

**2019-2028
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

| FUND/TYPE | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Ten Years |
|--|--------|---------|--------|--------|---------|-----------|-----------|--------|-----------|------|-----------|
| <u>Airport</u> | | | | | | | | | | | |
| 71 Runway Protection Zones: Property Acquisition | | | | | | | | | | | |
| Airport Capital Transfer | 0 | 0 | 0 | 0 | 0 | 0 | 23,750 | 0 | 0 | 0 | 23,750 |
| Other Federal | 0 | 0 | 0 | 0 | 0 | 0 | 427,500 | 0 | 0 | 0 | 427,500 |
| Other State | 0 | 0 | 0 | 0 | 0 | 0 | 23,750 | 0 | 0 | 0 | 23,750 |
| Subtotal | 0 | 0 | 0 | 0 | 0 | 0 | 475,000 | 0 | 0 | 0 | 475,000 |
| 72 Runway Pavement Improvements | | | | | | | | | | | |
| Airport Capital Transfer | 0 | 0 | 0 | 0 | 27,778 | 0 | 0 | 0 | 0 | 0 | 27,778 |
| Airport G.O. Bonds | 0 | 0 | 0 | 0 | 0 | 147,778 | 147,778 | 0 | 50,000 | 0 | 345,556 |
| Other Federal | 0 | 0 | 0 | 0 | 500,000 | 2,660,000 | 2,660,000 | 0 | 900,000 | 0 | 6,720,000 |
| Other State | 0 | 0 | 0 | 0 | 27,778 | 147,778 | 147,778 | 0 | 50,000 | 0 | 373,334 |
| Subtotal | 0 | 0 | 0 | 0 | 555,556 | 2,955,556 | 2,955,556 | 0 | 1,000,000 | 0 | 7,466,668 |
| 75 General Airport Repairs | | | | | | | | | | | |
| Airport Capital Transfer | 20,000 | 0 | 15,000 | 0 | 25,000 | 0 | 10,000 | 10,000 | 10,000 | 0 | 90,000 |
| Airport G.O. Bonds | 0 | 0 | 0 | 60,000 | 0 | 30,000 | 0 | 0 | 0 | 0 | 90,000 |
| Subtotal | 20,000 | 0 | 15,000 | 60,000 | 25,000 | 30,000 | 10,000 | 10,000 | 10,000 | 0 | 180,000 |
| 77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility | | | | | | | | | | | |
| Airport Capital Transfer | 0 | 11,750 | 0 | 0 | 0 | 0 | 0 | 0 | 35,000 | 0 | 46,750 |
| Other Federal | 0 | 211,500 | 0 | 0 | 0 | 0 | 0 | 0 | 630,000 | 0 | 841,500 |
| Other State | 0 | 11,750 | 0 | 0 | 0 | 0 | 0 | 0 | 35,000 | 0 | 46,750 |
| Subtotal | 0 | 235,000 | 0 | 0 | 0 | 0 | 0 | 0 | 700,000 | 0 | 935,000 |

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|---|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|------------------|
| 383 New Airport Terminal Building | | | | | | | | | | | |
| Airport Capital Transfer | 5,556 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,556 |
| Airport G.O. Bonds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 175,000 | 0 | 175,000 |
| Other Federal | 100,000 * | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,150,000 | 0 | 3,250,000 |
| Other State | 5,556 * | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 175,000 | 0 | 180,556 |
| Subtotal | 111,112 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,500,000 | 0 | 3,611,112 |
| 468 Reconstruct Taxiway A & Itinerant Ramp | | | | | | | | | | | |
| Airport Capital Close-out | 7,491 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,491 |
| Airport Capital Transfer | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,334 | 8,556 | 0 | 16,890 |
| Airport G.O. Bonds | 63,510 * | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 63,510 |
| Other Federal | 1,278,000 * | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 1,000,000 | 0 | 2,428,000 |
| Other State | 71,000 * | 0 | 0 | 0 | 0 | 0 | 0 | 8,334 | 55,556 | 0 | 134,890 |
| Subtotal | 1,420,001 | 0 | 0 | 0 | 0 | 0 | 0 | 166,668 | 1,064,112 | 0 | 2,650,781 |
| 471 Airport Fuel Farm | | | | | | | | | | | |
| Airport Capital Transfer | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 27,778 | 27,778 |
| Other Federal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 | 500,000 |
| Other State | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 27,778 | 27,778 |
| Subtotal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 555,556 | 555,556 |
| 492 Runway Protection Zone (RPZ) Obstruction Removal | | | | | | | | | | | |
| Airport Capital Transfer | 0 | 0 | 11,400 | 11,400 | 0 | 0 | 0 | 0 | 0 | 0 | 22,800 |
| Other Federal | 0 | 0 | 205,200 | 205,200 | 0 | 0 | 0 | 0 | 0 | 0 | 410,400 |
| Other State | 0 | 0 | 11,400 | 11,400 | 0 | 0 | 0 | 0 | 0 | 0 | 22,800 |
| Subtotal | 0 | 0 | 228,000 | 228,000 | 0 | 0 | 0 | 0 | 0 | 0 | 456,000 |

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CITY OF CONCORD, NEW HAMPSHIRE

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|--|------------------|----------------|----------------|------------------|----------------|------------------|------------------|----------------|------------------|----------------|-------------------|
| 534 Tie Down Rehabilitation and Expansion | | | | | | | | | | | |
| Airport Capital Transfer | 0 | 0 | 0 | 0 | 0 | 0 | 8,334 | 37,500 | 60,000 | 0 | 105,834 |
| Other Federal | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 675,000 | 1,080,000 | 0 | 1,905,000 |
| Other State | 0 | 0 | 0 | 0 | 0 | 0 | 8,334 | 37,500 | 60,000 | 0 | 105,834 |
| Subtotal | 0 | 0 | 0 | 0 | 0 | 0 | 166,668 | 750,000 | 1,200,000 | 0 | 2,116,668 |
| 572 Airport Master Plan | | | | | | | | | | | |
| Airport Capital Transfer | 0 | 0 | 0 | 0 | 10,554 | 0 | 0 | 0 | 0 | 0 | 10,554 |
| Other Federal | 0 | 0 | 0 | 0 | 190,000 | 0 | 0 | 0 | 0 | 0 | 190,000 |
| Other State | 0 | 0 | 0 | 0 | 10,554 | 0 | 0 | 0 | 0 | 0 | 10,554 |
| Subtotal | 0 | 0 | 0 | 0 | 211,108 | 0 | 0 | 0 | 0 | 0 | 211,108 |
| Total Airport | 1,551,113 | 235,000 | 243,000 | 288,000 | 791,664 | 2,985,556 | 3,607,224 | 926,668 | 7,474,112 | 555,556 | 18,657,893 |
| <u>Arena</u> | | | | | | | | | | | |
| 64 Arena Improvements | | | | | | | | | | | |
| Arena Capital Transfer | 32,100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 32,100 |
| Arena G.O. Bonds | 0 | 0 | 175,000 | 175,000 | 85,000 | 650,000 | 100,000 | 0 | 0 | 0 | 1,185,000 |
| General G.O. Bonds | 0 | 0 | 0 | 1,025,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,025,000 |
| Subtotal | 32,100 | 0 | 175,000 | 1,200,000 | 85,000 | 650,000 | 100,000 | 0 | 0 | 0 | 2,242,100 |
| Total Arena | 32,100 | 0 | 175,000 | 1,200,000 | 85,000 | 650,000 | 100,000 | 0 | 0 | 0 | 2,242,100 |

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|--|-----------|---------|--------|------------|--------|---------|------|-----------|-----------|------|------------|
| <u>Bridges</u> | | | | | | | | | | | |
| 478 North Pembroke Road Bridge Replacement | | | | | | | | | | | |
| General Donations | 46,000 * | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 46,000 |
| Other State | 184,000 * | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 184,000 |
| Subtotal | 230,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 230,000 |
| 518 Bridge and Dam Maintenance / Repairs | | | | | | | | | | | |
| General G.O. Bonds | 25,000 | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 275,000 |
| General Highway Reserve | 0 | 75,000 | 75,000 | 75,000 | 75,000 | 100,000 | 0 | 0 | 0 | 0 | 400,000 |
| Subtotal | 25,000 | 325,000 | 75,000 | 75,000 | 75,000 | 100,000 | 0 | 0 | 0 | 0 | 675,000 |
| 588 Loudon Road Bridge Improvement Project | | | | | | | | | | | |
| General G.O. Bonds | 0 | 0 | 0 | 2,100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 2,100,000 |
| Other Federal | 0 | 0 | 0 | 8,400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 8,400,000 |
| Subtotal | 0 | 0 | 0 | 10,500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 10,500,000 |
| 602 Iron Works Road Bridge Replacement Project | | | | | | | | | | | |
| General G.O. Bonds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 | 0 | 0 | 400,000 |
| Other State | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,600,000 | 0 | 0 | 1,600,000 |
| Subtotal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000,000 | 0 | 0 | 2,000,000 |
| 603 Washington Street Bridge Replacement Project | | | | | | | | | | | |
| General G.O. Bonds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 | 0 | 400,000 |
| Other State | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,600,000 | 0 | 1,600,000 |
| Subtotal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000,000 | 0 | 2,000,000 |
| Total Bridges | 255,000 | 325,000 | 75,000 | 10,575,000 | 75,000 | 100,000 | 0 | 2,000,000 | 2,000,000 | 0 | 15,405,000 |

