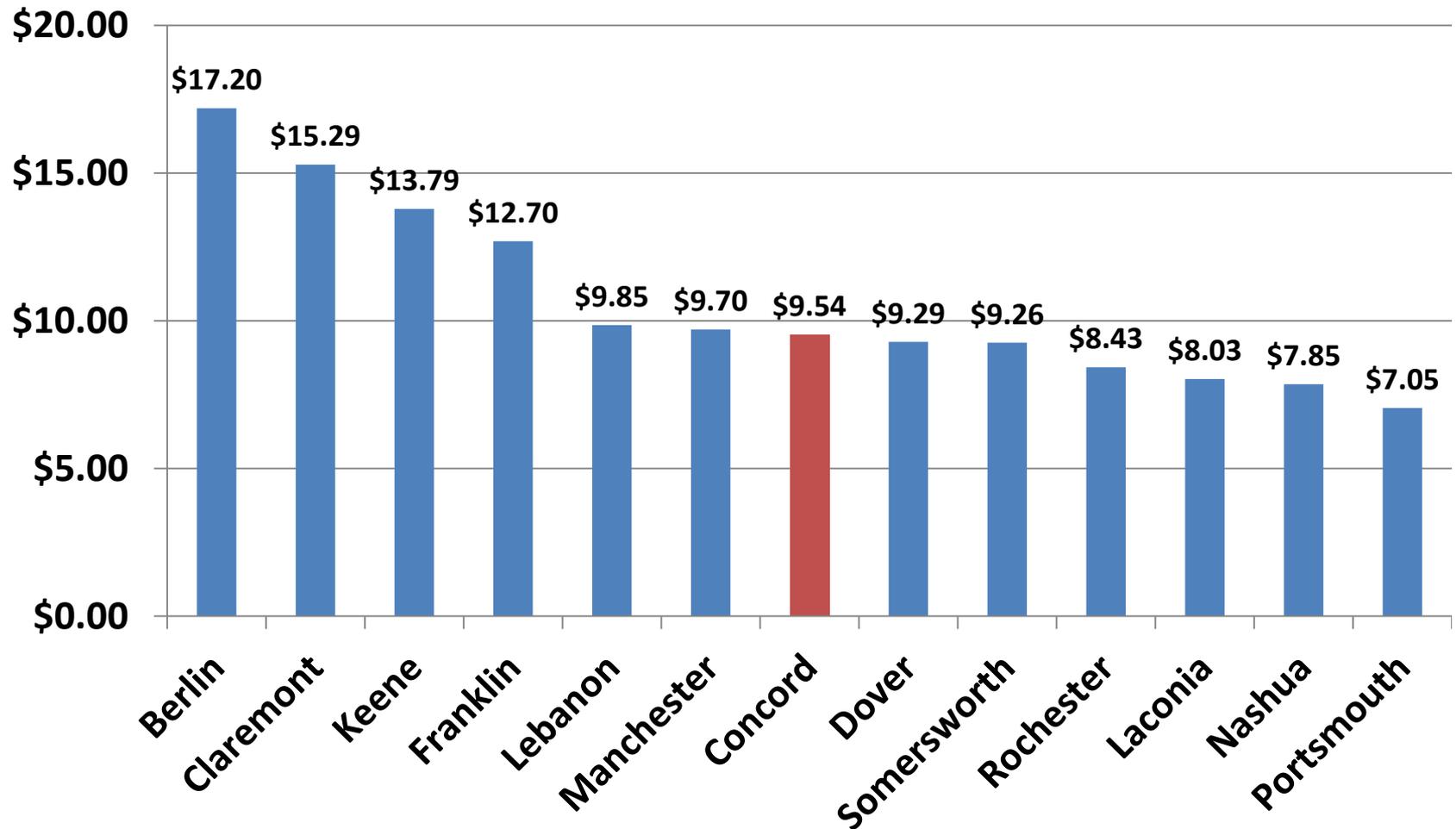


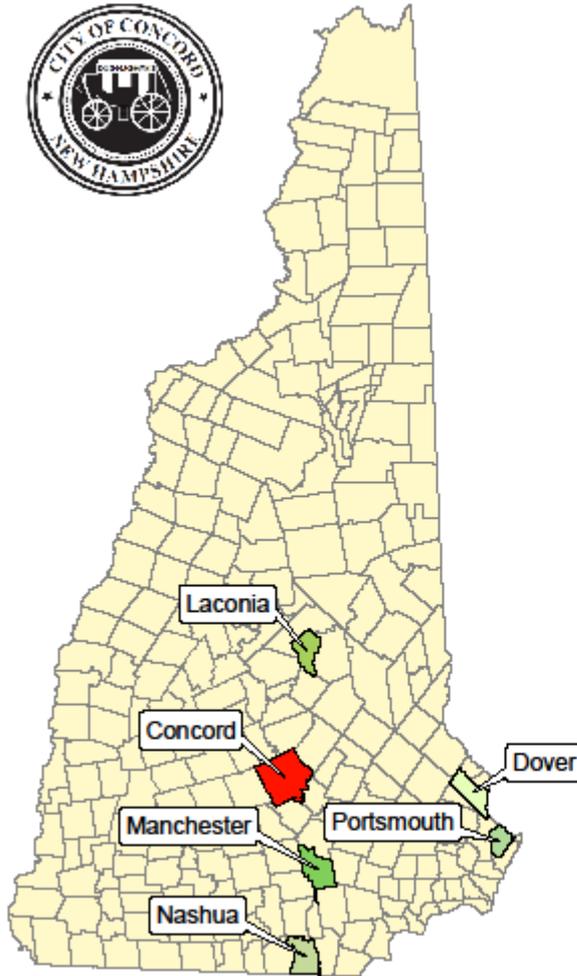
City Financials

- S & P Bond Rating = AA+
- 10th Consecutive Balanced Budget
- January Bond Sale = 2.856%
- Certificate of Achievement for Excellence in Financial Reporting – 23rd year
- Certificate of Recognition for Budget Preparation – 3rd year

How does Concord's Full Value Municipal Tax Rate Compare with Other New Hampshire Cities?