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|---|---------|---------|---------|---------|---------|------|------|---------|--------|------|-----------|
| <u>Cemeteries</u> | | | | | | | | | | | |
| 587 Cemetery Improvements | | | | | | | | | | | |
| General G.O. Bonds | 105,000 | 110,000 | 130,000 | 70,000 | 170,000 | 0 | 0 | 425,000 | 35,000 | 0 | 1,045,000 |
| Subtotal | 105,000 | 110,000 | 130,000 | 70,000 | 170,000 | 0 | 0 | 425,000 | 35,000 | 0 | 1,045,000 |
| Total Cemeteries | 105,000 | 110,000 | 130,000 | 70,000 | 170,000 | 0 | 0 | 425,000 | 35,000 | 0 | 1,045,000 |
| <u>Community Planning/Implementation</u> | | | | | | | | | | | |
| 506 Historical Surveys | | | | | | | | | | | |
| Other Federal | 0 | 35,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 35,000 |
| Subtotal | 0 | 35,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 35,000 |
| 563 Master Plan Update | | | | | | | | | | | |
| General Econ. Dev. Reserve | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| General G.O. Bonds | 0 | 0 | 80,000 | 125,000 | 0 | 0 | 0 | 0 | 0 | 0 | 205,000 |
| Other Federal | 0 | 0 | 15,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,000 |
| Subtotal | 0 | 0 | 95,000 | 155,000 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 |
| 599 Zoning Update | | | | | | | | | | | |
| General Capital Transfer | 0 | 0 | 0 | 0 | 60,000 | 0 | 0 | 0 | 0 | 0 | 60,000 |
| General G.O. Bonds | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| Subtotal | 100,000 | 0 | 0 | 0 | 60,000 | 0 | 0 | 0 | 0 | 0 | 160,000 |
| 601 Design Guidelines Update | | | | | | | | | | | |
| General Capital Transfer | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| Subtotal | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |

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| 609 Main Street Sign Panels | | | | | | | | | | | |
| Other Federal | 0 | 0 | 0 | 18,000 | 18,000 | 0 | 0 | 0 | 0 | 0 | 36,000 |
| Subtotal | 0 | 0 | 0 | 18,000 | 18,000 | 0 | 0 | 0 | 0 | 0 | 36,000 |
| Total Community Planning/Implementation | 100,000 | 65,000 | 95,000 | 173,000 | 78,000 | 0 | 0 | 0 | 0 | 0 | 511,000 |
| <u>Downtown</u> | | | | | | | | | | | |
| 97 Low Avenue Improvements | | | | | | | | | | | |
| Other Tax Increment Financing | 0 | 0 | 0 | 0 | 0 | 400,000 | 4,000,000 | 0 | 0 | 0 | 4,400,000 |
| Subtotal | 0 | 0 | 0 | 0 | 0 | 400,000 | 4,000,000 | 0 | 0 | 0 | 4,400,000 |
| 579 Downtown Squares | | | | | | | | | | | |
| General G.O. Bonds | 40,000 | 20,000 | 90,000 | 25,000 | 20,000 | 0 | 0 | 0 | 600,000 | 0 | 795,000 |
| Subtotal | 40,000 | 20,000 | 90,000 | 25,000 | 20,000 | 0 | 0 | 0 | 600,000 | 0 | 795,000 |
| 589 Downtown Corridor Streetscape Improvement Project | | | | | | | | | | | |
| General G.O. Bonds | 0 | 0 | 450,000 | 620,000 | 850,000 | 610,000 | 450,000 | 360,000 | 200,000 | 380,000 | 3,920,000 |
| Subtotal | 0 | 0 | 450,000 | 620,000 | 850,000 | 610,000 | 450,000 | 360,000 | 200,000 | 380,000 | 3,920,000 |
| 590 Downtown Civic District Sidewalk Replacement | | | | | | | | | | | |
| General G.O. Bonds | 0 | 0 | 750,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 750,000 |
| Subtotal | 0 | 0 | 750,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 750,000 |
| Total Downtown | 40,000 | 20,000 | 1,290,000 | 645,000 | 870,000 | 1,010,000 | 4,450,000 | 360,000 | 800,000 | 380,000 | 9,865,000 |

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|--|---------|---------|---------|-----------|-----------|---------|-----------|---------|---------|-----------|-----------|
| <u>Fire Vehicles</u> | | | | | | | | | | | |
| 4 Fire Department Vehicle Replacement | | | | | | | | | | | |
| General G.O. Bonds | 510,000 | 105,000 | 700,000 | 1,315,000 | 1,500,000 | 475,000 | 1,445,000 | 920,000 | 795,000 | 100,000 | 7,865,000 |
| Subtotal | 510,000 | 105,000 | 700,000 | 1,315,000 | 1,500,000 | 475,000 | 1,445,000 | 920,000 | 795,000 | 100,000 | 7,865,000 |
| Total Fire Vehicles | 510,000 | 105,000 | 700,000 | 1,315,000 | 1,500,000 | 475,000 | 1,445,000 | 920,000 | 795,000 | 100,000 | 7,865,000 |
| <u>Golf</u> | | | | | | | | | | | |
| 107 Golf Course Club House and Maintenance Buildings | | | | | | | | | | | |
| General G.O. Bonds | 100,000 | 0 | 45,000 | 0 | 0 | 0 | 0 | 0 | 100,000 | 2,850,000 | 3,095,000 |
| Golf Capital Transfer | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| Golf G.O. Bonds | 0 | 0 | 0 | 60,000 | 0 | 10,000 | 0 | 0 | 10,000 | 0 | 80,000 |
| Subtotal | 100,000 | 0 | 70,000 | 60,000 | 0 | 10,000 | 0 | 0 | 110,000 | 2,850,000 | 3,200,000 |
| 235 Golf Course Grounds Improvements | | | | | | | | | | | |
| General G.O. Bonds | 310,000 | 310,000 | 285,000 | 285,000 | 325,000 | 0 | 0 | 0 | 0 | 0 | 1,515,000 |
| Golf G.O. Bonds | 0 | 0 | 75,000 | 65,000 | 80,000 | 60,000 | 60,000 | 50,000 | 0 | 0 | 390,000 |
| Subtotal | 310,000 | 310,000 | 360,000 | 350,000 | 405,000 | 60,000 | 60,000 | 50,000 | 0 | 0 | 1,905,000 |
| 530 Golf Course Equipment | | | | | | | | | | | |
| Golf G.O. Bonds | 75,000 | 90,000 | 60,000 | 0 | 30,000 | 30,000 | 60,000 | 0 | 0 | 0 | 345,000 |
| Subtotal | 75,000 | 90,000 | 60,000 | 0 | 30,000 | 30,000 | 60,000 | 0 | 0 | 0 | 345,000 |
| Total Golf | 485,000 | 400,000 | 490,000 | 410,000 | 435,000 | 100,000 | 120,000 | 50,000 | 110,000 | 2,850,000 | 5,450,000 |

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| <u>GSD Vehicles</u> | | | | | | | | | | | |
| 121 Vehicle & Equipment Replacement Program | | | | | | | | | | | |
| General Equip Replace Reserve | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| General G.O. Bonds | 655,000 | 698,000 | 724,000 | 723,000 | 720,000 | 705,000 | 685,000 | 765,000 | 790,000 | 1,121,000 | 7,586,000 |
| Sewer G.O. Bonds | 156,000 | 185,000 | 190,000 | 160,000 | 450,000 | 342,000 | 75,000 | 160,000 | 100,000 | 137,000 | 1,955,000 |
| Water G.O. Bonds | 157,000 | 95,000 | 290,000 | 160,000 | 0 | 100,000 | 110,000 | 60,000 | 60,000 | 215,000 | 1,247,000 |
| Subtotal | 998,000 | 978,000 | 1,204,000 | 1,043,000 | 1,170,000 | 1,147,000 | 870,000 | 985,000 | 950,000 | 1,473,000 | 10,818,000 |
| 512 Emergency Vehicle Repairs | | | | | | | | | | | |
| General Capital Outlay | 10,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 190,000 |
| Subtotal | 10,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 190,000 |
| Total GSD Vehicles | 1,008,000 | 998,000 | 1,224,000 | 1,063,000 | 1,190,000 | 1,167,000 | 890,000 | 1,005,000 | 970,000 | 1,493,000 | 11,008,000 |
| <u>Information Technology & Communications</u> | | | | | | | | | | | |
| 2 Information Technology Hardware & Software Replacement | | | | | | | | | | | |
| General Capital Transfer | 176,250 | 164,250 | 199,500 | 183,500 | 166,500 | 187,500 | 187,500 | 183,500 | 166,500 | 187,500 | 1,802,500 |
| Sewer Capital Transfer | 29,375 | 27,375 | 23,250 | 17,250 | 27,750 | 31,250 | 31,250 | 17,250 | 27,750 | 31,250 | 263,750 |
| Water Capital Transfer | 29,375 | 27,375 | 23,250 | 17,250 | 27,750 | 31,250 | 31,250 | 17,250 | 27,750 | 31,250 | 263,750 |
| Subtotal | 235,000 | 219,000 | 246,000 | 218,000 | 222,000 | 250,000 | 250,000 | 218,000 | 222,000 | 250,000 | 2,330,000 |
| 130 Multi-Function Photocopy Machines | | | | | | | | | | | |
| General Capital Transfer | 21,000 | 28,000 | 8,000 | 39,000 | 76,000 | 23,000 | 35,000 | 8,000 | 41,000 | 39,000 | 318,000 |
| Subtotal | 21,000 | 28,000 | 8,000 | 39,000 | 76,000 | 23,000 | 35,000 | 8,000 | 41,000 | 39,000 | 318,000 |

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| 297 Geographic Information Systems (GIS) | | | | | | | | | | | |
| General Capital Transfer | 38,000 | 83,000 | 3,500 | 3,500 | 73,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,000 | 218,500 |
| General G.O. Bonds | 78,000 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 228,000 |
| Sewer Capital Transfer | 0 | 3,000 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,000 | 30,500 |
| Water Capital Transfer | 0 | 3,000 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,000 | 30,500 |
| Subtotal | 116,000 | 239,000 | 10,500 | 10,500 | 80,500 | 10,500 | 10,500 | 10,500 | 10,500 | 9,000 | 507,500 |
| 477 Library Equipment Replacement | | | | | | | | | | | |
| General Capital Transfer | 10,000 | 0 | 0 | 30,000 | 35,000 | 0 | 24,000 | 0 | 0 | 0 | 99,000 |
| Subtotal | 10,000 | 0 | 0 | 30,000 | 35,000 | 0 | 24,000 | 0 | 0 | 0 | 99,000 |
| 574 Development Permitting Software | | | | | | | | | | | |
| General G.O. Bonds | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| Subtotal | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| 612 Assessing Software Upgrade and Data Conversion | | | | | | | | | | | |
| General G.O. Bonds | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| Subtotal | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| 615 Fiber Review and Replacement | | | | | | | | | | | |
| General Capital Transfer | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 | 500,000 | 0 | 525,000 |
| Subtotal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 | 500,000 | 0 | 525,000 |
| Total Information Technology & Communications | 622,000 | 486,000 | 264,500 | 297,500 | 413,500 | 283,500 | 319,500 | 261,500 | 773,500 | 298,000 | 4,019,500 |

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| <u>Intersections</u> | | | | | | | | | | | |
| 30 Hoit Road / Whitney Road Intersection Signalization | | | | | | | | | | | |
| General Donations | 0 | 0 | 0 | 0 | 0 | 0 | 2,050,000 | 0 | 0 | 0 | 2,050,000 |
| General Impact Fees Traf Dist 1 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 0 | 0 | 0 | 200,000 |
| Subtotal | 0 | 0 | 0 | 0 | 0 | 0 | 2,250,000 | 0 | 0 | 0 | 2,250,000 |
| 31 Broadway / West Street Intersection (McKee Square) Signalization | | | | | | | | | | | |
| General G.O. Bonds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,800,000 | 1,800,000 |
| General Impact Fees Traf Dist 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 0 | 200,000 |
| Subtotal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 1,800,000 | 2,000,000 |
| 34 North Main Street / Storrs Street Intersection Signalization | | | | | | | | | | | |
| General G.O. Bonds | 0 | 0 | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 |
| Subtotal | 0 | 0 | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 |
| 283 Traffic Signals and Traffic Operations Improvements | | | | | | | | | | | |
| General G.O. Bonds | 55,000 | 30,000 | 30,000 | 42,000 | 205,000 | 30,000 | 30,000 | 230,000 | 30,000 | 30,000 | 712,000 |
| Subtotal | 55,000 | 30,000 | 30,000 | 42,000 | 205,000 | 30,000 | 30,000 | 230,000 | 30,000 | 30,000 | 712,000 |
| 519 Manchester Street/Old Turnpike Road Intersection Improvements | | | | | | | | | | | |
| General G.O. Bonds | 0 | 0 | 0 | 0 | 0 | 0 | 415,000 | 0 | 0 | 0 | 415,000 |
| General Impact Fees Traf Dist 4 | 0 | 0 | 0 | 0 | 0 | 0 | 85,000 | 0 | 0 | 0 | 85,000 |
| Subtotal | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 | 0 | 0 | 0 | 500,000 |
| 520 Intersection Safety Improvements | | | | | | | | | | | |
| General G.O. Bonds | 0 | 0 | 0 | 0 | 0 | 50,000 | 100,000 | 150,000 | 0 | 0 | 300,000 |
| Subtotal | 0 | 0 | 0 | 0 | 0 | 50,000 | 100,000 | 150,000 | 0 | 0 | 300,000 |

***Excluded from Budget Appropriation**

**2019-2028
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

| FUND/TYPE | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Ten Years |
|---|---------------|---------------|----------------|----------------|----------------|---------------|------------------|------------------|----------------|------------------|------------------|
| 541 Regional Drive/Chenell Drive Intersection Improvements | | | | | | | | | | | |
| General G.O. Bonds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 850,000 | 0 | 0 | 850,000 |
| General Impact Fees Traf Dist 4 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 150,000 |
| Subtotal | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 850,000 | 0 | 0 | 1,000,000 |
| 550 Roundabout Maintenance | | | | | | | | | | | |
| General Capital Transfer | 0 | 0 | 0 | 75,000 | 0 | 0 | 80,000 | 0 | 0 | 100,000 | 255,000 |
| Subtotal | 0 | 0 | 0 | 75,000 | 0 | 0 | 80,000 | 0 | 0 | 100,000 | 255,000 |
| 570 Pleasant/Warren/Fruit Intersection Improvements | | | | | | | | | | | |
| General G.O. Bonds | 0 | 0 | 0 | 0 | 0 | 0 | 1,500,000 | 0 | 0 | 0 | 1,500,000 |
| Subtotal | 0 | 0 | 0 | 0 | 0 | 0 | 1,500,000 | 0 | 0 | 0 | 1,500,000 |
| Total Intersections | 55,000 | 30,000 | 430,000 | 117,000 | 205,000 | 80,000 | 4,610,000 | 1,230,000 | 230,000 | 1,930,000 | 8,917,000 |
| <u>Other Vehicles</u> | | | | | | | | | | | |
| 569 Parks and Cemeteries Small Turf Equipment | | | | | | | | | | | |
| General G.O. Bonds | 40,000 | 59,000 | 21,000 | 36,000 | 66,000 | 52,000 | 67,000 | 34,000 | 33,000 | 39,000 | 447,000 |
| Subtotal | 40,000 | 59,000 | 21,000 | 36,000 | 66,000 | 52,000 | 67,000 | 34,000 | 33,000 | 39,000 | 447,000 |
| 575 Police Vehicle & Equipment Replacement | | | | | | | | | | | |
| General Capital Transfer | 78,000 | 220,000 | 160,000 | 170,000 | 170,000 | 180,000 | 180,000 | 190,000 | 190,000 | 0 | 1,538,000 |
| General Equip Replace Reserve | 72,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 72,000 |
| General G.O. Bonds | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| Subtotal | 150,000 | 370,000 | 160,000 | 170,000 | 170,000 | 180,000 | 180,000 | 190,000 | 190,000 | 0 | 1,760,000 |