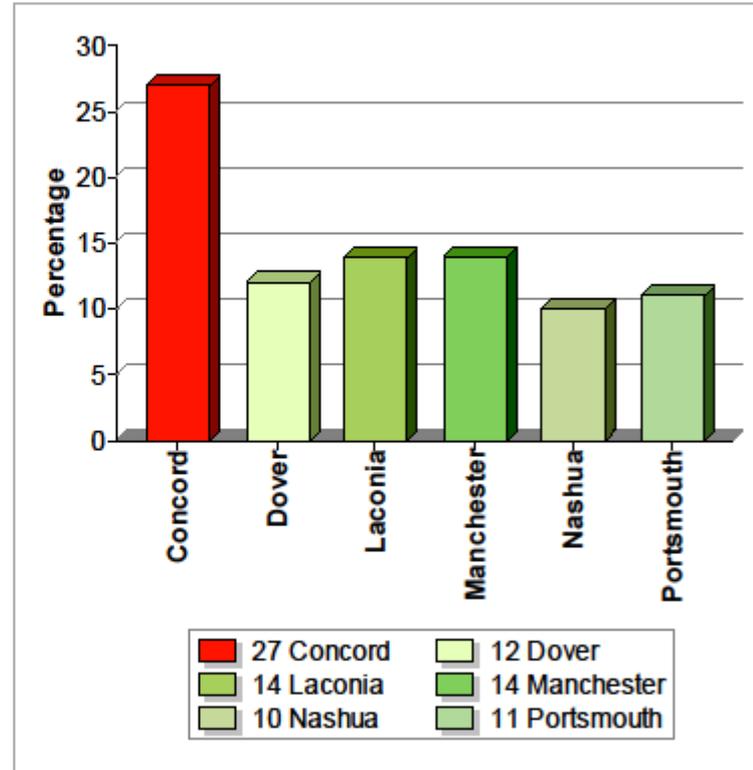
Tax Year 2017





Percent Value Tax Exempt Comparable Cities In New Hampshire

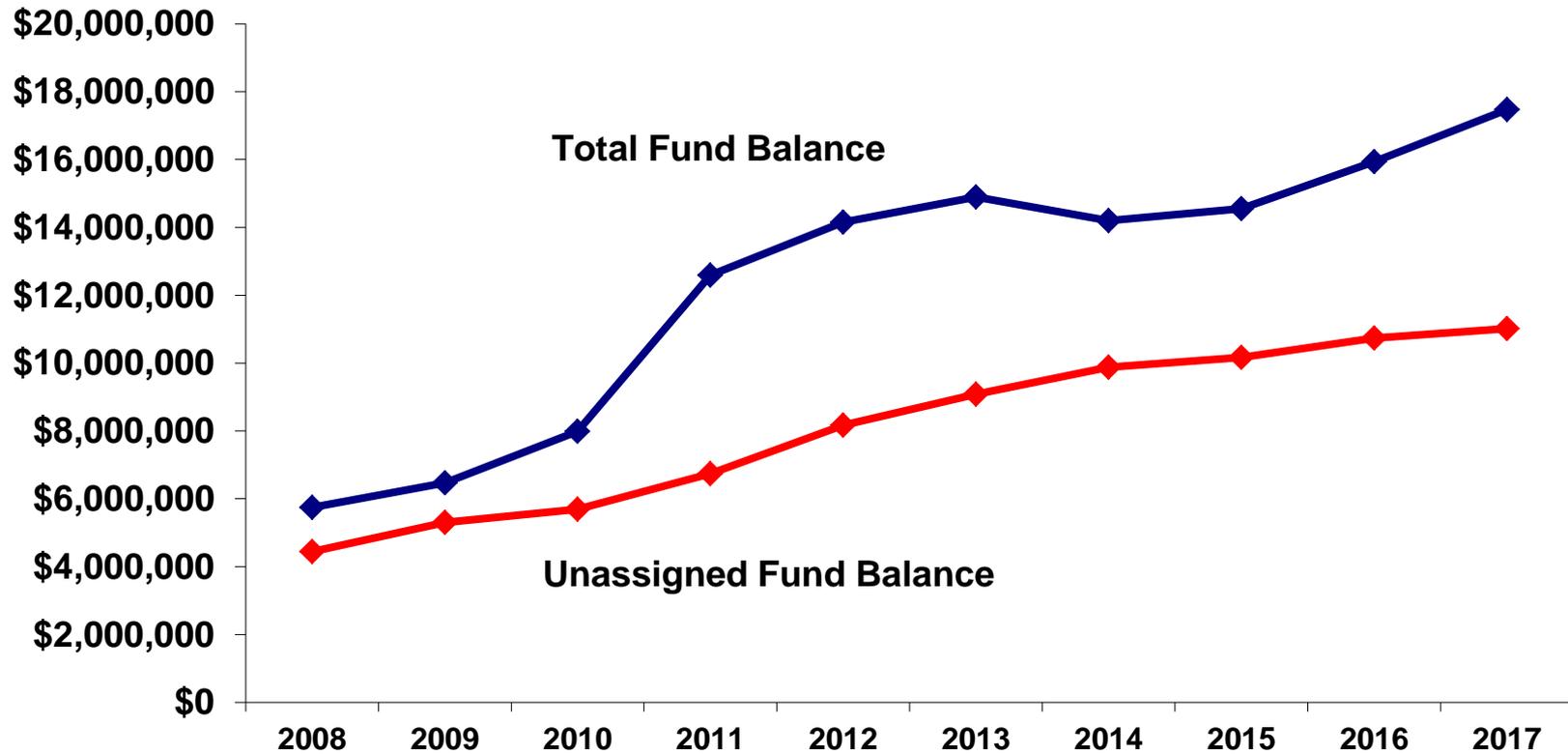
Printed: May 2018



*City of Concord, New Hampshire
Engineering Services Division*

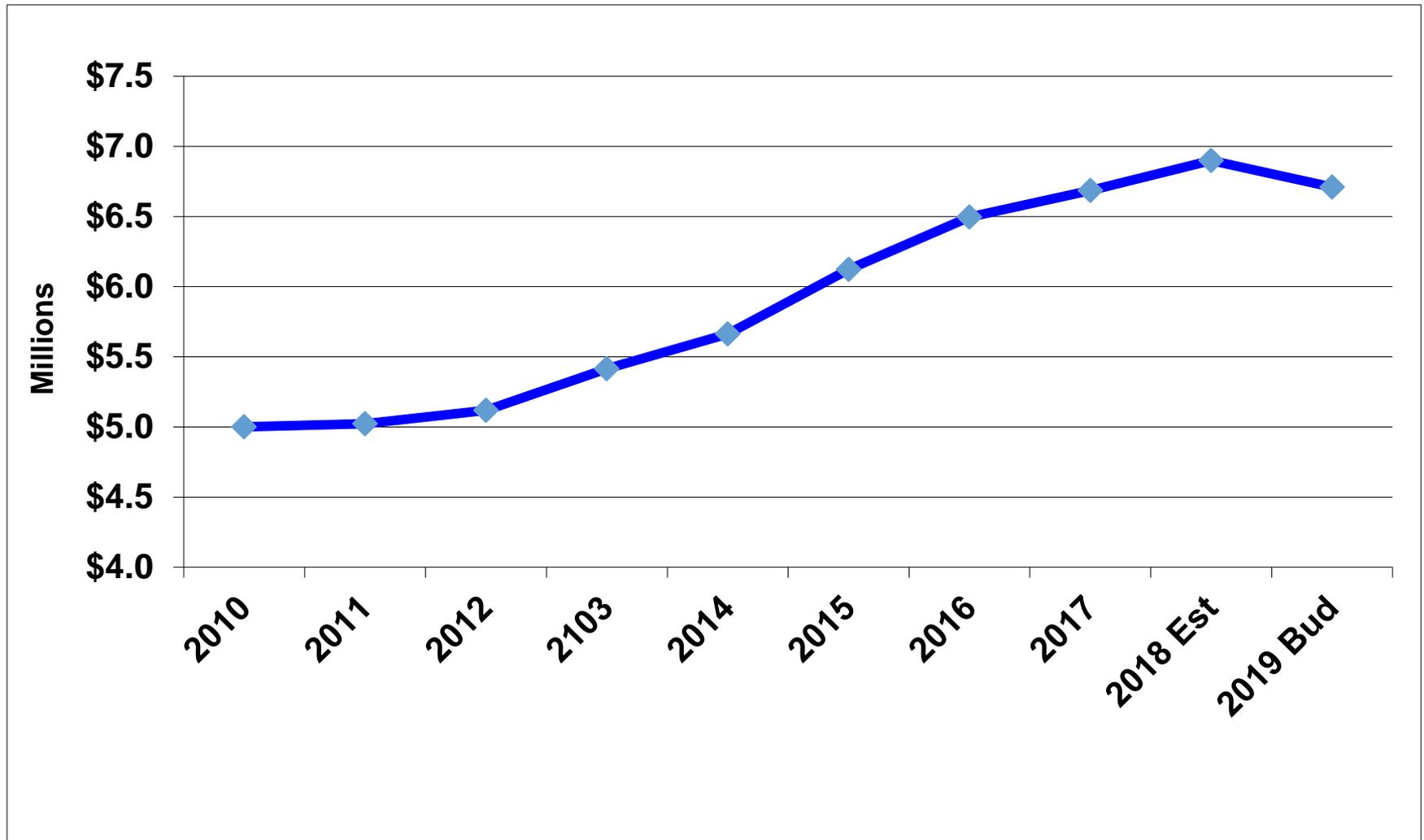
Total Fund Balance & Unassigned Fund Balance