***Excluded from Budget Appropriation**

**2019-2028
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

| FUND/TYPE | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Ten Years |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|------------------|
| 584 Replacement of CAT Transit Bus Vehicles | | | | | | | | | | | |
| General G.O. Bonds | 30,000 * | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| Other Federal | 240,000 * | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 240,000 |
| Other State | 30,000 * | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| Subtotal | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| Total Other Vehicles | 490,000 | 429,000 | 181,000 | 206,000 | 236,000 | 232,000 | 247,000 | 224,000 | 223,000 | 39,000 | 2,507,000 |
| <u>Parking</u> | | | | | | | | | | | |
| 403 Parking Division Vehicle Replacement Program | | | | | | | | | | | |
| Parking G.O. Bonds | 70,000 | 45,000 | 0 | 45,000 | 0 | 0 | 0 | 0 | 0 | 55,000 | 215,000 |
| Subtotal | 70,000 | 45,000 | 0 | 45,000 | 0 | 0 | 0 | 0 | 0 | 55,000 | 215,000 |
| 432 North State Street Parking Garage (Formerly Firehouse Block) | | | | | | | | | | | |
| Parking G.O. Bonds | 100,000 | 25,000 | 3,020,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,145,000 |
| Subtotal | 100,000 | 25,000 | 3,020,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,145,000 |
| 433 School Street Parking Garage (Formerly Durgin Block) | | | | | | | | | | | |
| Parking G.O. Bonds | 0 | 62,500 | 0 | 0 | 0 | 0 | 585,000 | 0 | 0 | 0 | 647,500 |
| Subtotal | 0 | 62,500 | 0 | 0 | 0 | 0 | 585,000 | 0 | 0 | 0 | 647,500 |
| 529 Storrs Street Parking Garage (Formerly Capital Commons) | | | | | | | | | | | |
| Parking G.O. Bonds | 95,000 | 470,000 | 0 | 0 | 0 | 0 | 370,000 | 0 | 0 | 900,000 | 1,835,000 |
| Subtotal | 95,000 | 470,000 | 0 | 0 | 0 | 0 | 370,000 | 0 | 0 | 900,000 | 1,835,000 |
| 595 Parking Meters | | | | | | | | | | | |
| Parking Capital Transfer | 5,000 | 6,000 | 7,000 | 14,500 | 8,000 | 8,000 | 9,000 | 9,000 | 10,000 | 10,000 | 86,500 |
| Parking G.O. Bonds | 40,000 | 205,000 | 305,000 | 245,000 | 0 | 0 | 0 | 0 | 0 | 0 | 795,000 |
| Subtotal | 45,000 | 211,000 | 312,000 | 259,500 | 8,000 | 8,000 | 9,000 | 9,000 | 10,000 | 10,000 | 881,500 |

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**2019-2028
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

| FUND/TYPE | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Ten Years |
|---------------------------------|----------------|----------------|------------------|----------------|----------------|---------------|----------------|---------------|----------------|----------------|------------------|
| 596 Surface Lots | | | | | | | | | | | |
| General Capital Close-out | 41,792 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 41,792 |
| Parking G.O. Bonds | 25,000 | 0 | 390,000 | 0 | 500,000 | 0 | 0 | 0 | 185,000 | 0 | 1,100,000 |
| Subtotal | 66,792 | 0 | 390,000 | 0 | 500,000 | 0 | 0 | 0 | 185,000 | 0 | 1,141,792 |
| 597 Parking Beacons | | | | | | | | | | | |
| Parking Capital Transfer | 0 | 0 | 0 | 0 | 0 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 50,000 |
| Parking G.O. Bonds | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| Subtotal | 0 | 0 | 0 | 0 | 150,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 200,000 |
| 616 Parking Division Technology | | | | | | | | | | | |
| Parking Capital Transfer | 25,000 | 0 | 0 | 0 | 58,000 | 30,000 | 0 | 0 | 0 | 0 | 113,000 |
| Subtotal | 25,000 | 0 | 0 | 0 | 58,000 | 30,000 | 0 | 0 | 0 | 0 | 113,000 |
| Total Parking | 401,792 | 813,500 | 3,722,000 | 304,500 | 716,000 | 48,000 | 974,000 | 19,000 | 205,000 | 975,000 | 8,178,792 |

Parks and Open Space

51 White Park

| | | | | | | | | | | | |
|--------------------------|--------|--------|---------|---------|--------|--------|---|---|--------|--------|---------|
| General Capital Transfer | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 | 0 | 10,000 |
| General G.O. Bonds | 30,000 | 45,000 | 185,000 | 250,000 | 50,000 | 85,000 | 0 | 0 | 0 | 25,000 | 670,000 |
| Subtotal | 30,000 | 45,000 | 185,000 | 250,000 | 50,000 | 85,000 | 0 | 0 | 10,000 | 25,000 | 680,000 |

52 Keach Park

| | | | | | | | | | | | |
|--------------------------|--------|---|---|---------|---|---|--------|---------|---|--------|-----------|
| General Capital Transfer | 0 | 0 | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| General G.O. Bonds | 60,000 | 0 | 0 | 500,000 | 0 | 0 | 20,000 | 620,000 | 0 | 93,000 | 1,293,000 |
| Subtotal | 60,000 | 0 | 0 | 540,000 | 0 | 0 | 20,000 | 620,000 | 0 | 93,000 | 1,333,000 |

***Excluded from Budget Appropriation**

**2019-2028
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

| FUND/TYPE | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Ten Years |
|---|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|------------------|
| 54 Russell Martin Park | | | | | | | | | | | |
| General G.O. Bonds | 0 | 0 | 0 | 0 | 625,000 | 0 | 700,000 | 0 | 200,000 | 0 | 1,525,000 |
| Subtotal | 0 | 0 | 0 | 0 | 625,000 | 0 | 700,000 | 0 | 200,000 | 0 | 1,525,000 |
| 55 Rolfe Park | | | | | | | | | | | |
| General G.O. Bonds | 60,000 | 13,000 | 70,000 | 120,000 | 60,000 | 0 | 0 | 200,000 | 20,000 | 0 | 543,000 |
| Subtotal | 60,000 | 13,000 | 70,000 | 120,000 | 60,000 | 0 | 0 | 200,000 | 20,000 | 0 | 543,000 |
| 56 Rollins Park | | | | | | | | | | | |
| General G.O. Bonds | 70,000 | 80,000 | 230,000 | 0 | 0 | 0 | 200,000 | 175,000 | 14,000 | 0 | 769,000 |
| Subtotal | 70,000 | 80,000 | 230,000 | 0 | 0 | 0 | 200,000 | 175,000 | 14,000 | 0 | 769,000 |
| 57 Gustaf H. Lehtinen Park/Hero's Bridge | | | | | | | | | | | |
| General G.O. Bonds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 110,000 | 110,000 |
| Subtotal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 110,000 | 110,000 |
| 59 Terrill Park | | | | | | | | | | | |
| General Donations | 0 | 0 | 600,000 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 800,000 |
| General G.O. Bonds | 0 | 0 | 1,600,000 | 700,000 | 0 | 0 | 400,000 | 0 | 0 | 0 | 2,700,000 |
| Subtotal | 0 | 0 | 2,200,000 | 700,000 | 0 | 0 | 400,000 | 0 | 0 | 200,000 | 3,500,000 |
| 60 Kiwanis (Waterfront) Park | | | | | | | | | | | |
| General Donations | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| General G.O. Bonds | 0 | 120,000 | 350,000 | 450,000 | 400,000 | 0 | 0 | 0 | 0 | 0 | 1,320,000 |
| Subtotal | 0 | 120,000 | 400,000 | 450,000 | 400,000 | 0 | 0 | 0 | 0 | 0 | 1,370,000 |
| 358 Garrison Park | | | | | | | | | | | |
| General G.O. Bonds | 0 | 0 | 100,000 | 45,000 | 0 | 0 | 100,000 | 0 | 100,000 | 0 | 345,000 |
| Subtotal | 0 | 0 | 100,000 | 45,000 | 0 | 0 | 100,000 | 0 | 100,000 | 0 | 345,000 |