2008 – 2017 Actuals



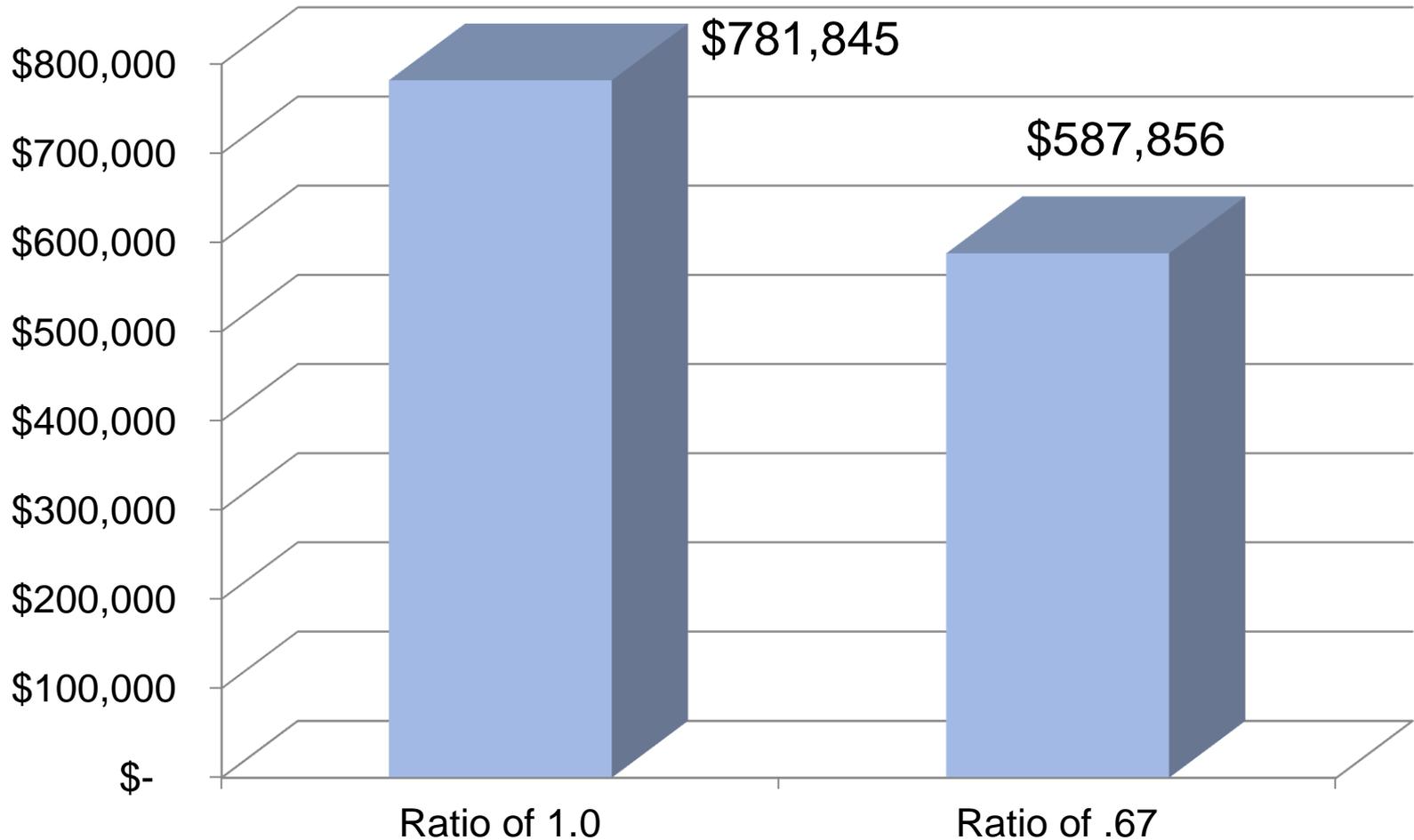
Motor Vehicle Registration Revenue

Fiscal Years 2010 - 2019



Worker's Compensation Costs

Fiscal Year 2019



FY 2019 BUDGET

FY 2019 Proposed Appropriations

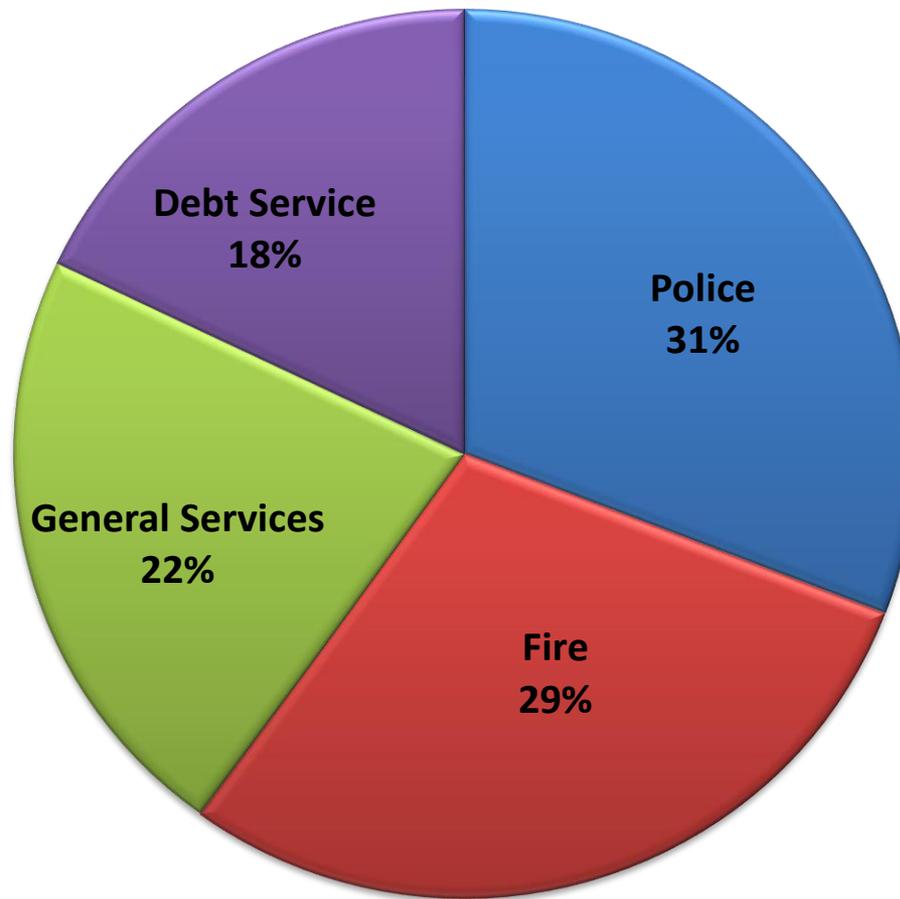
Budget Fund	FY 2019 Proposed
General Fund Operating	\$65,074,862
Parking – Special Revenue	\$2,527,750
Airport – Special Revenue	\$445,908
Engineering & Conservation – Special Revenue	\$429,456
Beaver Meadow Golf Course	\$1,121,074
Arena	\$677,912
Water	\$6,422,623
Wastewater	\$8,264,461
Solid Waste	\$4,359,198
Capital Projects	\$13,641,908
Tax Increment Financing	\$1,307,695
GRAND TOTAL OPERATING & CAPITAL	\$104,272,847

Recommended Municipal Tax Rate Increase 3.96%

- \$794,000 for Additional Debt Service = 1.96%
- \$375,000 for New Community Center Operations = 0.92%
- \$308,000 for Parking Cost Realignment = 0.76%
- \$204,000 for State Downshifting of Retirement = 0.50%
- \$106,000 Additional ¼% Neighborhood Paving = 0.25%
- \$103,000 for Code Division Reorganization = 0.25%
- \$148,600 for all other Program Change Requests = 0.37%

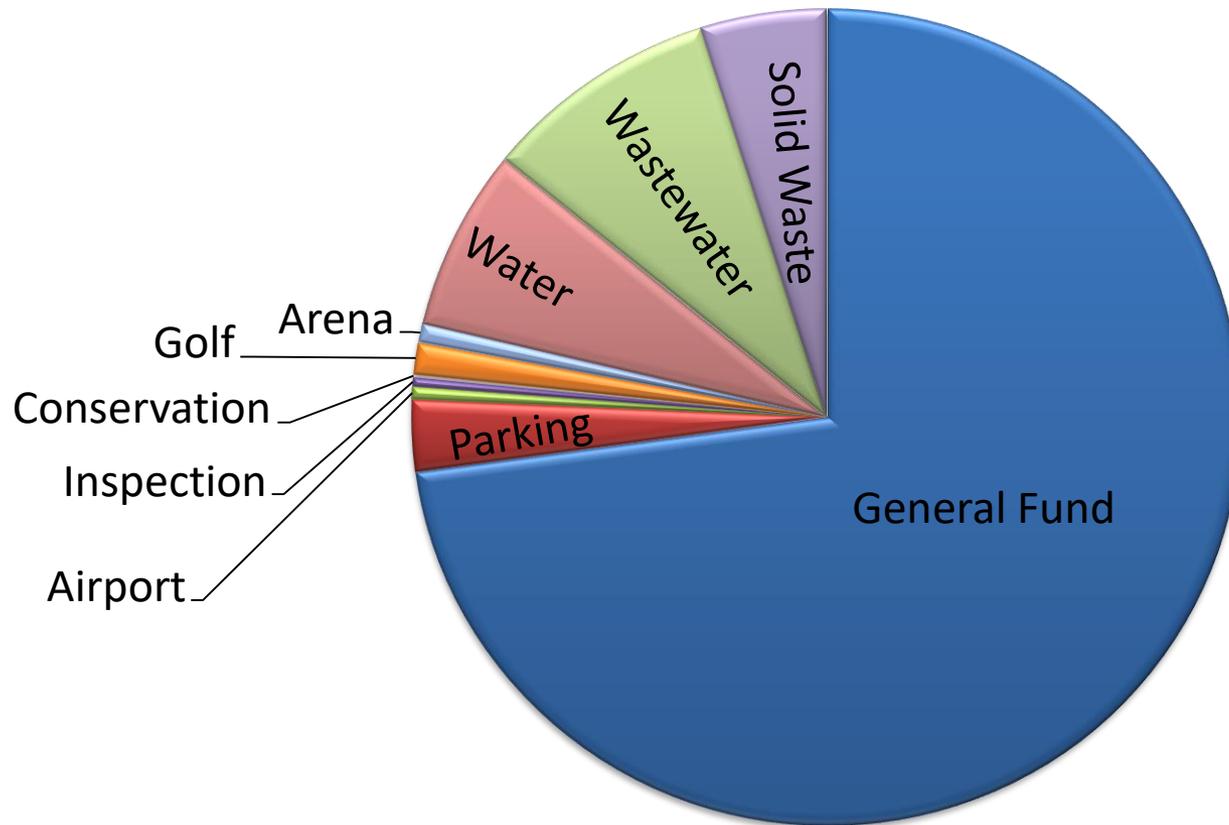
FY 2019 Debt Service Amounts

What do property taxes pay for?