***Excluded from Budget Appropriation**

**2019-2028
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

| FUND/TYPE | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Ten Years |
|---|----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------|----------------|-------------------|
| 359 Merrill Park | | | | | | | | | | | |
| General G.O. Bonds | 0 | 14,000 | 135,000 | 0 | 20,000 | 0 | 30,000 | 0 | 120,000 | 0 | 319,000 |
| Subtotal | 0 | 14,000 | 135,000 | 0 | 20,000 | 0 | 30,000 | 0 | 120,000 | 0 | 319,000 |
| 360 Kimball Park | | | | | | | | | | | |
| General G.O. Bonds | 0 | 0 | 10,000 | 190,000 | 0 | 50,000 | 0 | 0 | 60,000 | 7,000 | 317,000 |
| Subtotal | 0 | 0 | 10,000 | 190,000 | 0 | 50,000 | 0 | 0 | 60,000 | 7,000 | 317,000 |
| 515 Golf Course Winter Recreation Improvements | | | | | | | | | | | |
| General G.O. Bonds | 0 | 53,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 53,000 |
| General Impact Fees Rec Dist 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 | 25,000 |
| Subtotal | 0 | 53,000 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 | 78,000 |
| 528 Pocket Parks | | | | | | | | | | | |
| General G.O. Bonds | 20,000 | 26,000 | 0 | 0 | 0 | 265,000 | 0 | 0 | 0 | 0 | 311,000 |
| Subtotal | 20,000 | 26,000 | 0 | 0 | 0 | 265,000 | 0 | 0 | 0 | 0 | 311,000 |
| 557 Memorial Field | | | | | | | | | | | |
| General G.O. Bonds | 50,000 | 1,166,000 | 120,000 | 0 | 0 | 600,000 | 75,000 | 400,000 | 0 | 0 | 2,411,000 |
| Subtotal | 50,000 | 1,166,000 | 120,000 | 0 | 0 | 600,000 | 75,000 | 400,000 | 0 | 0 | 2,411,000 |
| 567 Penacook Riverfront Parks | | | | | | | | | | | |
| General G.O. Bonds | 0 | 0 | 0 | 220,000 | 0 | 0 | 0 | 0 | 0 | 0 | 220,000 |
| Other Tax Increment Financing | 0 | 0 | 1,200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200,000 |
| Subtotal | 0 | 0 | 1,200,000 | 220,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,420,000 |
| Total Parks and Open Space | 290,000 | 1,517,000 | 4,650,000 | 2,515,000 | 1,155,000 | 1,000,000 | 1,525,000 | 1,395,000 | 549,000 | 435,000 | 15,031,000 |

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**2019-2028
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

| FUND/TYPE | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Ten Years |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|------------------|
| <u>Public Buildings</u> | | | | | | | | | | | |
| 63 City Wide Recreation Facility Improvements | | | | | | | | | | | |
| General G.O. Bonds | 85,000 | 225,000 | 550,000 | 217,000 | 400,000 | 550,000 | 550,000 | 200,000 | 200,000 | 200,000 | 3,177,000 |
| Subtotal | 85,000 | 225,000 | 550,000 | 217,000 | 400,000 | 550,000 | 550,000 | 200,000 | 200,000 | 200,000 | 3,177,000 |
| 65 City Hall Renovations | | | | | | | | | | | |
| General G.O. Bonds | 130,000 | 1,270,000 | 455,000 | 400,000 | 115,000 | 10,000 | 200,000 | 250,000 | 200,000 | 250,000 | 3,280,000 |
| Subtotal | 130,000 | 1,270,000 | 455,000 | 400,000 | 115,000 | 10,000 | 200,000 | 250,000 | 200,000 | 250,000 | 3,280,000 |
| 68 Library | | | | | | | | | | | |
| General Donations | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 95,000 | 970,000 | 1,065,000 |
| General G.O. Bonds | 0 | 0 | 0 | 500,000 | 0 | 0 | 0 | 0 | 875,000 | 8,730,000 | 10,105,000 |
| Subtotal | 0 | 0 | 0 | 500,000 | 0 | 0 | 0 | 0 | 970,000 | 9,700,000 | 11,170,000 |
| 276 Facilities Condition Assessment | | | | | | | | | | | |
| General G.O. Bonds | 125,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 |
| Subtotal | 125,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 |
| 323 Combined Operations & Maintenance Facility (COMF) Improvements | | | | | | | | | | | |
| General G.O. Bonds | 265,000 | 360,000 | 160,000 | 70,000 | 290,000 | 30,000 | 100,000 | 0 | 0 | 0 | 1,275,000 |
| Sewer G.O. Bonds | 142,500 | 142,500 | 67,500 | 35,000 | 120,000 | 15,000 | 50,000 | 0 | 0 | 0 | 572,500 |
| Water G.O. Bonds | 142,500 | 142,500 | 67,500 | 35,000 | 120,000 | 15,000 | 50,000 | 0 | 0 | 0 | 572,500 |
| Subtotal | 550,000 | 645,000 | 295,000 | 140,000 | 530,000 | 60,000 | 200,000 | 0 | 0 | 0 | 2,420,000 |
| 443 City-Wide Community Center | | | | | | | | | | | |
| General G.O. Bonds | 0 | 0 | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 |
| Subtotal | 0 | 0 | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 |

***Excluded from Budget Appropriation**

**2019-2028
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

| FUND/TYPE | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Ten Years |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|----------------|------------------|----------------|------------------|-------------------|-------------------|
| 551 Library Maintenance | | | | | | | | | | | |
| General Capital Transfer | 0 | 0 | 0 | 0 | 10,000 | 0 | 0 | 0 | 0 | 0 | 10,000 |
| General G.O. Bonds | 100,000 | 70,000 | 125,000 | 220,000 | 130,000 | 130,000 | 100,000 | 300,000 | 0 | 150,000 | 1,325,000 |
| Subtotal | 100,000 | 70,000 | 125,000 | 220,000 | 140,000 | 130,000 | 100,000 | 300,000 | 0 | 150,000 | 1,335,000 |
| 576 General Facility Repairs | | | | | | | | | | | |
| General Capital Transfer | 20,000 | 30,000 | 30,000 | 30,000 | 30,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 315,000 |
| Subtotal | 20,000 | 30,000 | 30,000 | 30,000 | 30,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 315,000 |
| 583 East Concord Fire Station | | | | | | | | | | | |
| General G.O. Bonds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000,000 | 5,000,000 |
| Subtotal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000,000 | 5,000,000 |
| 594 New Central Fire Station | | | | | | | | | | | |
| General G.O. Bonds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000,000 | 0 | 5,000,000 |
| Subtotal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000,000 | 0 | 5,000,000 |
| Total Public Buildings | 1,010,000 | 2,240,000 | 1,855,000 | 1,507,000 | 1,215,000 | 785,000 | 1,085,000 | 785,000 | 6,405,000 | 15,335,000 | 32,222,000 |
| <u>Public Safety</u> | | | | | | | | | | | |
| 230 Opticom Replacement | | | | | | | | | | | |
| General Highway Reserve | 0 | 15,000 | 0 | 15,000 | 0 | 15,000 | 0 | 20,000 | 0 | 20,000 | 85,000 |
| Subtotal | 0 | 15,000 | 0 | 15,000 | 0 | 15,000 | 0 | 20,000 | 0 | 20,000 | 85,000 |
| 252 Fire Station Improvements | | | | | | | | | | | |
| General G.O. Bonds | 100,000 | 110,000 | 0 | 0 | 350,000 | 0 | 0 | 0 | 0 | 0 | 560,000 |
| Subtotal | 100,000 | 110,000 | 0 | 0 | 350,000 | 0 | 0 | 0 | 0 | 0 | 560,000 |