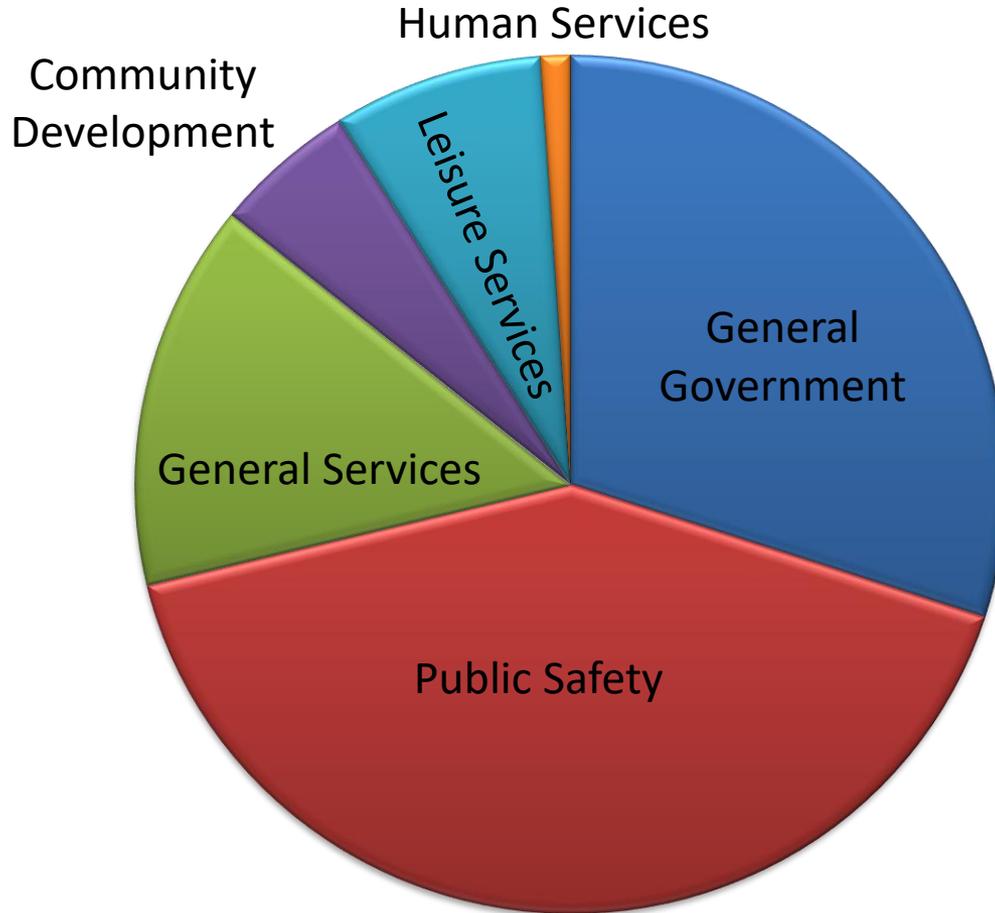
All Funds Appropriations

Fiscal Year 2019



General Fund Operating Budget

Fiscal Year 2019



Police Department

Highlights:

- Managed cost savings due to existing vacancies (\$119,240)
- PPT Property Room Technician \$25,560
- Parking/GF Employees Costs \$37,804
- Loss of Revenue for Parking Penalties \$100,000
- Vehicle Replacements \$150,000
- Record Management Conversion Phase I \$100,000

Police Department

Highlights continued:

- Firing Range Improvements \$160,000
- Patrol Rifle Replacement – Phase II \$25,000
- TASER Replacement – Phase II \$40,000
- Video System Replacement \$110,000

Overall Operating FY18 Budget to FY19 Budget:
Up 3.2% or \$395,740

Fire Department

Highlights:

- Thermal Imaging Camera Replacement
\$30,000
- Fire Hose Replacement \$20,000
- Radio Master Box System, Cabling, Sirens
\$55,000
- Firefighting Personal Protective Replacement
\$20,000

Overall Operating FY18 Budget to FY19 Budget:
Up 1.6% or \$220,911

General Services Department

Highlights:

- Managed cost savings due to existing vacancies (\$39,860)
- Improved Custodial Services \$24,736
- High Visibility Uniform Cost Increases \$23,106
- Downtown Snow Removal \$58,200
- Parking/GF Employees Costs \$71,884

General Services Department

Highlights continued:

- Vehicle Repair – Parts & Supplies \$40,000
- City Hall Renovations \$80,000
- Facility Needs Assessment – City Hall/Annex \$50,000
- Refurbish Bicentennial Square Lavatories \$40,000

Overall Operating FY18 Budget to FY19 Budget:
Up 3.1% or \$284,145

Community Development Department

Highlights include:

- I Pads for Planning Board \$5,600
- Code Division Reorganization \$102,984

Overall Operating FY18 Budget to FY19 Budget:
Up 6.2% or \$202,419

Library Department

Highlights include:

- New Community Center Operations \$41,916
- Green Street Building Repairs \$100,000

Overall Operating FY18 Budget to FY19 Budget:
Up 5.7% or \$98,971

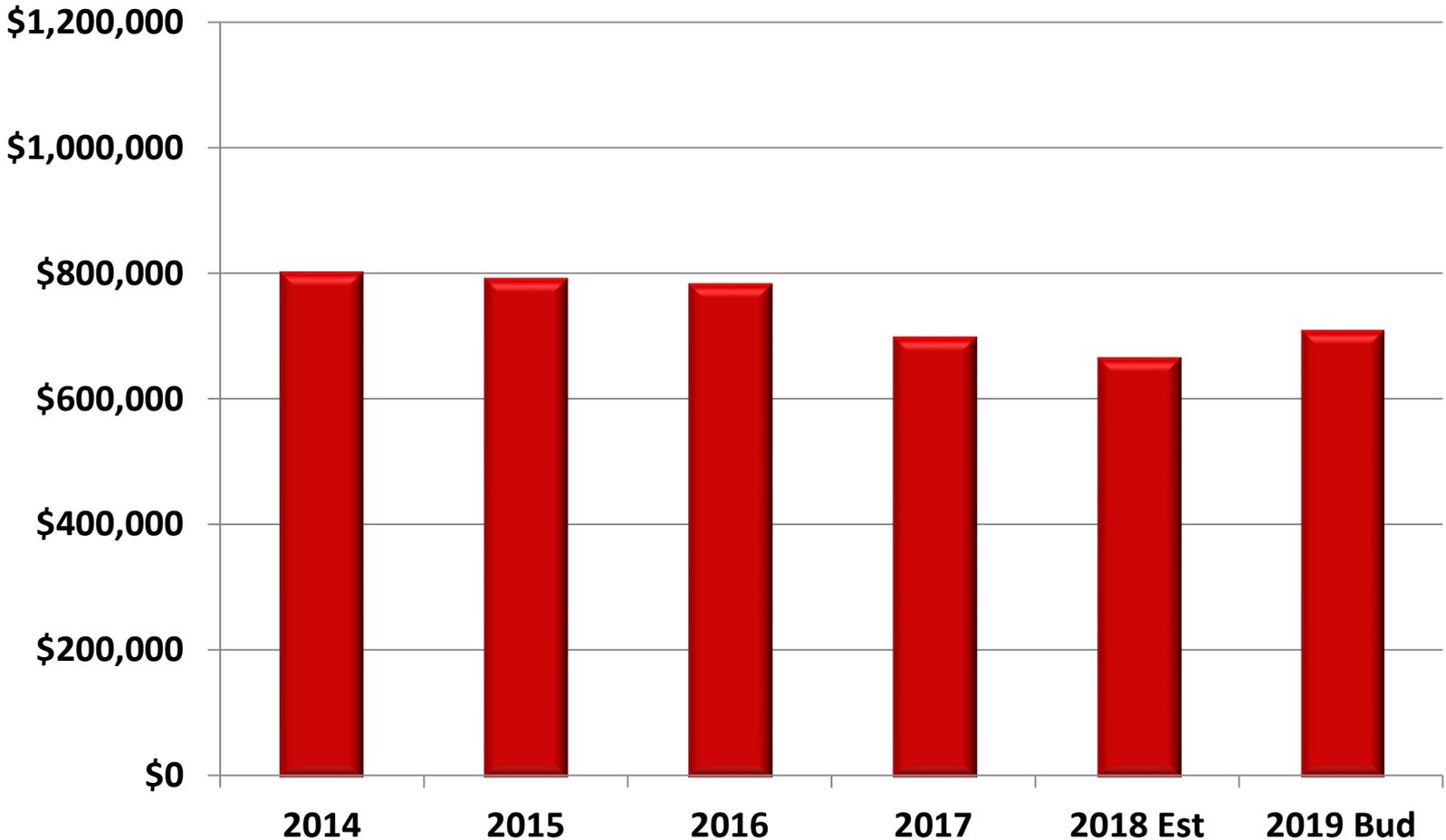
Parks & Recreation Department

Highlights:

- Operating Revenues FY18 Budget to FY19: Up 19.5% or \$136,209
- New Community Center Operations
- Transfer In-Trust Capital Reserve
- Trees for Parks \$6,000
- Increased Langley Parkway Mowing \$6,900

Overall Operating FY18 Budget to FY19 Budget:
Up 13.2% or \$375,956

Human Services Expenses



Human Services Department

Overall Operating FY18 Budget to FY19 Budget:
Down 10% or \$77,332

Note that \$30,000 has been added to the budget for operating costs of the Coalition to End Homelessness in General Overhead.

Support for Social Services Agencies

- Overall funding is recommended at \$346,780
- Funding is sustained for Concord Area Transit services and the Community Action Program
- Funding is sustained for agencies providing shelter for the homeless, and rape and domestic violence victims
- Funding is sustained for the Penacook Community Center
- Funding is sustained for the New African Americans program

Water Enterprise Fund

- A 3% increase in rate recommended at this time
- Rate Structure Study is underway
- FY18 was budgeted for a \$290,148 loss; estimated gain is \$37,163 due primarily to \$296,830 in additional sales
- FY19 is budgeted for a \$127,463 loss
- Sufficient working capital reserves remain in place

Wastewater Enterprise Fund

- 4% rate increase is recommended
- Rate Structure Study is underway
- FY18 was budgeted for a \$468,998 loss; estimated loss is \$230,993
- FY19 is budgeted for a loss of \$761,701

- Sufficient working capital reserves remain in place

Solid Waste Enterprise Fund

- No recommended change in pricing for the PAYT system or containerized service
- FY18 was budgeted for a \$33,433 gain; estimated gain is \$74,590
- FY19 is budgeted for a \$14,886 gain
- Sufficient working capital reserves remain in place

Parking Special Revenue Fund

- FY18 was budgeted for a \$188,030 loss; estimated loss is \$163,453
- FY19 is budgeted for a \$44,152 gain, with \$32,197 in working capital estimated at the end of the year

Golf Enterprise Fund

- FY18 was budgeted for a \$18,583 gain; estimated loss is \$77,931
- FY19 is budgeted for a loss of \$50,275
- Working capital is projected to be \$(117,169) at the end of FY19
- Will revisit with City Council at year end

Arena Enterprise Fund

- FY18 was budgeted for a \$13,923 loss; estimated gain is \$43,841
- FY19 is budgeted for a \$43,392 loss
- Sufficient working capital reserves are in place