***Excluded from Budget Appropriation**

**2019-2028
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

| FUND/TYPE | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Ten Years |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|------------------|
| 305 Fire Department Communications Equipment | | | | | | | | | | | |
| General G.O. Bonds | 0 | 265,000 | 0 | 0 | 0 | 0 | 0 | 0 | 700,000 | 0 | 965,000 |
| Subtotal | 0 | 265,000 | 0 | 0 | 0 | 0 | 0 | 0 | 700,000 | 0 | 965,000 |
| 335 Thermal Imaging Cameras | | | | | | | | | | | |
| General Capital Transfer | 30,000 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60,000 |
| General G.O. Bonds | 0 | 0 | 0 | 0 | 0 | 0 | 60,000 | 0 | 0 | 0 | 60,000 |
| Subtotal | 30,000 | 30,000 | 0 | 0 | 0 | 0 | 60,000 | 0 | 0 | 0 | 120,000 |
| 370 Police Department Ballistic Vest Replacement Program | | | | | | | | | | | |
| General G.O. Bonds | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 80,000 | 0 | 0 | 155,000 |
| Subtotal | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 80,000 | 0 | 0 | 155,000 |
| 375 Fire Department Boats | | | | | | | | | | | |
| General Capital Transfer | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 30,000 |
| General G.O. Bonds | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| Subtotal | 0 | 0 | 0 | 30,000 | 0 | 0 | 30,000 | 0 | 0 | 0 | 60,000 |
| 376 Fire Department Hose & Equipment Replacement | | | | | | | | | | | |
| General Capital Transfer | 20,000 | 0 | 0 | 25,000 | 30,000 | 0 | 30,000 | 0 | 0 | 0 | 105,000 |
| General G.O. Bonds | 0 | 0 | 60,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60,000 |
| Subtotal | 20,000 | 0 | 60,000 | 25,000 | 30,000 | 0 | 30,000 | 0 | 0 | 0 | 165,000 |
| 484 Police Station Improvements | | | | | | | | | | | |
| General G.O. Bonds | 180,000 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 280,000 |
| Subtotal | 180,000 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 280,000 |
| 490 Police Department Records Management Microfilm Conversion | | | | | | | | | | | |
| General G.O. Bonds | 100,000 | 100,000 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| Subtotal | 100,000 | 100,000 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**2019-2028
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

| FUND/TYPE | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Ten Years | |
|---|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|------------------|--|
| 521 Police Firearms Range Improvements | | | | | | | | | | | | |
| General Capital Transfer | 0 | 0 | 0 | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 20,000 | |
| General G.O. Bonds | 160,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 160,000 | |
| Subtotal | 160,000 | 0 | 0 | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 180,000 | |
| 522 Patrol Rifle Replacements | | | | | | | | | | | | |
| General G.O. Bonds | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 | |
| Subtotal | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 | |
| 527 Cardiac Monitor & AED Replacement Program | | | | | | | | | | | | |
| General G.O. Bonds | 0 | 0 | 0 | 0 | 0 | 500,000 | 0 | 0 | 0 | 0 | 500,000 | |
| Subtotal | 0 | 0 | 0 | 0 | 0 | 500,000 | 0 | 0 | 0 | 0 | 500,000 | |
| 555 Handgun Replacement | | | | | | | | | | | | |
| General Capital Transfer | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 50,000 | |
| Subtotal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 50,000 | |
| 560 Fire Training Facility | | | | | | | | | | | | |
| General G.O. Bonds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 | 500,000 | |
| Subtotal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 | 500,000 | |
| 561 Fire Alarm Infrastructure Replacement | | | | | | | | | | | | |
| General G.O. Bonds | 55,000 | 133,000 | 93,000 | 93,000 | 93,000 | 93,000 | 20,000 | 20,000 | 20,000 | 20,000 | 640,000 | |
| Subtotal | 55,000 | 133,000 | 93,000 | 93,000 | 93,000 | 93,000 | 20,000 | 20,000 | 20,000 | 20,000 | 640,000 | |
| 573 Fire Department Personnel Protective Equipment | | | | | | | | | | | | |
| General Capital Transfer | 20,000 | 20,000 | 25,000 | 25,000 | 30,000 | 30,000 | 30,000 | 30,000 | 0 | 0 | 210,000 | |
| General G.O. Bonds | 0 | 0 | 25,000 | 0 | 0 | 0 | 750,000 | 30,000 | 0 | 0 | 805,000 | |
| Subtotal | 20,000 | 20,000 | 50,000 | 25,000 | 30,000 | 30,000 | 780,000 | 60,000 | 0 | 0 | 1,015,000 | |

***Excluded from Budget Appropriation**

**2019-2028
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

| FUND/TYPE | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Ten Years |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| 598 TASER Replacement | | | | | | | | | | | |
| General G.O. Bonds | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| Subtotal | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| 607 Video System Replacement | | | | | | | | | | | |
| General G.O. Bonds | 110,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 110,000 |
| Subtotal | 110,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 110,000 |
| 610 Police Radio and Phone Line Recorder System | | | | | | | | | | | |
| General G.O. Bonds | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| Subtotal | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| Total Public Safety | 840,000 | 723,000 | 478,000 | 188,000 | 523,000 | 638,000 | 920,000 | 180,000 | 770,000 | 540,000 | 5,800,000 |
| <u>Sewer Collection</u> | | | | | | | | | | | |
| 91 Sewer Main Rehabilitation and Construction | | | | | | | | | | | |
| Sewer Capital Transfer | 40,000 | 50,000 | 40,000 | 60,000 | 130,000 | 40,000 | 40,000 | 40,000 | 0 | 0 | 440,000 |
| Sewer G.O. Bonds | 250,000 | 0 | 910,000 | 0 | 225,000 | 450,000 | 0 | 0 | 0 | 0 | 1,835,000 |
| Subtotal | 290,000 | 50,000 | 950,000 | 60,000 | 355,000 | 490,000 | 40,000 | 40,000 | 0 | 0 | 2,275,000 |
| 275 Sewer Pump Station Improvements | | | | | | | | | | | |
| Sewer G.O. Bonds | 0 | 107,500 | 440,000 | 85,000 | 100,000 | 900,000 | 130,000 | 50,000 | 0 | 0 | 1,812,500 |
| Sewer Mountain Green Reserve | 0 | 0 | 20,000 | 50,000 | 300,000 | 0 | 0 | 0 | 0 | 0 | 370,000 |
| Subtotal | 0 | 107,500 | 460,000 | 135,000 | 400,000 | 900,000 | 130,000 | 50,000 | 0 | 0 | 2,182,500 |

***Excluded from Budget Appropriation**

**2019-2028
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

| FUND/TYPE | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Ten Years |
|---|----------------|----------------|------------------|----------------|----------------|------------------|----------------|---------------|---------------|-------------|------------------|
| 410 Sewer Video Inspection Equipment | | | | | | | | | | | |
| Sewer Capital Close-out | 21,457 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 21,457 |
| Sewer Capital Transfer | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20,000 | 0 | 20,000 |
| Sewer G.O. Bonds | 0 | 0 | 0 | 80,000 | 0 | 0 | 0 | 0 | 0 | 0 | 80,000 |
| Subtotal | 21,457 | 0 | 0 | 80,000 | 0 | 0 | 0 | 0 | 20,000 | 0 | 121,457 |
| Total Sewer Collection | 311,457 | 157,500 | 1,410,000 | 275,000 | 755,000 | 1,390,000 | 170,000 | 90,000 | 20,000 | 0 | 4,578,957 |
| <u>Sewer Treatment</u> | | | | | | | | | | | |
| 89 Hall Street Waste Water Treatment Plant Odor Control | | | | | | | | | | | |
| Sewer G.O. Bonds | 500,000 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 450,000 | 7,100,000 | 8,150,000 |
| Subtotal | 500,000 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 450,000 | 7,100,000 | 8,150,000 |
| 104 Hall Street Waste Water Treatment Plant Improvements | | | | | | | | | | | |
| Sewer Capital Close-out | 606,357 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 606,357 |
| Sewer Capital Transfer | 0 | 0 | 0 | 0 | 15,000 | 0 | 0 | 0 | 0 | 0 | 15,000 |
| Sewer G.O. Bonds | 1,880,000 | 1,685,000 | 1,990,000 | 4,045,000 | 1,550,000 | 800,000 | 575,000 | 2,375,000 | 17,275,000 | 2,125,000 | 34,300,000 |
| Subtotal | 2,486,357 | 1,685,000 | 1,990,000 | 4,045,000 | 1,565,000 | 800,000 | 575,000 | 2,375,000 | 17,275,000 | 2,125,000 | 34,921,357 |
| 245 Emergency Sewage Treatment Plant Repairs | | | | | | | | | | | |
| Sewer Capital Outlay | 58,000 | 61,500 | 63,500 | 65,500 | 67,500 | 70,000 | 71,500 | 74,000 | 76,500 | 79,000 | 687,000 |
| Subtotal | 58,000 | 61,500 | 63,500 | 65,500 | 67,500 | 70,000 | 71,500 | 74,000 | 76,500 | 79,000 | 687,000 |
| 466 Penacook Waste Water Treatment Plant Improvements | | | | | | | | | | | |
| Sewer Capital Transfer | 25,000 | 0 | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| Sewer G.O. Bonds | 200,000 | 75,000 | 155,000 | 942,500 | 600,000 | 160,000 | 0 | 250,000 | 2,100,000 | 165,000 | 4,647,500 |
| Subtotal | 225,000 | 75,000 | 155,000 | 962,500 | 600,000 | 160,000 | 0 | 250,000 | 2,100,000 | 165,000 | 4,692,500 |

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**2019-2028
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

| FUND/TYPE | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Ten Years |
|-----------------------|-----------|-----------|-----------|-----------|-----------|-----------|---------|-----------|------------|-----------|------------|
| Total Sewer Treatment | 3,269,357 | 1,821,500 | 2,208,500 | 5,073,000 | 2,232,500 | 1,130,000 | 646,500 | 2,699,000 | 19,901,500 | 9,469,000 | 48,450,857 |

Sidewalks and Streetscapes

17 Sidewalk, Bikeway and Streetscape Improvements

| | | | | | | | | | | | |
|--------------------|---|---|---|---------|---|---------|---|---------|---|---------|-----------|
| General G.O. Bonds | 0 | 0 | 0 | 225,000 | 0 | 250,000 | 0 | 275,000 | 0 | 300,000 | 1,050,000 |
| Subtotal | 0 | 0 | 0 | 225,000 | 0 | 250,000 | 0 | 275,000 | 0 | 300,000 | 1,050,000 |

380 Neighborhood Safety Improvements

| | | | | | | | | | | | |
|--------------------|---|---|---|--------|---|---|---|---|---|---|--------|
| General Donations | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| General G.O. Bonds | 0 | 0 | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| Subtotal | 0 | 0 | 0 | 65,000 | 0 | 0 | 0 | 0 | 0 | 0 | 65,000 |

543 Merrimack River Greenway Trail Project

| | | | | | | | | | | | |
|--------------------|-----------|---|---|-----------|---|---|------------|---|---|---|------------|
| General Donations | 200,000 * | 0 | 0 | 200,000 | 0 | 0 | 1,100,000 | 0 | 0 | 0 | 1,500,000 |
| General G.O. Bonds | 0 | 0 | 0 | 0 | 0 | 0 | 1,100,000 | 0 | 0 | 0 | 1,100,000 |
| Other State | 800,000 * | 0 | 0 | 800,000 | 0 | 0 | 8,800,000 | 0 | 0 | 0 | 10,400,000 |
| Subtotal | 1,000,000 | 0 | 0 | 1,000,000 | 0 | 0 | 11,000,000 | 0 | 0 | 0 | 13,000,000 |

Total Sidewalks and Streetscapes

| | | | | | | | | | | | |
|--|-----------|---|---|-----------|---|---------|------------|---------|---|---------|------------|
| | 1,000,000 | 0 | 0 | 1,290,000 | 0 | 250,000 | 11,000,000 | 275,000 | 0 | 300,000 | 14,115,000 |
|--|-----------|---|---|-----------|---|---------|------------|---------|---|---------|------------|

Solid Waste Management

381 Landfill Closure and Maintenance

| | | | | | | | | | | | |
|--------------------|---|---|---|---|---|---|---|---|-----------|---|-----------|
| General G.O. Bonds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,120,000 | 0 | 8,120,000 |
| Subtotal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,120,000 | 0 | 8,120,000 |

*Excluded from Budget Appropriation

**2019-2028
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

| FUND/TYPE | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Ten Years |
|--|---------|---------|---------|---------|-----------|-----------|-----------|-----------|-----------|-----------|------------|
| 447 Landfill Soil Vapor Extraction Systems | | | | | | | | | | | |
| Solid Waste Capital Transfer | 10,000 | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 | 10,000 | 10,000 | 40,000 |
| Solid Waste G.O. Bonds | 0 | 0 | 125,000 | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 170,000 |
| Subtotal | 10,000 | 0 | 125,000 | 45,000 | 0 | 0 | 0 | 10,000 | 10,000 | 10,000 | 210,000 |
| Total Solid Waste Management | 10,000 | 0 | 125,000 | 45,000 | 0 | 0 | 0 | 10,000 | 8,130,000 | 10,000 | 8,330,000 |
| <u>Storm Sewer</u> | | | | | | | | | | | |
| 83 Storm Water Improvements | | | | | | | | | | | |
| General G.O. Bonds | 775,000 | 300,000 | 100,000 | 650,000 | 1,250,000 | 1,250,000 | 1,250,000 | 1,500,000 | 1,500,000 | 1,500,000 | 10,075,000 |
| Subtotal | 775,000 | 300,000 | 100,000 | 650,000 | 1,250,000 | 1,250,000 | 1,250,000 | 1,500,000 | 1,500,000 | 1,500,000 | 10,075,000 |
| 479 Storm Water Enterprise Mechanism | | | | | | | | | | | |
| General G.O. Bonds | 60,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60,000 |
| Subtotal | 60,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60,000 |
| 571 I-393/Horseshoe Pond Drainage Improvements | | | | | | | | | | | |
| General G.O. Bonds | 0 | 500,000 | 0 | 0 | 400,000 | 0 | 0 | 0 | 0 | 0 | 900,000 |
| Other State | 0 | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| Subtotal | 0 | 500,000 | 500,000 | 0 | 400,000 | 0 | 0 | 0 | 0 | 0 | 1,400,000 |
| Total Storm Sewer | 835,000 | 800,000 | 600,000 | 650,000 | 1,650,000 | 1,250,000 | 1,250,000 | 1,500,000 | 1,500,000 | 1,500,000 | 11,535,000 |

***Excluded from Budget Appropriation**

**2019-2028
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

| FUND/TYPE | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Ten Years |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|
| <u>Street Corridor Improvements</u> | | | | | | | | | | | |
| 36 Manchester Street / Route 3 South | | | | | | | | | | | |
| General G.O. Bonds | 0 | 0 | 0 | 3,550,000 | 0 | 0 | 0 | 0 | 0 | 0 | 3,550,000 |
| Sewer G.O. Bonds | 0 | 0 | 0 | 170,000 | 0 | 0 | 0 | 0 | 0 | 0 | 170,000 |
| Water G.O. Bonds | 0 | 0 | 0 | 110,000 | 0 | 0 | 0 | 0 | 0 | 0 | 110,000 |
| Subtotal | 0 | 0 | 0 | 3,830,000 | 0 | 0 | 0 | 0 | 0 | 0 | 3,830,000 |
| 600 Impact Fee Ordinance Update | | | | | | | | | | | |
| General Capital Transfer | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20,000 | 20,000 |
| Subtotal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20,000 | 20,000 |
| 611 Eastman Street Retaining Wall | | | | | | | | | | | |
| General G.O. Bonds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 190,000 | 190,000 |
| Subtotal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 190,000 | 190,000 |
| Total Street Corridor Improvements | 0 | 0 | 0 | 3,830,000 | 0 | 0 | 0 | 0 | 0 | 210,000 | 4,040,000 |
| <u>Street Rehabilitation</u> | | | | | | | | | | | |
| 78 Annual Highway Improvement Program | | | | | | | | | | | |
| General Highway Reserve | 1,900,000 | 2,050,000 | 2,215,000 | 2,375,000 | 2,550,000 | 2,710,000 | 2,710,000 | 2,710,000 | 2,710,000 | 2,710,000 | 24,640,000 |
| Subtotal | 1,900,000 | 2,050,000 | 2,215,000 | 2,375,000 | 2,550,000 | 2,710,000 | 2,710,000 | 2,710,000 | 2,710,000 | 2,710,000 | 24,640,000 |
| Total Street Rehabilitation | 1,900,000 | 2,050,000 | 2,215,000 | 2,375,000 | 2,550,000 | 2,710,000 | 2,710,000 | 2,710,000 | 2,710,000 | 2,710,000 | 24,640,000 |