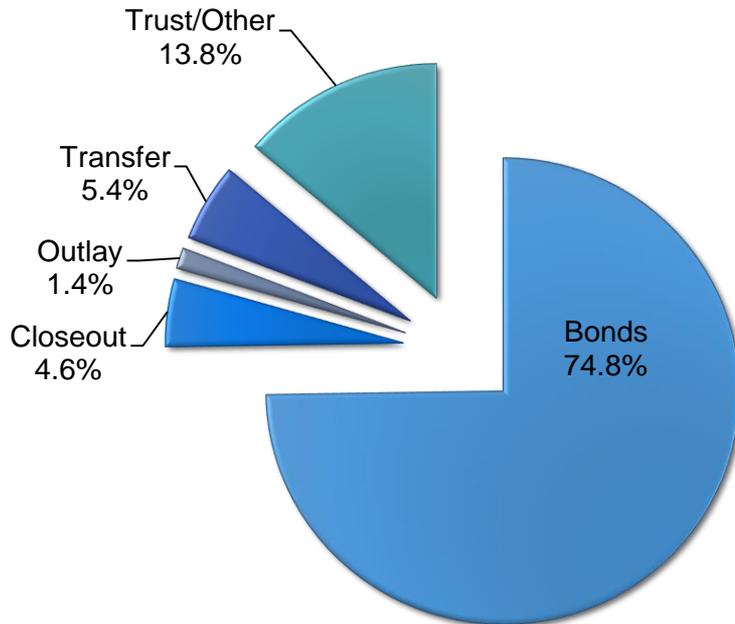
Airport Special Revenue Fund

- FY18 was budgeted for a \$64,438 loss; estimated loss is \$32,985
- FY19 is budgeted for a \$80,709 loss
- Significant working capital reserves are in place

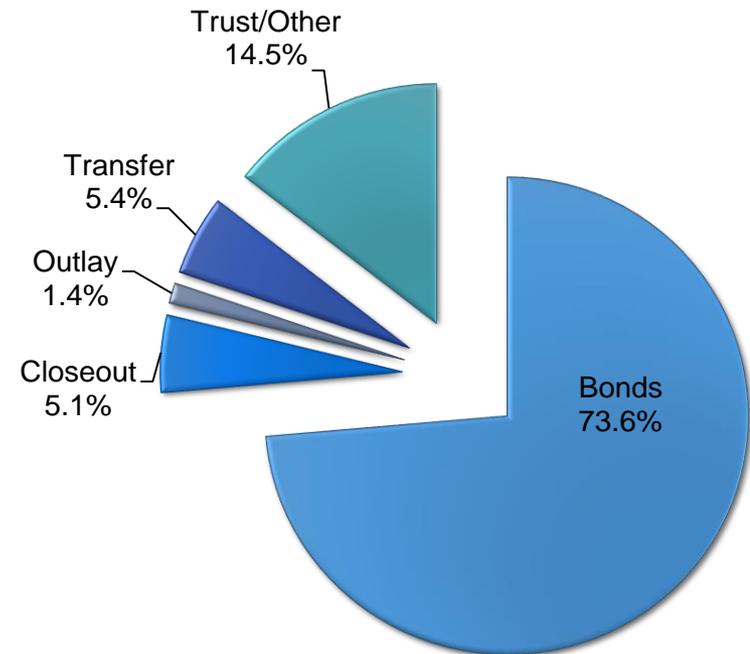
CAPITAL IMPROVEMENT PROGRAM

Capital Comparison by Funding Source

Fiscal Year 18 \$13,235,674

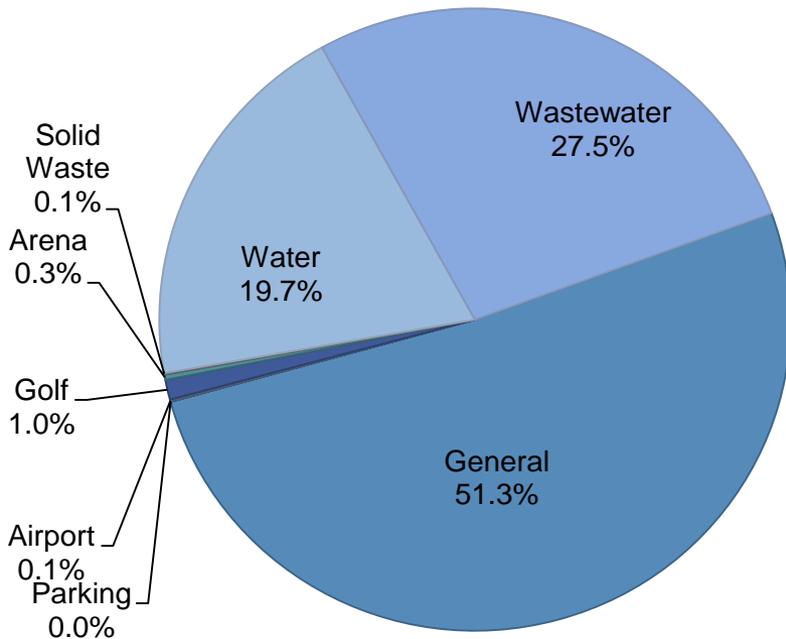


Fiscal Year 19 \$13,828,908

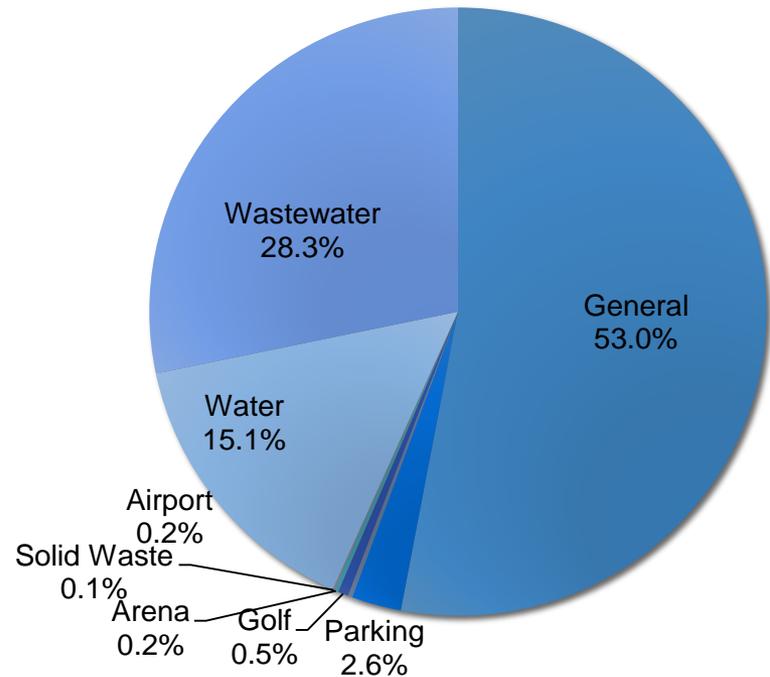


Capital Comparison by Fund

Fiscal Year 18 \$13,235,674



Fiscal Year 19 \$13,828,908



Enhanced Annual Road Program

CIP #78

\$1,900,000

Additional funding
from 1/4% tax rate
increase

Highway Reserve
Fund



Hall Street Waste Water Treatment Plant

CIP #104

\$2,486,357

Primary Clarifier,
Influent Building &
Motor Controls, Energy
Efficiency Project,
Pump Replacement