*Excluded from Budget Appropriation

**2019-2028
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

| FUND/TYPE | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Ten Years |
|---|-----------|-----------|-----------|-----------|------|---------|-----------|---------|------|---------|------------|
| <u>Streets New Construction</u> | | | | | | | | | | | |
| 18 Storrs Street Extension, North & South | | | | | | | | | | | |
| General G.O. Bonds | 0 | 0 | 0 | 0 | 0 | 500,000 | 5,000,000 | 0 | 0 | 0 | 5,500,000 |
| Other Tax Increment Financing | 0 | 0 | 7,300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,300,000 |
| Subtotal | 0 | 0 | 7,300,000 | 0 | 0 | 500,000 | 5,000,000 | 0 | 0 | 0 | 12,800,000 |
| 40 Langley Parkway | | | | | | | | | | | |
| General Donations | 350,000 * | 2,860,400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,210,400 |
| General G.O. Bonds | 350,000 * | 2,860,400 | 0 | 6,795,000 | 0 | 0 | 0 | 0 | 0 | 0 | 10,005,400 |
| Subtotal | 700,000 | 5,720,800 | 0 | 6,795,000 | 0 | 0 | 0 | 0 | 0 | 0 | 13,215,800 |
| 502 Whitney Road Extension | | | | | | | | | | | |
| General Econ. Dev. Reserve | 0 | 35,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 35,000 |
| General G.O. Bonds | 0 | 0 | 0 | 0 | 0 | 0 | 3,000,000 | 0 | 0 | 0 | 3,000,000 |
| General Impact Fees Traf Dist 1 | 0 | 14,790 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 14,790 |
| General Impact Fees Traf Dist 2 | 0 | 26,378 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 26,378 |
| Sewer G.O. Bonds | 0 | 0 | 0 | 0 | 0 | 0 | 525,000 | 0 | 0 | 0 | 525,000 |
| Subtotal | 0 | 76,168 | 0 | 0 | 0 | 0 | 3,525,000 | 0 | 0 | 0 | 3,601,168 |
| Total Streets New Construction | 700,000 | 5,796,968 | 7,300,000 | 6,795,000 | 0 | 500,000 | 8,525,000 | 0 | 0 | 0 | 29,616,968 |
| <u>Water Distribution System</u> | | | | | | | | | | | |
| 84 Water Main Cleaning & Lining | | | | | | | | | | | |
| Water G.O. Bonds | 0 | 0 | 0 | 0 | 0 | 475,000 | 0 | 250,000 | 0 | 800,000 | 1,525,000 |
| Subtotal | 0 | 0 | 0 | 0 | 0 | 475,000 | 0 | 250,000 | 0 | 800,000 | 1,525,000 |

*Excluded from Budget Appropriation

**2019-2028
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

| FUND/TYPE | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Ten Years |
|--|------------------|----------------|------------------|------------------|------------------|----------------|----------------|----------------|----------------|------------------|------------------|
| 85 Water Main Replacement | | | | | | | | | | | |
| Water Capital Close-out | 34,155 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 34,155 |
| Water G.O. Bonds | 1,170,000 | 700,000 | 900,000 | 790,000 | 825,000 | 0 | 0 | 0 | 0 | 0 | 4,385,000 |
| Subtotal | 1,204,155 | 700,000 | 900,000 | 790,000 | 825,000 | 0 | 0 | 0 | 0 | 0 | 4,419,155 |
| 86 Water Main Construction | | | | | | | | | | | |
| Water G.O. Bonds | 0 | 0 | 575,000 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,575,000 |
| Subtotal | 0 | 0 | 575,000 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,575,000 |
| 244 Water Meter Replacement Program | | | | | | | | | | | |
| Water Capital Transfer | 125,000 | 100,000 | 100,000 | 125,000 | 125,000 | 125,000 | 150,000 | 150,000 | 175,000 | 175,000 | 1,350,000 |
| Subtotal | 125,000 | 100,000 | 100,000 | 125,000 | 125,000 | 125,000 | 150,000 | 150,000 | 175,000 | 175,000 | 1,350,000 |
| 448 Hydrant and Valve Replacement Program | | | | | | | | | | | |
| Water Capital Outlay | 63,000 | 63,000 | 65,000 | 68,000 | 72,000 | 77,000 | 85,000 | 89,000 | 95,000 | 100,000 | 777,000 |
| Subtotal | 63,000 | 63,000 | 65,000 | 68,000 | 72,000 | 77,000 | 85,000 | 89,000 | 95,000 | 100,000 | 777,000 |
| 451 Leak Detection | | | | | | | | | | | |
| Water G.O. Bonds | 0 | 0 | 10,000 | 0 | 0 | 0 | 0 | 10,000 | 0 | 0 | 20,000 |
| Subtotal | 0 | 0 | 10,000 | 0 | 0 | 0 | 0 | 10,000 | 0 | 0 | 20,000 |
| Total Water Distribution System | 1,392,155 | 863,000 | 1,650,000 | 1,983,000 | 1,022,000 | 677,000 | 235,000 | 499,000 | 270,000 | 1,075,000 | 9,666,155 |
| <u>Water Treatment</u> | | | | | | | | | | | |
| 88 Water Plant Improvements | | | | | | | | | | | |
| Water Capital Transfer | 18,000 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 48,000 |
| Water G.O. Bonds | 100,000 | 2,750,000 | 0 | 100,000 | 250,000 | 100,000 | 230,000 | 150,000 | 400,000 | 0 | 4,080,000 |
| Subtotal | 118,000 | 2,780,000 | 0 | 100,000 | 250,000 | 100,000 | 230,000 | 150,000 | 400,000 | 0 | 4,128,000 |

***Excluded from Budget Appropriation**

**2019-2028
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

| FUND/TYPE | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Ten Years |
|---|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|------------------|
| 114 Penacook Lake Dam and Spillway Rehabilitation | | | | | | | | | | | |
| Water G.O. Bonds | 0 | 175,000 | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 | 0 | 425,000 |
| Subtotal | 0 | 175,000 | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 | 0 | 425,000 |
| 124 Water System SCADA Improvements | | | | | | | | | | | |
| Water Capital Transfer | 0 | 30,000 | 0 | 30,000 | 0 | 30,000 | 0 | 30,000 | 0 | 30,000 | 150,000 |
| Subtotal | 0 | 30,000 | 0 | 30,000 | 0 | 30,000 | 0 | 30,000 | 0 | 30,000 | 150,000 |
| 254 Water System Emergency/Unanticipated Equipment Replacement | | | | | | | | | | | |
| Water Capital Outlay | 56,000 | 60,000 | 62,000 | 64,000 | 66,000 | 68,000 | 70,000 | 72,000 | 74,000 | 76,000 | 668,000 |
| Subtotal | 56,000 | 60,000 | 62,000 | 64,000 | 66,000 | 68,000 | 70,000 | 72,000 | 74,000 | 76,000 | 668,000 |
| 321 Water System Master Plan & Implementation | | | | | | | | | | | |
| Water G.O. Bonds | 0 | 90,000 | 0 | 50,000 | 0 | 0 | 0 | 40,000 | 0 | 0 | 180,000 |
| Subtotal | 0 | 90,000 | 0 | 50,000 | 0 | 0 | 0 | 40,000 | 0 | 0 | 180,000 |
| 345 Water Supply Well Field Maintenance | | | | | | | | | | | |
| Water G.O. Bonds | 0 | 0 | 150,000 | 0 | 1,500,000 | 0 | 0 | 0 | 0 | 0 | 1,650,000 |
| Subtotal | 0 | 0 | 150,000 | 0 | 1,500,000 | 0 | 0 | 0 | 0 | 0 | 1,650,000 |
| 347 Water Storage Tank Repairs | | | | | | | | | | | |
| Water G.O. Bonds | 0 | 0 | 0 | 50,000 | 0 | 75,000 | 40,000 | 150,000 | 55,000 | 0 | 370,000 |
| Subtotal | 0 | 0 | 0 | 50,000 | 0 | 75,000 | 40,000 | 150,000 | 55,000 | 0 | 370,000 |
| 372 Water System Pump Station Improvements | | | | | | | | | | | |
| Water G.O. Bonds | 100,000 | 0 | 0 | 0 | 0 | 1,200,000 | 0 | 0 | 0 | 0 | 1,300,000 |
| Subtotal | 100,000 | 0 | 0 | 0 | 0 | 1,200,000 | 0 | 0 | 0 | 0 | 1,300,000 |

***Excluded from Budget Appropriation**

**2019-2028
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

| FUND/TYPE | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Ten Years |
|-----------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|------------------|
| 482 Water System Asset Management | | | | | | | | | | | |
| Water G.O. Bonds | 90,000 | 0 | 0 | 0 | 0 | 0 | 90,000 | 0 | 0 | 0 | 180,000 |
| Subtotal | 90,000 | 0 | 0 | 0 | 0 | 0 | 90,000 | 0 | 0 | 0 | 180,000 |
| Total Water Treatment | 364,000 | 3,135,000 | 212,000 | 294,000 | 2,066,000 | 1,473,000 | 430,000 | 442,000 | 529,000 | 106,000 | 9,051,000 |
| Grand Total | 17,576,974 | 23,120,468 | 31,723,000 | 43,484,000 | 19,933,664 | 18,934,056 | 45,259,224 | 18,006,168 | 54,400,112 | 40,310,556 | 312,748,222 |

***Excluded from Budget Appropriation**