CIP #89

\$500,000

Sludge Holding Tank
Scrubber
Refurbishment

Waste Water Fund



Penacook Waste Water Treatment Plant

CIP #466
\$225,000

Upgrade Pump
Stations 1 & 2
and Motor
Control
Replacement

Waste Water
Fund



Storm Water Improvements

CIP #83

\$775,000

Sewer Interceptor
Drainage Channel
Restoration, Clean
Storm Drain &
Culvert
Replacement

General Fund



Bridges & Dams

CIP #478

\$230,000

North Pembroke
Bridge Replacement
– Supplemental
(State & Donations)

CIP#518

\$25,000

Bridge Assessment
Management Plan

General Fund



Water Main Improvements

CIP #85

\$1,204,155

Water Main Design
& Replacement

2,870 LF of 6" and
8" Main

Water Fund



Water Plant Improvements

CIP # 88
\$118,000

Exterior
Sedimentation
Basin Work &
Equipment
Replacement

Water Fund



GSD Vehicle Replacement

CIP #121

\$998,000

\$655,000 GO Bonds

\$156,000 Sewer Bonds

\$157,000 Water Bonds

\$30,000 GF Equipment Reserve



Zoning Update

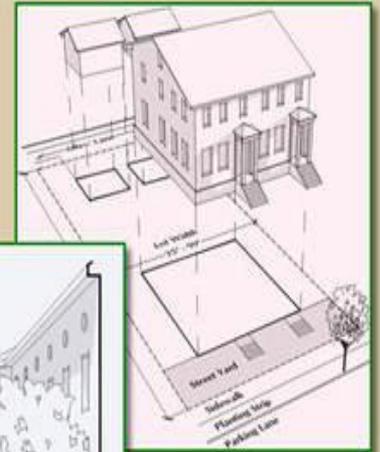
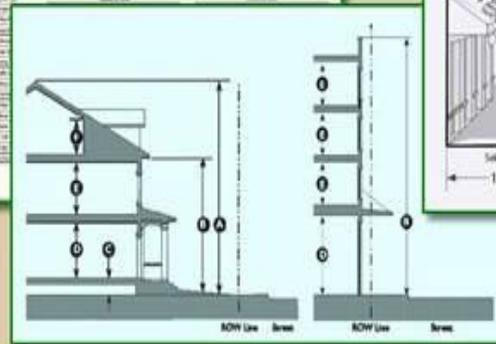
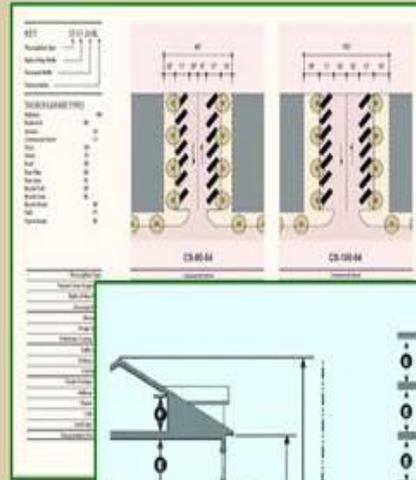
CIP #599

\$100,000

Creation of a Form-Based Code Focused on Existing Neighborhoods and Providing for Greater Flexibility

Phase II of II

Form-based codes, with their generous illustrations and simple diagrams, clearly convey a community's intentions for an area. FBCs are designed for quick and convenient understanding.



Fire Department Vehicle Replacement

CIP #4

\$510,000

Replaces:

- Ambulance 7
- 3 Staff Vehicles
- Forestry 5
- Command Vehicle



Fire Station Improvements

CIP #252

\$100,000

Engine Exhaust
Removal Systems
at 3 Stations

General Fund



Police Station

CIP #484

\$180,000

Renovate
Bathrooms,
Flooring &
Stairwells



Blossom Hill Cemetery

CIP #587

\$105,000

Roadway Paving
Phase II of VI

Chapel & Walkway
Repairs

General Fund



Information Technology

CIP #2

\$235,000

Hardware, Servers,
Printer Replacement

CIP #297

\$100,000

GIS Tax Map &
Layer

General Fund



Public Building Renovations

CIP #323

COMF

\$550,000

Roof Repairs &
Replacement,
Drainage Repairs
& Pavement Work

General Fund
Sewer Fund
Water Fund



Douglas E. Everett Arena

CIP # 64

\$32,100

New Lobby Design

Purchase Skates
for Rentals

Arena Fund



Beaver Meadow Golf Course

CIP #107 & #235

\$410,000

Club House
Renovations

Irrigations System &
Drainage
Improvements

General Fund



City Parks

CIP #52, #55,
#56, #528, &
#557

\$290,000

Repairs &
Refurbishment
Throughout City

General Fund
Bonds

Multi-Generational Community Center

Opening June 2018!



Parking

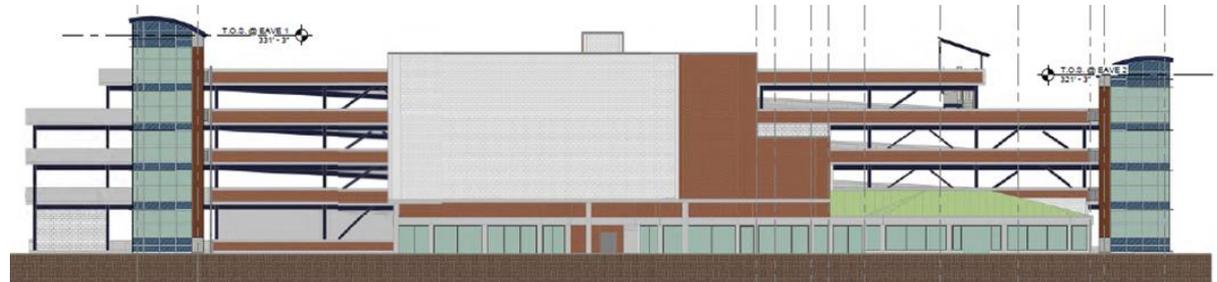
CIP #403,
#432, #529,
#595, & #596

\$330,000

Parking Bonds

\$41,792

General Close-
Out



Other

CAT Bus
Replacement
\$300,000

Facilities
Condition
Assessment
City-Wide
\$125,000



Focus on Going Forward

- Continued Review of Enterprise Funds & Strategies
- Economic Development Initiatives
- Communications & Marketing Plan
- Enhanced Delivery of Code Administrative Services
- Future Employee Market
- Cooperative Partnerships

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